

Chief Executive Officer
Chris Bjornberg



Board of Directors
Abe Hathaway, President
Jeanne Utterback, Vice President
Tom Guyn, M.D., Secretary
Tami Humphry, Treasurer
Lester Cufaude, Director

Finance Committee

Meeting Agenda

January 25th, 2023 at 11:00 AM
Mayers Memorial Hospital
FR Boardroom
43563 HWY 299 E, Fall River Mills

In observance of the Americans with Disabilities Act, please notify us at 530-336-5511, ext 1264 at least 48 hours in advance of the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations. The District will make every attempt to accommodate your request.

Attendees

Tami Vestal-Humphry, Chair, Board Member
Abe Hathaway, Board Member
Chris Bjornberg, CEO
Travis Lakey, CFO

				Approx. Time Allotted
1	CALL MEETING TO ORDER			
2	CALL FOR REQUEST FROM THE AUDIENCE - PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS			
3	APPROVAL OF MINUTES			
3.1	Regular Meeting –December 7 th , 2022	<i>Attachment A</i>	Action Item	2 min.
4	FINANCIAL REVIEWS/BUSINESS			
4.1	November-December 2022 Financials	<i>Attachment B</i>	Action Item	15 min.
4.2	Accounts Payable (AP)/Accounts Receivable (AR)		Action Item	15 min.
4.3	Archive Programs Proposals: OneContent vs. Ellkay Proposal copies will be provided at Board Meeting		Discussion /Action Item	10 min.
5	ADMINISTRATIVE REPORT		Report	5 min.
6	OTHER INFORMATION/ANNOUNCEMENTS		Information	
7	ADJOURNMENT: Next Regular Meeting – February 23, 2023 Posted 01/20/2023			

Public records which relate to any of the matters on this agenda (except Closed Session items), and which have been distributed to the members of the Board, are available for public inspection at the office of the Clerk to the Board of Directors, 43563 Highway 299 East, Fall River Mills CA 96028. This document and other Board of Directors documents are available online at www.mayersmemorial.com.

Chief Executive Officer
Chris Bjornberg



Board of Directors
Jeanne Utterback, President
Tami Vestal-Humphry, Vice President
Beatriz Vasquez, PhD, MD, Secretary
Abe Hathaway, Treasurer
Tom Guyn, Director

Board of Directors
Finance Committee
Minutes

December 7, 2022
FR Boardroom

These minutes are not intended to be a verbatim transcription of the proceedings and discussions associated with the business of the board's agenda; rather, what follows is a summary of the order of business and general nature of testimony, deliberations and action taken.

1	CALL MEETING TO ORDER: Abe Hathaway called the meeting to order at 12:04 am on the above date.		
	BOARD MEMBERS PRESENT: Abe Hathaway, Committee Chair Tami Vestal-Humphry, Director ABSENT:	STAFF PRESENT: Chris Bjornberg, CEO Travis Lakey, CFO Ryan Harris, COO Jessica DeCoito, Board Clerk	
2	CALL FOR REQUEST FROM THE AUDIENCE – PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS - None		
3	APPROVAL OF MINUTES: September 28, 2022 – minutes attached. Motion moved, seconded and carried.	<i>Humphry, Hathaway</i>	Approved by All
4	FINANCIAL REVIEWS		
4.1	October 2022 Financials: getting close to finalizing the audit. Some adjustments on outstanding items will be received in February but will be adjusted for on the FY22 financials. Debt Capacity study is underway – this will show us what our limitations are in the Master Planning project. Charge Master review is underway. Still working on Paycom to fix our issues. Retail Pharmacy continues to do well. Please provide the operational budget for the employee housing.	<i>Humphry, Hathaway</i>	Approved by All
4.2	Accounts Payable (AP) & Accounts Receivable (AR): Current ratio is 10.8. Cash on hand is 199 and A/R Days is at 60. AP is down from last month.		
5	ADMINISTRATIVE REPORT: Mobile RHC is onsite in Burney. We are working on the registrations, insignias and then the CDPH application before we can operate in there. We are also working with staff on workflows for when we can get in and start working.		
6	OTHER INFORMATION/ANNOUNCEMENTS: None		
7	ADJOURNMENT – 12:56 am		
	Next Finance Committee Meeting: January 25, 2023		

Finance Notes December FY 23

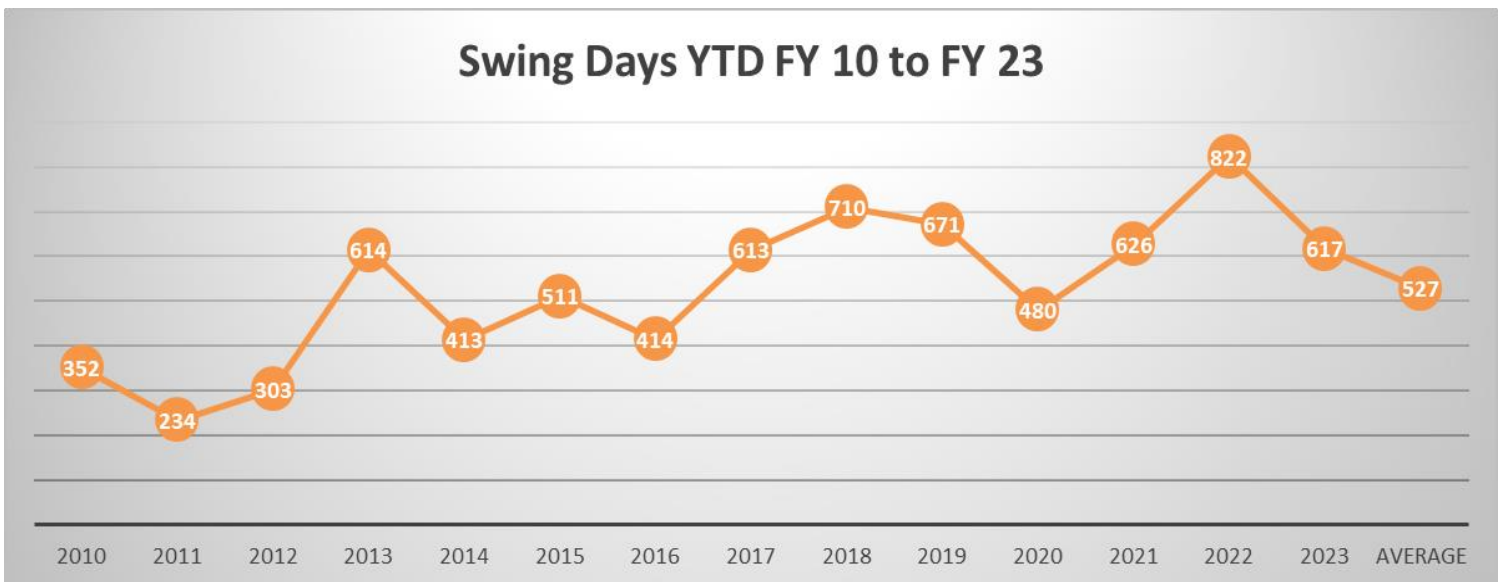
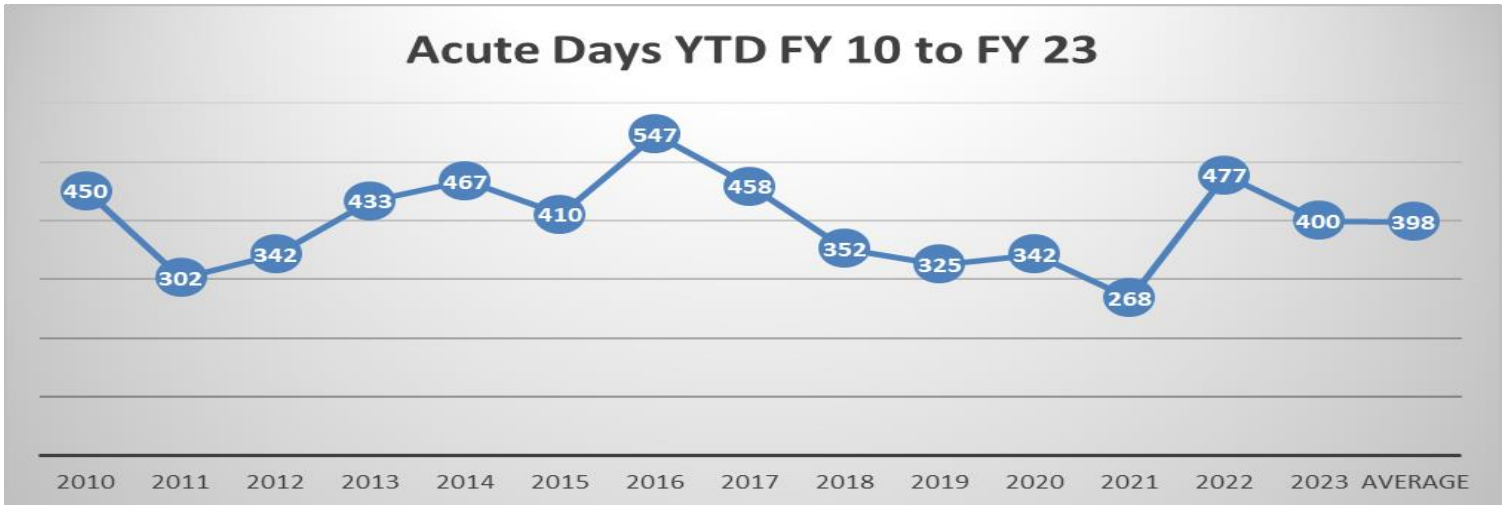
Summary of Financial Ratios			
Ratios	December	YTD or Average where Applicable	
Cash on Hand	176	232	Average PY
Net Income	-529,678	98,763	Average Monthly FY 21
Current Ratio	7.79		N/A
AR Days	66	61	Average PY
AP	572,459	798,869	Average PY
Daily Gross Revenue YE	133,296	138,798	Average PY
% of Gross Revenue Collected	66%	64%	PY Year End

1. Instead of writing two separate packets of notes and having 14+ pages for you to review I'm doing the December notes as it's a much better gauge on the year in general as it's the halfway point of FY 23. I'm glad to answer any questions on the November packet if you have any.
2. The Audit and Single audit are nearing completion. We are required to have a Single Audit due to the USDA financing and the Cares Act funds we received. I was thinking of having the auditors present in March due to an already heavy board agenda/training in February. Let me know if you want the auditor onsite or to present remotely over Teams.
3. The Debt Capacity Study should be wrapped up in late February which will determine the scale of the master planning. I've submitted all the requested information and Wipfli will be asking questions to work on their model.
4. Libby and I worked to submit a report to the state for the Healthcare Retention Payment. We now are waiting for the state to process the reports and send funds back for payment to employees.
5. Working with Partnership Health and DHCS as the early model for the new District Hospital Directed Payment program through DHLF had our DPNF days at about one tenth of normal. Talking with Partnership and looking at the model for those outside the Partnership area we think it's an issue on the DHCS side on how they are coding the days. It's difficult to gauge how much of the 130 million of funding we'll get from this new model in 2025 as the days were so inaccurate across the board.
6. In February we will have a large dip in cash as we will be contributing 4.75 million in Rate Range IGT funds and be getting our contribution and matching of approximately 11 million gross back in late May.
7. I need to complete our annual OSHPD/HCAI Utilization Report which lists all our essential information with services offered and volumes of those services.
8. CHFFA is doing a second year of Bridge Loans for District Hospitals. Fortunately we in a position where we didn't need this program unlike many districts in the state.
9. Next year we will have odd timing as we have two large IGTS going out in the early fall as Rate Range should get back on schedule and the HQAF we didn't get this year will also be in the fall. There is a possibility that we may get two HQAF program payments next year if the state can get back on schedule. Cash is going to fluctuate quite a bit given the large outlays and receivables over the next year.

- 10. We are working with a new vendor who is reviewing our chargemaster and having monthly meetings with our billing and coding manager. Having them as a resource for questions and the tools they offer have been very helpful.
- 11. I worked with a consultant through a Partnership Grant and got a HPSA score assigned to our clinic and hospital which will help if we ever try to hire a National Health Service Corp physician. This is why we'd missed out on the physician we'd brought out awhile back.

Statistics

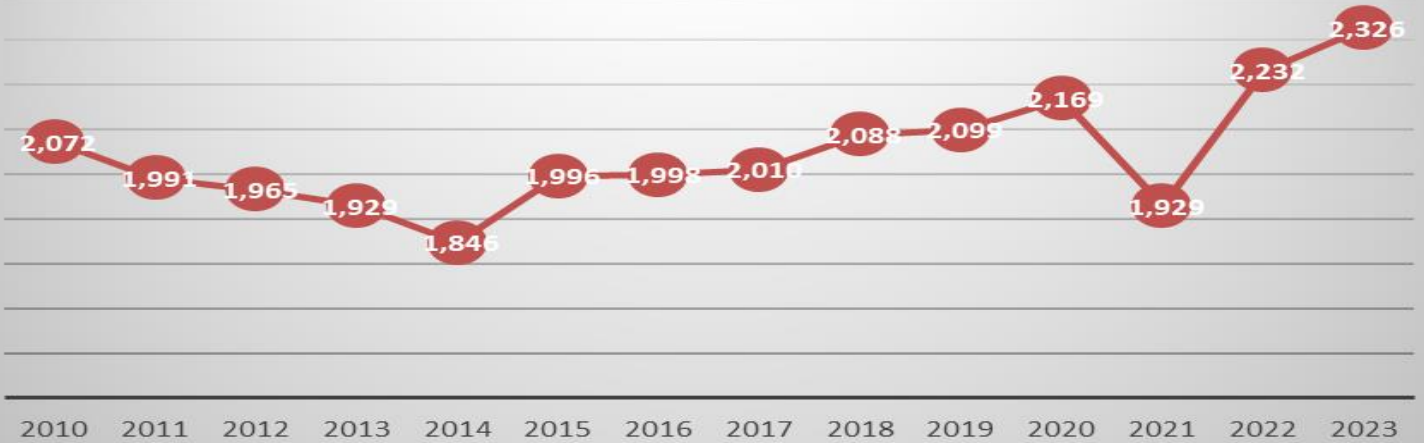
- 1. Below you will find charts comparing our days or visits from fiscal 10 to fiscal 23. With Covid and the disruption of services over past couple of years I've found it's better to look back further to currently gauge the services we are providing. For easier reference I have included an average.



SNF Days YTD FY 10 to FY 23



ER Visits YTD FY 10 to FY 23



ER Days Average Daily Visits FY 10 to 23 YTD



OP Med Procedures YTD FY 10 to 23



Lab Tests YTD FY 10 to 23



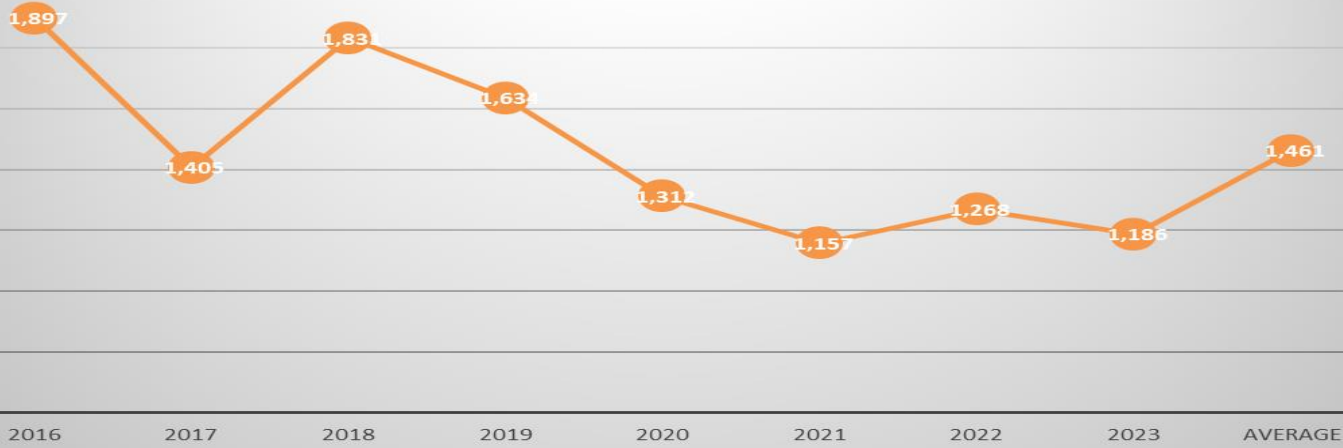
Radiology Procedures YTD FY 10 to 23



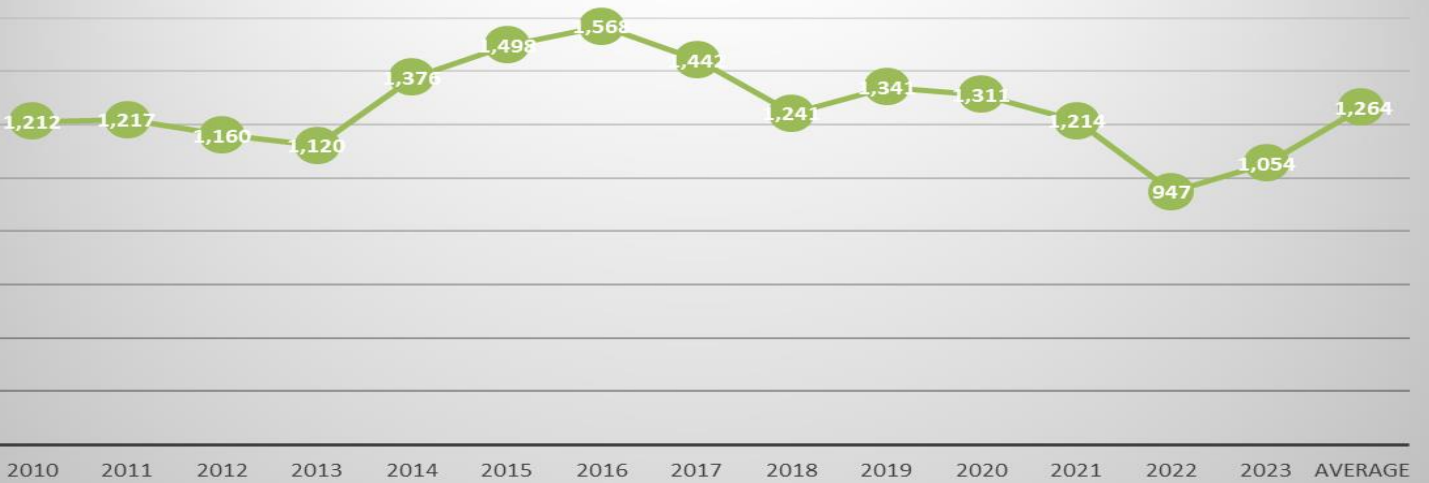
Hospice Days YTD FY 10 to 23



PT Patient Visits YTD FY 16 to 23



Cardiac Rehab Visits YTD FY 10 to 23



Clinic Visits from July 2021 to December 2022



Income Statement (Rev-Bud)

1. Acute Revenue is down as Acute and Swing Days are down compared to the prior year.
2. Skilled Nursing Revenue is up as days have increased.
3. Outpatient Revenue is up mostly due to increased ER visits and the annual chargemaster increase in the beginning of the year.
4. Medi-Cal contractals are up this year mostly due to us only getting Rate Range and no QAF payment so we have an overall lower receivable going against the contractals monthly. Also we had to make an adjustment to the IGT payable as it was higher than expected. I was hoping to have an updated receivable from Partnership but as the writing of the notes and packet I haven't seen anything. I typically am fairly conservative so I expect it to go up.
5. Productive Salaries are up as expected with some of our ER docs being employees instead of contracted services.
6. On a positive note supplies are down by 9%. The Purchasing Manager and I are still looking at different Group Purchasing Organizations to possibly bring this down more. Mckesson Drug has been really slow in responding to data requests that the GPOs need for their proposals.
7. Pro Fees are up as Hospitalist fees for Dr Dinno and Dr Magnos sign on fees.
8. Traveler expenses are trending to be down 7% compared to the prior year. With so many late invoices last year and a good portion of the costs hitting down in Other Purchased Services so Covid costs could be tracked easier I made a spreadsheet to track our progress on this goal.

Traveler Comparison through December						
Department	23 YTD	23 Extrapolated	22	21	20	19
Acute	\$ 591,713.22	\$ 1,183,426.44	\$ 2,164,082.24	\$ 495,803.40	\$ 541,738.91	\$ 807,844.26
SNF	\$ 1,385,514.04	\$ 2,771,028.08	\$ 2,982,716.41	\$ 2,045,910.42	\$ 2,124,191.37	\$ 2,065,555.03
Radiology	\$ 506,191.11	\$ 1,012,382.22	\$ 405,778.26	\$ 254,165.00	\$ 274,097.25	\$ 407,213.07
Lab	\$ 122,144.25	\$ 244,288.50	\$ 116,791.66	\$ 318,782.96	\$ 281,601.55	\$ 257,297.20
ER	\$ 443,184.50	\$ 886,369.00	\$ 1,002,991.95	\$ 346,462.94	\$ 477,742.35	\$ 72,643.25
Respiratory	\$ 91,042.45	\$ 182,084.90	\$ 149,218.35	\$ -	\$ 136,318.13	\$ 100,699.50
PT	\$ 69,920.00	\$ 139,840.00	\$ 29,640.00	\$ -	\$ -	\$ 173,296.00
OP Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 51,975.75
Surgery	\$ -	\$ -	\$ 25,473.13	\$ -	\$ -	\$ -
Total	\$ 3,209,709.57	\$ 6,419,419.14	\$ 6,876,692.00	\$ 3,461,124.72	\$ 3,835,689.56	\$ 3,936,524.06
	Decrease Compared to FY 22		7%			

9. Repairs and Maintenance are up due to HVAC issues and the lodge with some deferred maintenance we knew we were going to have to handle when we purchased it.
10. Utilities are up 71% with new rates and we've gotten emails from our PGE rep. to expect our natural gas prices to be quite a bit on the next bill as well.
11. Other is up mostly due to higher renewal fees on our hospital and lab licenses.
12. Non-Operating Revenue is up due donations and higher revenue from the retail pharmacy.
13. Rental Lease is down due to less bed rentals.
14. Net Income is a negative as revenue was down compared to the first few months of the year and contractuals were slightly higher as our payable for the IGT was higher than forecasted.

Balance Sheet

1. Cash remained steady from November to December. In February cash will dip through May until we receive our Rate Range payment.
2. Accounts Receivable grew as it typically does in November and December as insurances aren't as quick to get things processed due to the holidays.
3. The Medicare/Medi-Cal Settlement will increase monthly until we get our Rate Range payment.
4. Accounts Payable is a very manageable 572k as we have a quick turnaround. This year has been much better than last as we don't have all the late traveler invoices we were having to deal with through the state.
5. The Rate Range Payable will continue to grow until we pay it in February.
6. The Current Ratio is at 7.79 which is well ahead of the US average of 1.87 and CA average of 2.41 according to the CAH Financial Indicators Report.

Miscellaneous

1. The RHC is still trending in a positive direction.
2. Retail Pharmacy is negative again due to a couple of months with a lot of drug spend.
3. AR Days have swelled with the holidays and some larger inpatient accounts that have paid yet. This will be an area of focus to get us back down into the mid 50 range which is industry standard.
4. The Obligations vs Collections is a negative and will continue to be a negative until we receive our Rate Range payment. This is typical if you look at any of the other tabs with the prior years.

MAYERS MEMORIAL HOSPITAL

Statistical Data

Fiscal Year Ending JUNE 30, 2023

COMPARISON TO ACTUAL

2022		2022		FY 2023		FYE 2022		Variance	% Increase or Decrease
November	October	Actual	Actual	YTD	YTD	Actual	Actual		
VOLUME:									
DISCHARGES									
16	12	4	Acute	77	92	(15)	-16.31%		
4	9	(5)	Swing Bed	44	56	(12)	-21.41%		
2	13	(11)	Skilled Nursing Care (DISCHG)	19	26	(7)	-26.91%		
7	8	(1)	Observations	39	57	(18)	-31.61%		
PATIENT DAYS									
64	49	15	Acute	333	389	(56)	-14.41%		
20	115	(95)	Swing Bed	561	707	(146)	-20.71%		
2,234	2,346	(112)	Skilled Nursing Care	11,768	11,295	473	4.22%		
LENGTH OF STAY									
4.00	4.08	(0)	Acute	4.32	4.23	0	2.22%		
5.00	12.78	(8)	Swing Bed	12.75	12.63	0	1.02%		
Skilled Nursing Care									
AVERAGE DAILY CENSUS									
2.13	1.58	1	Acute	2.18	2.54	(0)	-14.31%		
0.67	3.71	(3)	Swing Bed	3.67	4.62	(1)	-20.61%		
74.47	75.68	(1)	Skilled Nursing Care	76.92	73.82	3	4.22%		
ANCILLARY SERVICES									
0	0	0	Surgery Inpatient Visits	0	0	0	#DIV/0!		
0	0	0	Surgery OP/ procedure visits	3	62	(59)	-95.21%		
345	386	(41)	Emergency Room Visits	1943	1,919	24	1.32%		
101	105	(4)	Outpatient Services Procedures	567	752	(185)	-24.61%		
750	956	(206)	Laboratory Visits	4954	6,936	(1982)	-28.61%		
372	433	(61)	Radiology Procedures	2319	2,178	141	6.52%		
97	110	(13)	Hospice Patient Days	802	773	29	3.82%		
183	152	31	Physical Therapy visits	1012	1,062	(50)	-4.71%		
171	175	(4)	Cardiac Rehab	858	841	17	2.02%		
44	29	15	Telemedicine visits	182	208	(26)	-12.51%		
23	15	8	Admissions from ER	104	136	(32)	-23.51%		
11	14	(3)	Transfers from ER	79	81	(2)	-2.51%		
794	625	169	Clinic Visits	3273	3,001	272	9.12%		
PRODUCTIVITY:									
Productive FTE's									
10.58	11.36		Nursing - Acute	15.71	19.30				
47.48	45.66		Long Term Care	49.04	54.96				
40.34	40.96		Ancillary	43.13	51.10				
68.65	67.82		Service	71.79	78.10				
167.05	165.80		Total Productive	179.67	203.46				
55.69	62.47		Non-Productive FTE's	61.42	39.72				
222.74	228.27		Paid FTE's	241.09	243.18				
PRODUCTIVE FTE PER ADJUSTED OCCUPIED BED									
2.62	2.49			2.64	3.09				

MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses

Fiscal Year Ending JUNE 30, 2023

COMPARISON TO ACTUAL

2022	2021			FY 2023	FY 2022		Increase Decrease %
NOVEMBER ACTUAL	NOVEMBER ACTUAL	Variance	PATIENT REVENUE	YTD ACTUAL	YTD ACTUAL	Variance	
343,652	695,997	(352,345)	Acute	3,363,866.00	4,079,281.24	(715,415)	-17.51%
1,128,133	958,297	169,837	Skilled Nursing	5,863,072	5,142,392	720,680	14.02%
270,675	229,959	40,717	Inpatient Ancillary				
0	837	(837)	Acute	1,770,748	1,520,457	250,291	16.52%
			Skilled Nursing	(621)	2,553	(3,174)	
1,742,461	1,885,089	(142,629)	Total Inpatient Revenue	10,997,065	10,744,683	252,382	2.32%
2,281,763	2,250,238	31,525	Total Outpatient Revenue	12,738,490	11,505,675	1,232,815	10.72%
4,024,224	4,135,327	(111,104)	Total Patient Revenue	23,735,555	22,250,358	1,485,197	6.72%
DEDUCTIONS FROM REVENUE							
930,815	141,514	(789,301)	Contractuals - Care/Cal	3,892,290	3,365,744	(526,546)	
130,263	297,419	167,156	Contractuals - PPO	1,595,192	1,401,229	(193,962)	
20,703	0	(20,703)	Charity and Write Offs	57,047	9,664	(47,383)	
166,827	133,498	(33,329)	Admin Adjmts/Emp Discounts	530,718	612,604	81,886	
6,500	22,265	15,765	Provision for Bad Debts	308,431	320,219	11,788	
1,255,108	594,696	(660,413)	Total Deductions	6,383,677	5,709,460	(674,216)	
25,810	271,543	(245,733)	Other Operating Revenues	457,927	525,903	(67,975)	
2,794,925	3,812,174	(1,017,249)	Net Revenue	17,809,806	17,066,801	743,005	
OPERATING EXPENSES							
1,154,180	1,137,514	(16,666)	Productive Salaries	6,029,847	5,824,211	(205,636)	-3.51%
145,781	123,311	(22,470)	Non-Productive Salaries	782,580	765,229	(17,351)	-2.31%
316,450	318,913	2,464	Employee Benefits	1,665,954	1,630,530	(35,424)	-2.21%
317,012	324,359	7,347	Supplies	1,630,982	1,740,248	109,266	6.32%
144,446	143,207	(1,239)	Professional Fees	682,415	518,256	(164,159)	-31.71%
51,357	57,456	6,099	Acute/Swing Travelers	569,090	268,470	(300,620)	-112.01%
312,373	149,102	(163,271)	SNF Travelers	1,155,938	682,793	(473,144)	-69.31%
239,653	225,316	(14,337)	Ancillary Travelers	1,071,945	420,280	(651,665)	-155.11%
163,839	206,070	42,231	Other Purchased Services	747,124	1,001,697	254,573	25.42%
24,610	22,639	(1,971)	Repairs & Maintenance	185,490	157,811	(27,679)	-17.51%
77,676	58,508	(19,167)	Utilities	407,711	231,020	(176,691)	-76.51%
20,630	33,453	12,823	Insurance	109,477	184,952	75,476	40.82%
81,265	64,327	(16,938)	Other	385,229	267,773	(117,456)	-43.91%
163,451	118,438	(45,013)	Depreciation	688,059	610,906	(77,153)	-12.61%
0	0	0	Bond Repayment Insurance	-	0	0	
0	17,911	17,911	Bond Repayment Interest	338,683	89,900	(248,783)	-276.71%
5,453	5,385	(68)	Interest	28,630	27,820	(810)	-2.91%
11,512	(3,409)	(14,921)	Rental - Lease	35,430	37,047	1,617	4.42%
3,229,687	3,002,500	(227,187)	Total Operating Expense	16,514,583	14,458,943	(2,055,640)	-14.21%
(434,762)	809,675	(1,244,436)	Income From Operations	1,295,223	2,607,858	(1,312,635)	
NON-OPERATING REVENUE AND EXPENSE							
266,392	291,756	(25,364)	Non-Operating Revenue	1,486,576	1,331,720	154,856	
1,683	468	1,215	Interest Income	111,595	31,920	79,675	
254,155	174,712	(79,443)	Non-Operating Expense	1,033,405	813,367	(220,038)	
13,921	117,512	(103,592)	Total Non-Operating	564,766	550,273	14,493	
(420,841)	927,187	(1,348,028)	NET INCOME	1,859,988	3,158,130	(1,298,142)	

MAYERS MEMORIAL HOSPITAL**Balance Sheet**

	NOVEMBER 2022	OCTOBER 2022
CURRENT ASSETS		
Cash (General/Payroll/Petty Cash)	1,948,062	2,085,400
Reserve Cash (unrestricted)	17,430,702	17,430,702
Reserve Cash (restricted) - USDA Debt Serv / Construction	2,168,209	2,166,525
Accounts Receivable	9,072,834	9,979,093
County Treasury receivable	149,998	(249,802)
Less: Reserve for Uncollectibles	(770,192)	(937,974)
Reserve for Medicare/Medi-Cal/Commercial	(3,237,080)	(3,517,856)
Inventories	656,145	700,086
Accounts Receivable - Other	318,443	319,713
Prepaid Expenses	731,054	706,001
Medicare/Medi-Cal Settlement	4,687,999	3,674,041
TOTAL CURRENT ASSETS	33,156,174	32,355,929
PROPERTY, PLANT AND EQUIPMENT		
Land and Building Improvements	3,969,852	3,969,852
Building and Fixed Equipment	36,578,520	36,509,934
Equipment	14,585,704	14,537,545
Construction in Progress (other)	4,541,886	4,643,003
Hospital expansion	696	0
LESS: Reserve for Depreciation	(26,010,139)	(25,843,881)
TOTAL PROPERTY, PLANT AND EQUIPMENT	33,666,519	33,816,452
OTHER ASSETS (includes 2007 Bond / AP Bond / G.O. BOND)		
Bond Reserve Funds held by trustee	-	-
Unamortized Bond Discount	0	0
Unamortized Cost of Bond Defeasance	-	-
G.O. Bond - issue / discount / cost	-	-
TOTAL OTHER ASSETS	0	0
TOTAL ASSETS	66,822,693.49	66,172,381.80
CURRENT LIABILITIES		
Accounts Payable	699,121	391,807
Accrued Payroll	421,454	344,826
Accrued Payroll Taxes	(408,402)	(407,695)
Accrued Vacation & Holiday	839,163	826,763
Accrued Health Insurance	47,648	48,592
Accrued Interest	196,965	196,965
RETAINAGE PAYABLE	94,399	94,399
PRIME PLAN	0	0
HQAF	0	0
Rate Range	1,751,820	1,367,598
NOTES & LOANS PAYABLE	112,340	117,681
Current Portion of Medicare/Medi-Cal Settlement	(7,082)	(7,082)
TOTAL CURRENT LIABILITIES	3,747,426	2,973,855
LONG-TERM DEBT		
G.O. Bond	1,501,848	1,501,848
Capital Leases / Settlement pymt		
Leases	(51,317)	(48,851)
Provider Relief Fund- Deffered revenue	0	0
Notes & Loans Payable/ CHFFA	1,329,126	1,329,126
GO BOND SERIES B & REFUNDING	20,457,000	20,457,000
TOTAL LONG-TERM DEBT	23,236,657	23,239,122
FUND EQUITY	39,838,611	39,959,404
TOTAL LIABILITIES AND FUND BALANCE	66,822,693.49	66,172,381.80
CURRENT RATIO:	8.85	10.12

**MAYERS MEMORIAL HOSPITAL
NON-OPERATING REVENUE AND EXPENSE
RETAIL PHARMACY**

2022		2021		Variance		FY 2023		FY 2022		Variance	Increase Decrease %
NOV ACTUAL	NOV ACTUAL	NOV ACTUAL	NOV ACTUAL			YTD ACTUAL	YTD ACTUAL	YTD ACTUAL	YTD ACTUAL		
					RETAIL PHARM REVENUE						
					NON-OPERATING REVENUE						
0	0	0	0		MEDICARE	0	0	0	0		#DIV/0!
0	2,359	(2,359)			MEDI-CAL	0	25,280	(25,280)			-100.01%
140,835	162,024	(21,189)			THIRD PARTY	855,605	662,602	193,003			29.12%
29,312	28,975	337			PRIVATE	142,776	147,970	(5,194)			-3.51%
294	2,318	(2,024)			OTHER	(562)	2,467	(3,029)			-122.81%
170,441	195,676	(25,235)			Total Revenue	997,819	838,319	159,501			19.02%
170,441	195,676	(25,235)			Net Non Operating Revenue	997,819	838,319	159,501			
					NON - OPERATING EXPENSES						
26,786	23,313	(3,473)			Productive Salaries	129,829	116,252	(13,576)			-11.71%
1,779	382	(1,398)			Non-Productive Salaries	7,888	5,101	(2,787)			-54.61%
2,735	2,371	(364)			Employee Benefits	13,867	12,938	(929)			-7.21%
218,037	145,390	(72,647)			Supplies	849,410	657,171	(192,238)			-29.31%
0	0	0			Ancillary Travelers	4,983	0	(4,983)			#DIV/0!
241	18	(223)			Other Purchased Services	7,631	5,193	(2,438)			-46.91%
0	0	0			Repairs	0	0	0			#DIV/0!
375	261	(115)			Utilities	2,522	1,344	(1,177)			-87.61%
1,387	164	(1,224)			Other	2,911	1,294	(1,617)			-125.01%
2,807	2,807	0			Depreciation	14,033	14,033	0			.02%
8	8	0			Rental - Lease	332	40	(292)			-730.01%
254,155	174,712	(79,443)			Total Non-Operating Expense	1,033,405	813,367	(220,038)			-27.11%
(83,714)	20,964	(104,678)			NET INCOME	(35,586)	24,951	(60,537)			
					(LOSS) GAIN						

Rural Health Clinic - Burney

Gross Revenue	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	YTD
TOTAL OUTPT REVENUE	108,130.38	171,033.56	170,106.44	101,131.60	153,571.59	-	-	-	-	-	-	-	703,973.57
Operating Expenses													
PRODUCTIVE SALARIES	124,945.78	97,617.19	101,189.90	106,221.81	109,123.34	-	-	-	-	-	-	-	539,098.02
NON-PRODUCTIVE SALARIES	9,889.28	936.16	4,910.98	3,644.93	3,549.13	-	-	-	-	-	-	-	22,930.48
EMPLOYEE BENEFITS	11,187.87	7,132.26	8,226.53	8,061.39	8,458.73	-	-	-	-	-	-	-	43,066.78
SUPPLIES	2,808.01	8,267.90	5,087.64	5,791.60	19,057.55	-	-	-	-	-	-	-	41,012.70
PROFESSIONAL FEES	92.57	101.62	116.72	69.20	66.48	-	-	-	-	-	-	-	446.59
TRAVELERS	-	-	-	-	-	-	-	-	-	-	-	-	-
OTHER PURCHASED SERVICES	7,976.51	7,490.63	7,634.78	7,003.98	5,868.18	-	-	-	-	-	-	-	35,974.08
REPAIRS	-	-	-	-	-	-	-	-	-	-	-	-	-
INSURANCE	-	-	-	-	-	-	-	-	-	-	-	-	-
OTHER	218.57	1,307.54	200.52	326.68	752.43	-	-	-	-	-	-	-	2,805.74
DEPRECIATION	350.41	350.41	350.41	350.41	350.41	-	-	-	-	-	-	-	1,752.05
RENTAL/LEASE	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	157,469.00	123,203.71	127,717.48	131,470.00	147,226.25	-	-	-	-	-	-	-	687,086.44
Net Profit or (Loss)	(49,338.62)	47,829.85	42,388.96	(30,338.40)	6,345.34	0.00	0.00	0.00	0.00	0.00	0.00	0.00	16,887.13

MAYERS MEMORIAL HOSPITAL
SUMMARY OF SERVICES - DEPOSITS - REFUNDS
- Fiscal Year 2023

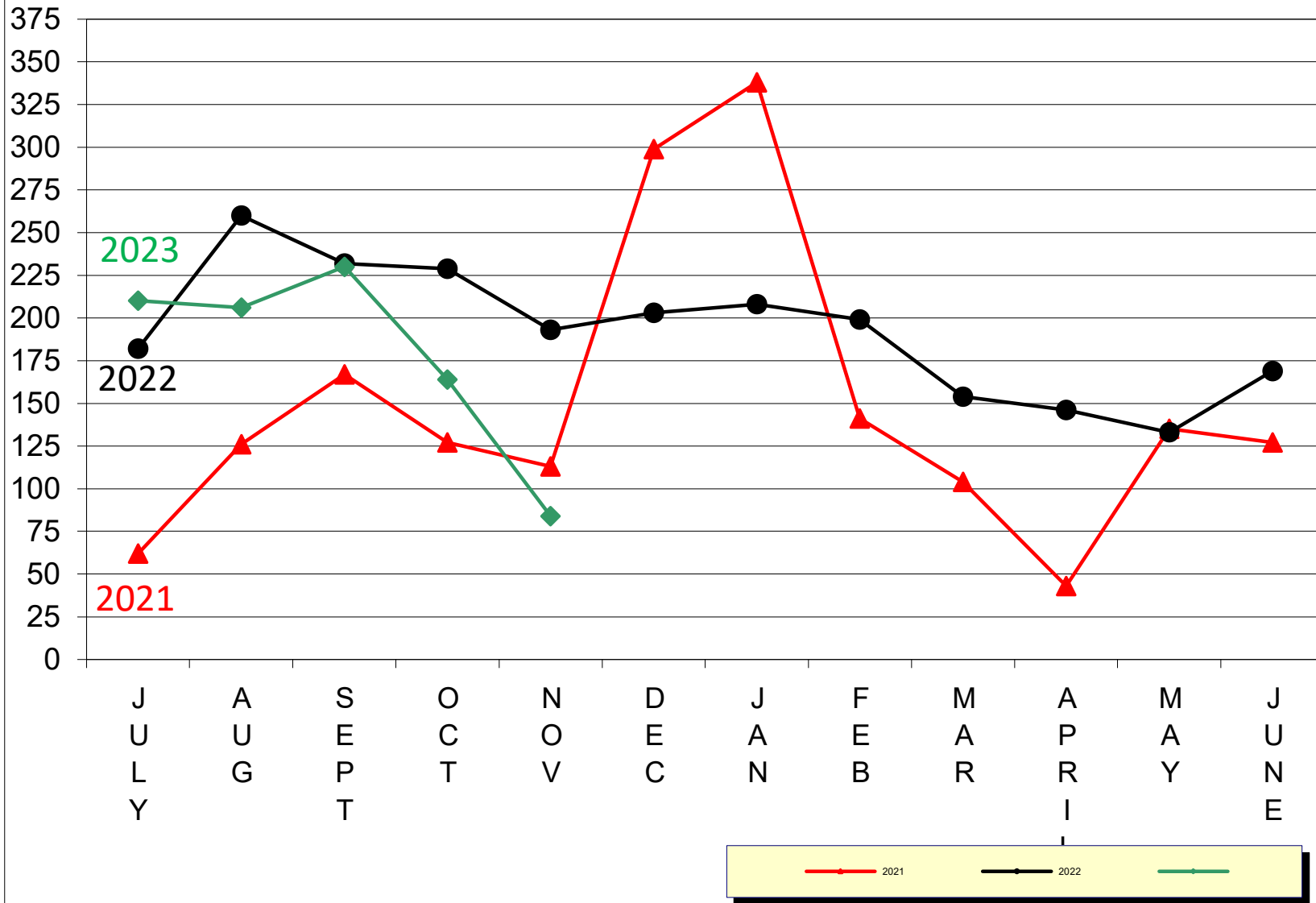
DATE:	REVENUE / SERVICES	AVERAGE DAILY REVENUE	TOTAL DEPOSITS	MISC. PAYMENTS	MISC. PMTS PT RELATED	PATIENT PAYMENTS	ADJUSTMENT S & WRITE-OFFS	REFUNDS
July 31, 2022	4,665,515.38	150,500.50	3,318,978.74	263,239.28	16,825.00	3,038,914.46	1,506,553.80	7,898.24
August 31, 2022	5,143,194.31	165,909.49	3,416,118.51	335,527.56	-	3,080,590.95	1,954,193.05	13,566.53
September 30, 2022	4,956,524.74	165,217.49	2,988,469.36	63,716.15	-	2,924,753.21	1,673,077.03	946.90
October 31, 2022	4,245,367.42	136,947.34	3,491,414.58	93,557.78	16,824.00	3,381,032.80	2,242,104.29	2,744.92
November 30, 2022	3,816,571.82	127,219.06	2,815,604.03	113,701.62	-	2,701,902.41	2,259,542.97	2,253.97
December 31, 2022	-	-	-	-	-	-	-	-
January 30, 2023	-	-	-	-	-	-	-	-
February 28, 2023	-	-	-	-	-	-	-	-
March 31, 2023	-	-	-	-	-	-	-	-
April 30, 2023	-	-	-	-	-	-	-	-
May 31, 2023	-	-	-	-	-	-	-	-
June 30, 2023	-	-	-	-	-	-	-	-
YTD TOTAL	22,827,173.67	149,158.78	16,030,585.22	869,742.39	33,649.00	15,127,193.83	9,635,471.14	27,410.56

ACCOUNTS RECEIVABLE AGING					PAYOR MIX - YTD % OF REVENUE				
	NOV \$ OUTSTANDING	NOV DAYS OUT	OCT DAYS OUT	SEPT DAYS OUT		NOVEMBER	OCTOBER	SEPTEMBER	3 MONTH AVERAGE
MEDICARE	3,189,593.22	41	47.08	48.01	MEDICARE	34.53%	42.17%	42.03%	39.58%
MEDI - CAL	2,401,504.29	43.36	39.78	43.29	MEDI - CAL	51.56%	39.11%	40.72%	43.80%
THIRD PARTY	2,694,832.84	129.06	121.48	109.10	THIRD PARTY	12.94%	15.52%	13.28%	13.91%
PRIVATE	1,090,462.22				PRIVATE	0.98%	3.20%	3.96%	2.71%
LTC ONLY (INCLUDE)	1,442,555.54	40.73	38.93	41.52					
OVERALL	9,376,392.57	58.99	60.13	63.92					

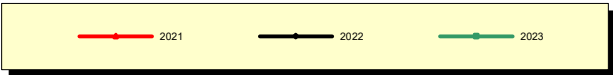
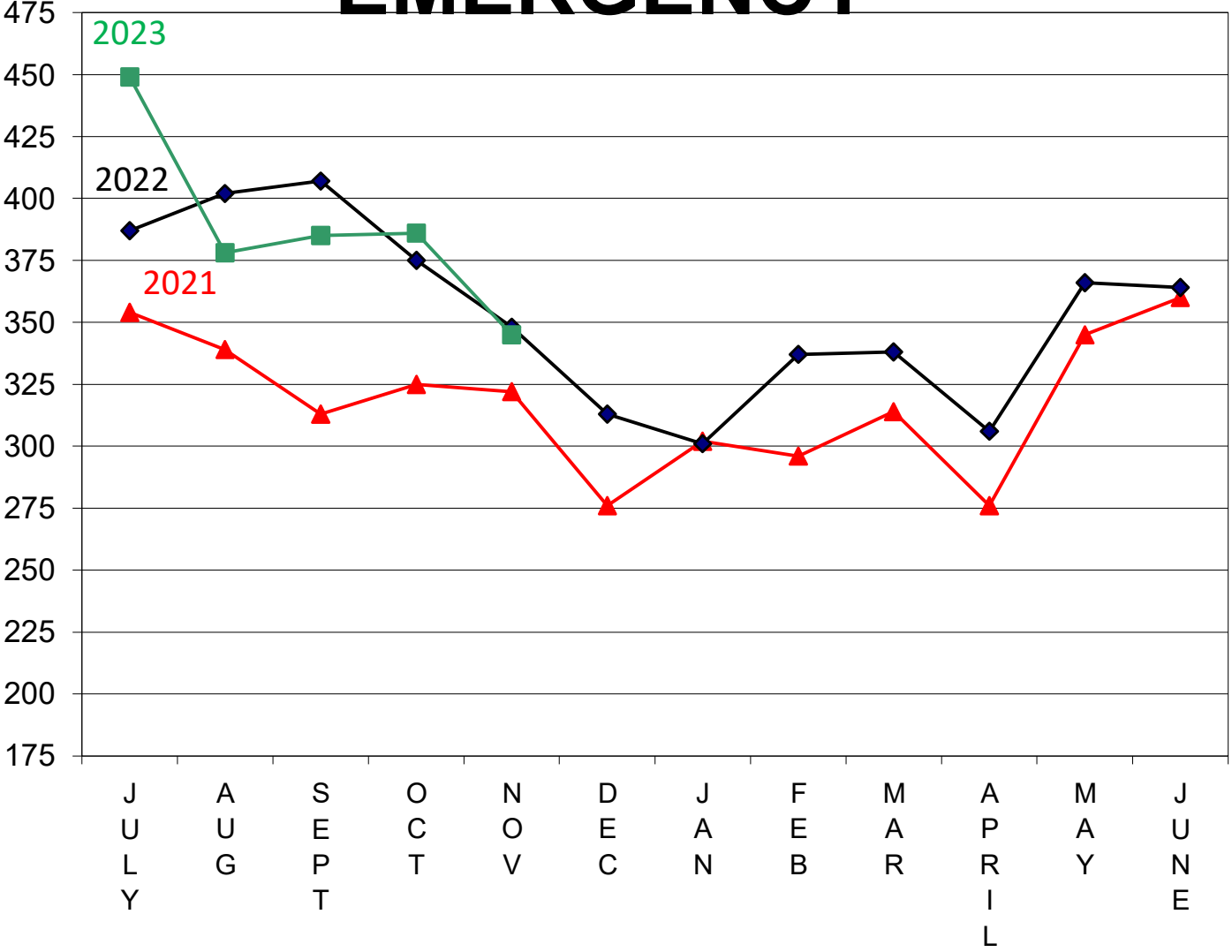
**MAYERS MEMORIAL HOSPITAL
2022-2023 OPERATING ACTUAL**

	JULY	AUG	SEPT	OCT	NOV	DEC	Jan-22	FEB	MAR	APR	MAY	JUN	YTD FY 2023 ACTUAL	YTD PRIOR YR Current Mth ACTUAL
Operating Revenue:														
Routine														
Acute	797,204.00	751,559.00	868,817.00	602,634.00	343,652.00	-	-	-	-	-	-	-	3,363,866.00	4,079,281
SNF	1,111,826.19	1,236,607.79	1,219,709.97	1,166,794.54	1,128,133.44	-	-	-	-	-	-	-	5,863,071.93	5,142,392
Acute Ancillary	402,916.15	402,486.90	451,809.40	242,860.05	270,675.40	-	-	-	-	-	-	-	1,770,747.90	1,520,457
SNF Ancillary	(621.00)	-	-	-	-	-	-	-	-	-	-	-	(621.00)	2,553
Outpatient	2,489,335.61	2,970,516.97	2,624,969.78	2,371,905.05	2,281,762.72	-	-	-	-	-	-	-	12,738,490.13	11,505,675
	4,800,660.95	5,361,170.66	5,165,306.15	4,384,193.64	4,024,223.56	-	-	-	-	-	-	-	23,735,554.96	22,250,358
Less Deductions:														0
Contractuals - Care/Cal	359,000.82	1,035,179.70	865,516.47	701,777.62	930,815.21	-	-	-	-	-	-	-	3,892,289.82	3,365,744
Contractuals - PPO	562,191.62	180,639.78	376,061.31	346,036.18	130,262.92	-	-	-	-	-	-	-	1,595,191.81	1,401,229
Charity Care & Write off	-	8,098.67	-	28,244.50	20,703.35	-	-	-	-	-	-	-	57,046.52	9,664
Other Contractual write off:	122,141.89	138,719.85	80,524.61	22,504.47	166,826.92	-	-	-	-	-	-	-	530,717.74	612,604
Medicare	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Medi-Cal	-	-	-	-	-	-	-	-	-	-	-	-	-	0
PPO's	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Administrative & Other	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Provision For Bad Debts	70,780.26	118,769.10	149,742.17	(37,360.85)	6,499.96	-	-	-	-	-	-	-	308,430.64	320,219
Total Deductions	1,114,114.59	1,481,407.10	1,471,844.56	1,061,201.92	1,255,108.36	-	-	-	-	-	-	-	6,383,676.53	5,709,460
Other Revenue	33,672.28	296,957.52	20,478.03	81,009.72	25,809.91	-	-	-	-	-	-	-	457,927.46	525,903
Net Revenue	3,720,218.64	4,176,721.08	3,713,939.62	3,404,001.44	2,794,925.11	-	-	-	-	-	-	-	17,809,805.89	17,066,801
Operating Expenses:														0
Salaries - Productive	1,232,974.57	1,237,494.11	1,173,090.06	1,232,108.37	1,154,179.78	-	-	-	-	-	-	-	6,029,846.89	5,824,211
Salaries - Non-productive	266,128.69	124,745.26	154,721.12	91,203.92	145,780.60	-	-	-	-	-	-	-	782,579.59	765,229
Employee Benefits	376,492.16	331,348.32	318,811.26	322,852.88	316,449.63	-	-	-	-	-	-	-	1,665,954.25	1,630,530
Supplies	263,383.02	294,409.18	340,664.40	415,512.57	317,012.37	-	-	-	-	-	-	-	1,630,981.54	1,740,248
Professional Fees	102,089.09	127,277.94	111,251.04	197,351.65	144,445.50	-	-	-	-	-	-	-	682,415.22	518,256
Acute/Swing travelers	160,437.84	141,009.20	141,171.78	75,113.80	51,357.48	-	-	-	-	-	-	-	569,090.10	268,470
SNF travelers	227,327.76	246,770.52	231,398.85	138,067.36	312,373.24	-	-	-	-	-	-	-	1,155,937.73	682,793
Ancillary travelers	226,664.40	223,868.05	208,106.38	173,652.67	239,653.05	-	-	-	-	-	-	-	1,071,944.55	420,280
Other Purchased Services	119,773.12	205,371.77	151,297.85	106,842.32	163,839.27	-	-	-	-	-	-	-	747,124.33	1,001,697
Repairs & Maintenance	24,073.00	52,548.47	52,297.71	31,960.74	24,610.33	-	-	-	-	-	-	-	185,490.25	157,811
Utilities	23,100.21	61,760.42	108,807.49	136,367.60	77,675.75	-	-	-	-	-	-	-	407,711.47	231,020
Insurance	16,776.20	19,729.01	31,712.01	20,629.72	20,629.72	-	-	-	-	-	-	-	109,476.66	184,952
Other Expense	77,555.43	67,015.07	83,843.48	75,550.05	81,264.90	-	-	-	-	-	-	-	385,228.93	267,773
Depreciation	124,559.07	132,880.42	134,168.75	132,999.57	163,451.04	-	-	-	-	-	-	-	688,058.85	610,906
Bond Repayment Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Bond Repayment Interest	-	-	338,682.50	-	-	-	-	-	-	-	-	-	338,682.50	89,900
Interest	6,432.20	5,281.71	6,007.59	5,456.27	5,452.57	-	-	-	-	-	-	-	28,630.34	27,820
Rent/Lease Equipment	4,288.62	6,857.58	2,747.77	10,024.09	11,511.78	-	-	-	-	-	-	-	35,429.84	37,047
Total Operating Exp	3,252,055.38	3,278,367.03	3,588,780.04	3,165,693.58	3,229,687.01	-	-	-	-	-	-	-	16,514,583.04	14,458,943
Net Operating Rev over Expense	468,163.26	898,354.05	125,159.58	238,307.86	(434,761.90)	-	-	-	-	-	-	-	1,295,222.85	2,607,858
Non-Operating Revenue:														0
Non-operating Revenue	277,983.20	312,650.83	313,971.11	315,578.59	266,392.33	-	-	-	-	-	-	-	1,486,576.06	1,331,720
Interest Income	43,738.28	763.08	609.10	64,800.92	1,683.41	-	-	-	-	-	-	-	111,594.79	31,920
Other non-operating Expense	196,173.00	193,566.29	163,464.07	226,046.78	254,155.12	-	-	-	-	-	-	-	1,033,405.26	813,367
Total Non-Operating Rever	125,548.48	119,847.62	151,116.14	154,332.73	13,920.62	-	-	-	-	-	-	-	564,765.59	550,273
Net Revenue over Expense	593,711.74	1,018,201.67	276,275.72	392,640.59	(420,841.28)	-	-	-	-	-	-	-	1,859,988.44	3,158,130
DIFF s/b 0	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Expenses per day	100,886.98	101,467.31	115,153.71	97,828.84	102,207.87	-	-	-	-	-	-	-	-	-
DAYS CASH ON HAND	214.16	197.91	168.93	199.49	189.60	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	47,049.52	-
AVERAGE YTD	214.16	206.01	192.56	194.20	193.29	193.29	193.29	193.29	193.29	193.29	193.29	193.29	-	-

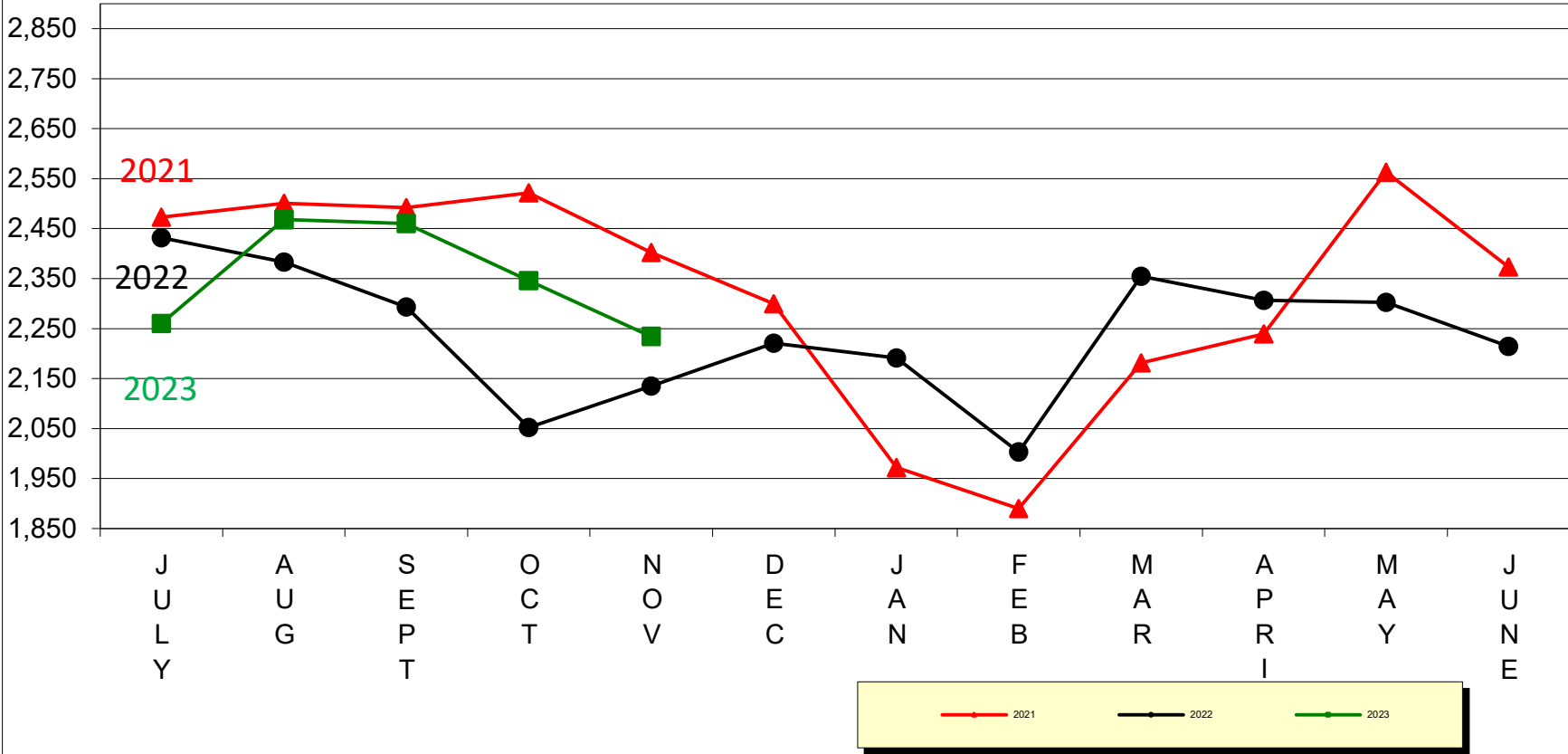
ACUTE / SWING PATIENT DAYS



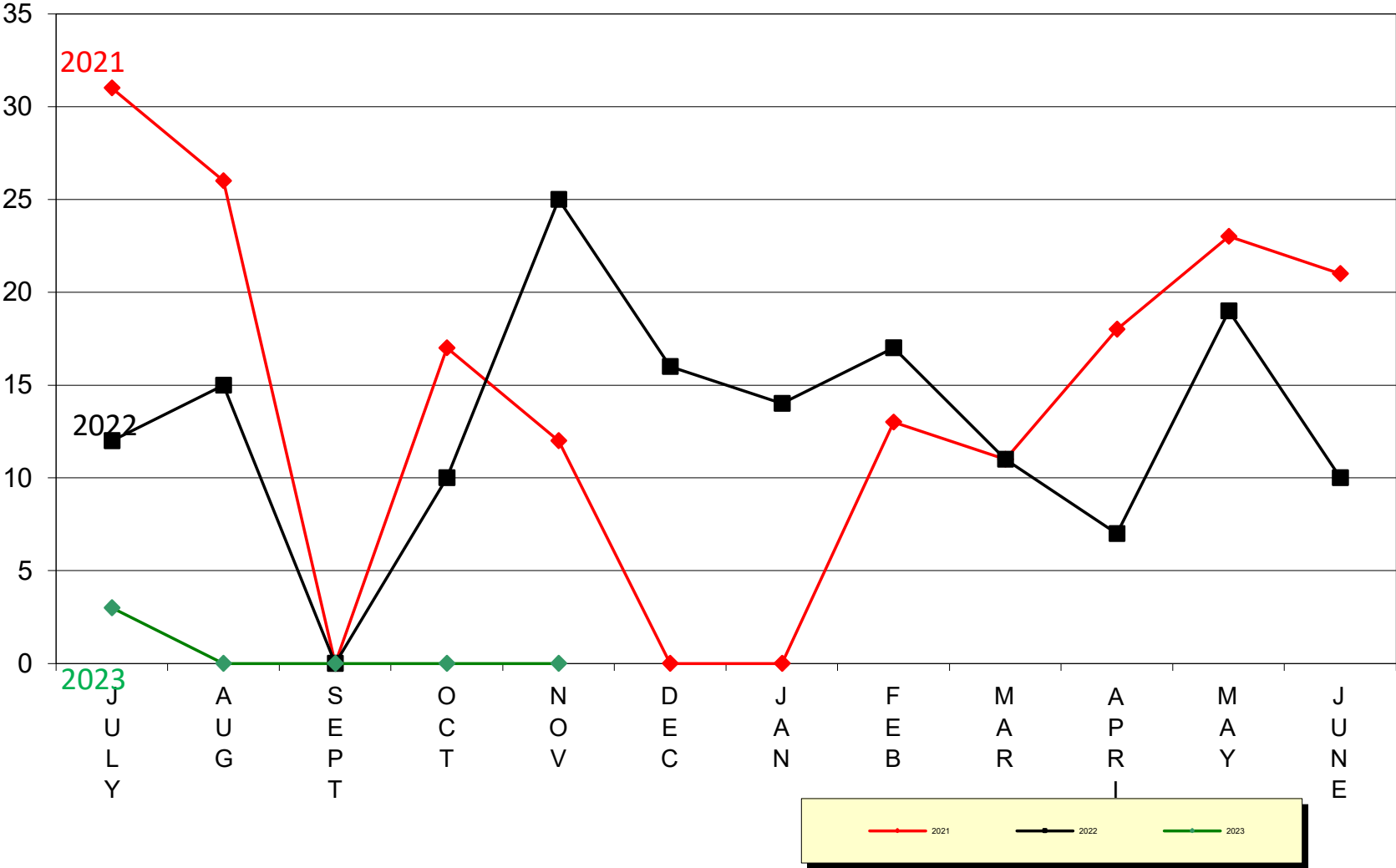
EMERGENCY



SNF PATIENT DAYS



SURGERY / OUTPATIENT PROCEDURES



**MAYERS MEMORIAL HOSPITAL
2021-2022 OPERATING ACTUAL**

	2021 JULY	2021 AUG	2021 SEPT	2021 OCT	2021 NOV	2021 DEC	2022 Jan-21	2022 FEB	2022 MAR	2022 APR	2022 MAY	2022 JUN	YEAR TO DATE FY 2022 ACTUAL	FY YTD ACTUAL
Operating Revenue:														
Routine														
Acute	697,951.10	962,644.14	871,219.00	851,470.00	695,997.00	741,332.00	761,658.00	726,316.00	567,331.00	542,943.00	488,671.00	662,225.06	8,569,757.30	4,079,281
SNF	1,103,358.39	1,096,690.86	1,049,685.58	934,360.58	958,296.63	969,512.60	956,104.32	977,508.87	1,199,507.00	1,135,854.84	1,155,824.47	1,096,317.29	12,633,021.43	5,142,392
Acute SNF	258,125.20	289,583.15	343,220.65	399,569.15	229,958.80	214,501.65	266,517.20	217,677.60	248,551.90	207,414.80	131,221.95	347,471.80	3,153,813.85	1,520,457
Outpatient	1,716.00	-	-	-	837.00	75.00	-	157.00	-	130.00	-	334.00	3,249.00	2,553
	2,145,869.61	2,551,558.46	2,288,153.95	2,269,854.93	2,250,238.03	2,308,977.59	2,370,671.38	2,392,064.29	2,434,713.60	2,355,657.24	2,396,737.44	2,538,012.81	28,302,509.33	11,505,675
	4,207,020.30	4,900,476.61	4,552,279.18	4,455,254.66	4,135,327.46	4,234,398.84	4,354,950.90	4,313,723.76	4,450,103.50	4,241,999.88	4,172,454.86	4,644,360.96	52,662,350.91	22,250,358
Less Deductions:														
Contractuals - Care/Cal	867,547.28	1,063,453.65	529,404.55	763,824.26	141,513.99	246,064.99	677,517.41	878,085.70	1,424,846.48	923,609.71	1,145,409.26	1,712,901.09	10,374,178.37	3,365,744
Contractuals - PPO	267,522.45	277,392.72	243,431.19	315,464.08	297,419.03	208,877.56	165,125.79	408,317.42	266,293.55	(272.19)	167,033.66	738,693.40	3,355,298.66	1,401,229
Charity Care & Write off	3,209.00	530.00	-	5,925.00	-	4,418.00	-	10,034.00	12,176.79	6,210.00	-	(302.66)	42,200.13	9,664
Other Contractual write offs	81,329.18	137,389.22	181,283.45	79,104.35	133,497.75	94,900.14	236,087.47	135,856.42	132,040.60	340,808.01	225,474.22	244,258.17	2,022,028.98	612,604
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Provision For Bad Debts	141,033.50	32,906.66	78,582.25	45,431.75	22,264.91	72,817.41	(1,176.86)	100,471.77	(1,860.45)	231,466.17	106,244.09	35,278.77	863,459.97	320,219
Total Deductions	1,360,641.41	1,511,672.25	1,032,701.44	1,209,749.44	594,695.68	627,078.10	1,077,553.81	1,532,765.31	1,833,496.97	1,501,821.70	1,644,161.23	2,730,828.77	16,657,166.11	5,709,460
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	57,398.27	30,763.16	54,581.89	111,616.63	271,542.65	65,052.89	172,094.23	86,867.23	(73,711.76)	100,717.30	38,066.22	30,611.97	945,600.68	525,903
Net Revenue	2,903,777.16	3,419,567.52	3,574,159.63	3,357,121.85	3,812,174.43	3,672,373.63	3,449,491.32	2,867,825.68	2,542,894.77	2,840,895.48	2,566,359.85	1,944,144.16	36,950,785.48	17,066,801
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenses:														
Salaries - Productive	1,306,672.52	1,207,632.91	1,044,096.23	1,128,295.53	1,137,514.09	1,093,663.84	1,081,017.63	1,060,820.24	1,171,571.68	1,169,495.01	1,193,246.18	1,093,971.20	13,687,997.06	5,824,211
Salaries - Non-productive	184,173.02	137,790.65	162,421.16	157,532.78	123,310.94	130,216.64	284,230.90	166,663.36	122,105.84	106,298.43	108,441.40	155,399.15	1,838,584.27	765,229
Employee Benefits	347,828.84	336,767.99	312,602.13	314,417.66	318,913.33	300,869.10	363,135.37	330,289.03	327,886.52	338,161.01	335,736.59	335,069.43	3,961,677.00	1,630,530
Supplies	301,479.92	283,070.40	365,891.52	465,446.70	324,358.99	395,628.93	421,494.42	308,547.05	433,177.25	293,159.22	188,826.31	404,454.42	4,185,535.13	1,740,248
Professional Fees	26,851.65	20,348.67	179,654.11	148,194.97	143,206.55	167,835.73	142,481.41	188,203.14	152,075.90	161,672.25	238,756.06	177,450.42	1,746,730.86	518,256
Acute/Swing travelers	34,876.25	61,596.56	56,411.57	58,129.30	57,456.25	89,120.95	40,063.88	42,531.18	38,918.63	56,522.25	84,193.19	114,171.50	733,991.51	268,470
SNF travelers	141,190.66	107,883.18	172,884.16	111,733.63	149,101.85	245,144.00	140,948.27	114,693.57	173,405.67	194,840.61	122,132.50	227,720.91	1,901,679.01	682,793
Ancillary travelers	15,665.00	27,611.00	42,039.81	109,647.78	225,316.15	258,589.89	213,983.60	67,651.50	215,104.75	128,503.35	101,410.17	198,510.10	1,604,033.10	420,280
Other Purchased Services	143,896.84	189,748.18	266,758.48	195,223.73	206,070.10	266,194.25	264,909.71	221,089.61	294,623.33	232,623.88	864,979.51	973,800.14	4,119,917.76	1,001,697
Repairs & Maintenance	29,521.36	17,717.75	22,736.38	65,196.61	22,639.04	27,850.36	18,432.70	33,293.63	40,117.10	27,697.88	135,229.86	60,457.36	500,890.03	157,811
Utilities	33,895.40	47,436.28	50,265.62	40,914.81	58,508.38	63,585.74	47,602.38	49,869.60	49,260.97	87,803.68	9,998.15	44,607.64	583,748.65	231,020
Insurance	33,502.67	51,091.75	33,452.67	33,452.66	33,452.67	33,452.67	33,580.48	33,580.48	33,580.48	33,580.48	33,580.48	16,241.70	402,549.19	184,952
Other Expense	44,590.21	50,902.35	56,484.21	51,468.59	64,327.29	80,924.92	79,768.39	67,125.85	71,540.23	60,008.06	73,887.22	82,354.76	783,382.08	267,773
Depreciation	126,926.47	123,977.88	123,125.60	118,437.78	118,437.78	118,586.53	114,435.30	113,893.07	113,610.06	111,538.29	111,538.29	352,254.72	1,646,761.77	610,906
Bond Repayment Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bond Repayment Interest	17,910.82	17,910.82	18,256.38	17,910.82	17,910.82	-	-	-	330,526.50	-	-	243,939.67	664,365.83	89,900
Interest	5,319.38	5,203.38	6,744.87	5,167.45	5,384.95	5,728.15	5,225.52	5,396.95	5,441.51	5,508.90	5,818.27	8,334.80	69,274.13	27,820
Rent/Lease Equipment	10,881.39	10,048.64	10,390.08	9,136.40	(3,409.30)	14,520.67	3,405.00	18,792.85	3,479.77	2,955.00	7,819.75	6,011.90	94,032.15	37,047
Total Operating Expense	2,805,182.40	2,696,738.39	2,924,214.98	3,030,307.20	3,002,499.88	3,291,912.37	3,254,714.96	2,822,441.11	3,576,426.19	3,010,368.30	3,615,593.93	4,494,749.82	38,525,149.53	14,458,943
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Rev over Expense	98,594.76	722,829.13	649,944.65	326,814.65	809,674.55	380,461.26	194,776.36	45,384.57	(1,033,531.42)	(169,472.82)	(1,049,234.08)	(2,550,605.66)	(1,574,364.05)	2,607,858
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Operating Revenue:														
Non-operating Revenue	248,634.29	258,154.79	271,661.38	261,513.41	291,756.08	296,277.68	262,232.19	222,917.71	305,394.08	828,975.01	1,369,156.29	175,905.04	4,792,577.95	1,331,720
Interest Income	16,413.22	675.30	458.33	13,904.74	468.31	484.06	10,406.53	586.59	577.80	16,281.98	578.13	641.27	61,476.26	31,920
Other non-operating Expense	208,981.60	167,242.89	190,305.02	72,125.79	174,712.05	307,741.20	87,124.98	198,364.51	237,984.88	163,175.98	107,336.30	179,439.36	2,094,534.56	813,367
Total Non-Operating Revenue	56,065.91	91,587.20	81,814.69	203,292.36	117,512.34	(10,979.46)	185,513.74	25,139.79	67,987.00	682,081.01	1,262,398.12	(2,893.05)	2,759,519.65	550,273
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Revenue over Expense	154,660.67	814,416.33	731,759.34	530,107.01	927,186.89	369,481.80	380,290.10	70,524.36	(965,544.42)	512,608.19	213,164.04	(2,553,498.71)	1,185,155.60	3,158,130
	-	-	-	-	-	-	-	-	0.00	-	-	-	-	-

MAYERS MEMORIAL HOSPITAL DISTRICT
FINANCIAL SNAPSHOT

month ended

NOVEMBER 2022

FISCAL 2023

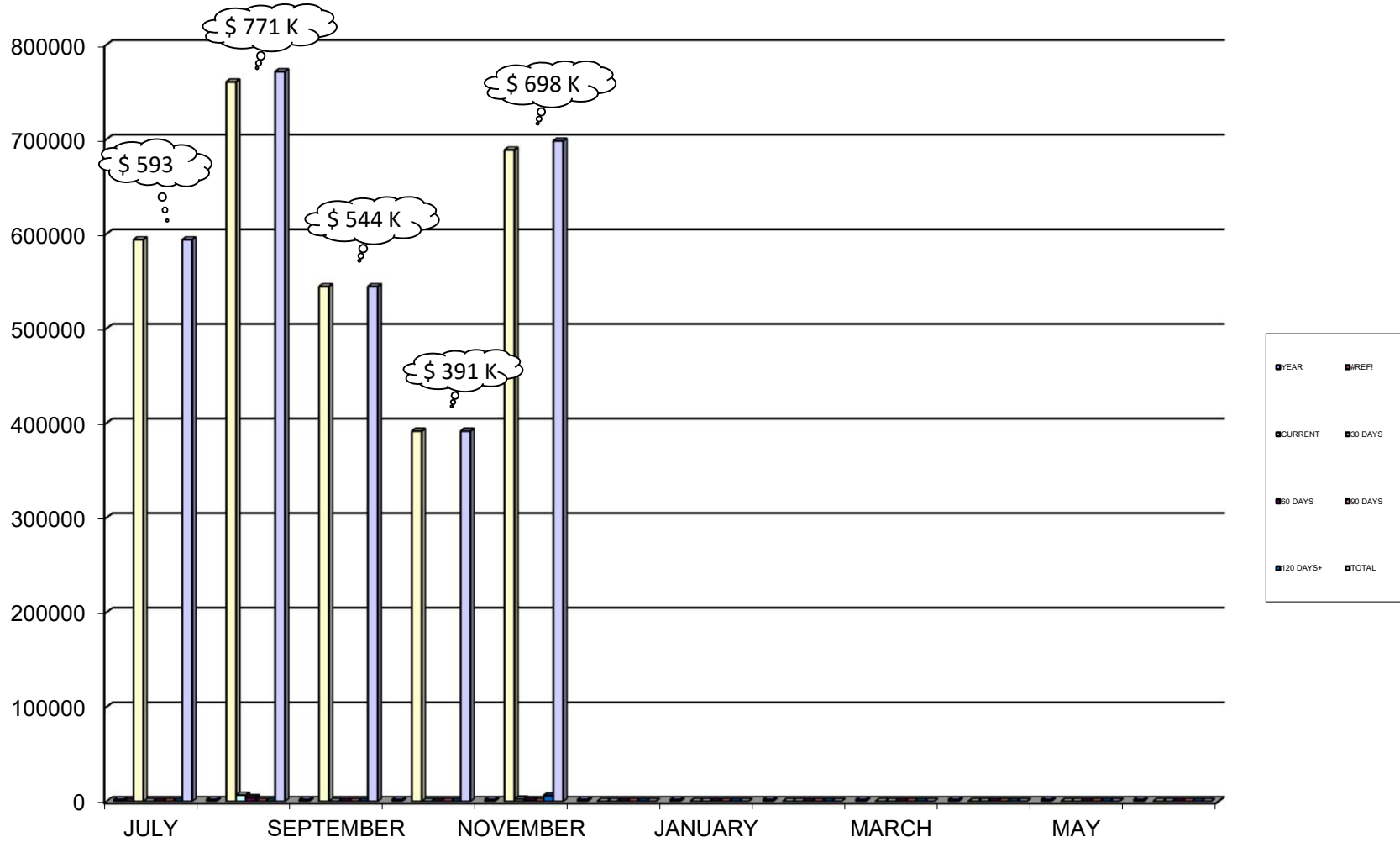
FINANCIAL DATA ACROSS ENTIRE ENTERPRISE
ACTUAL YTD ACTUAL YTD

	NOVEMBER 2022	NOVEMBER 2021	Variance\$\$	Variance %
Inpatient Revenue				
Acute/OB/Swing	\$ 3,363,866	\$ 4,079,281	(715,415.24)	-18%
SNF	\$ 5,863,072	\$ 5,142,392	720,679.89	14%
Inpatient Ancillary Revenue				
Acute/OB/Swing	1,770,748	1,520,457	250,290.95	16%
SNF	(621)	2,553	(3,174.00)	-124%
Outpatient Revenue	12,738,490	11,505,675	1,232,815.15	11%
Total Gross Revenue	\$ 23,735,555	\$ 22,250,358	1,485,196.75	7%

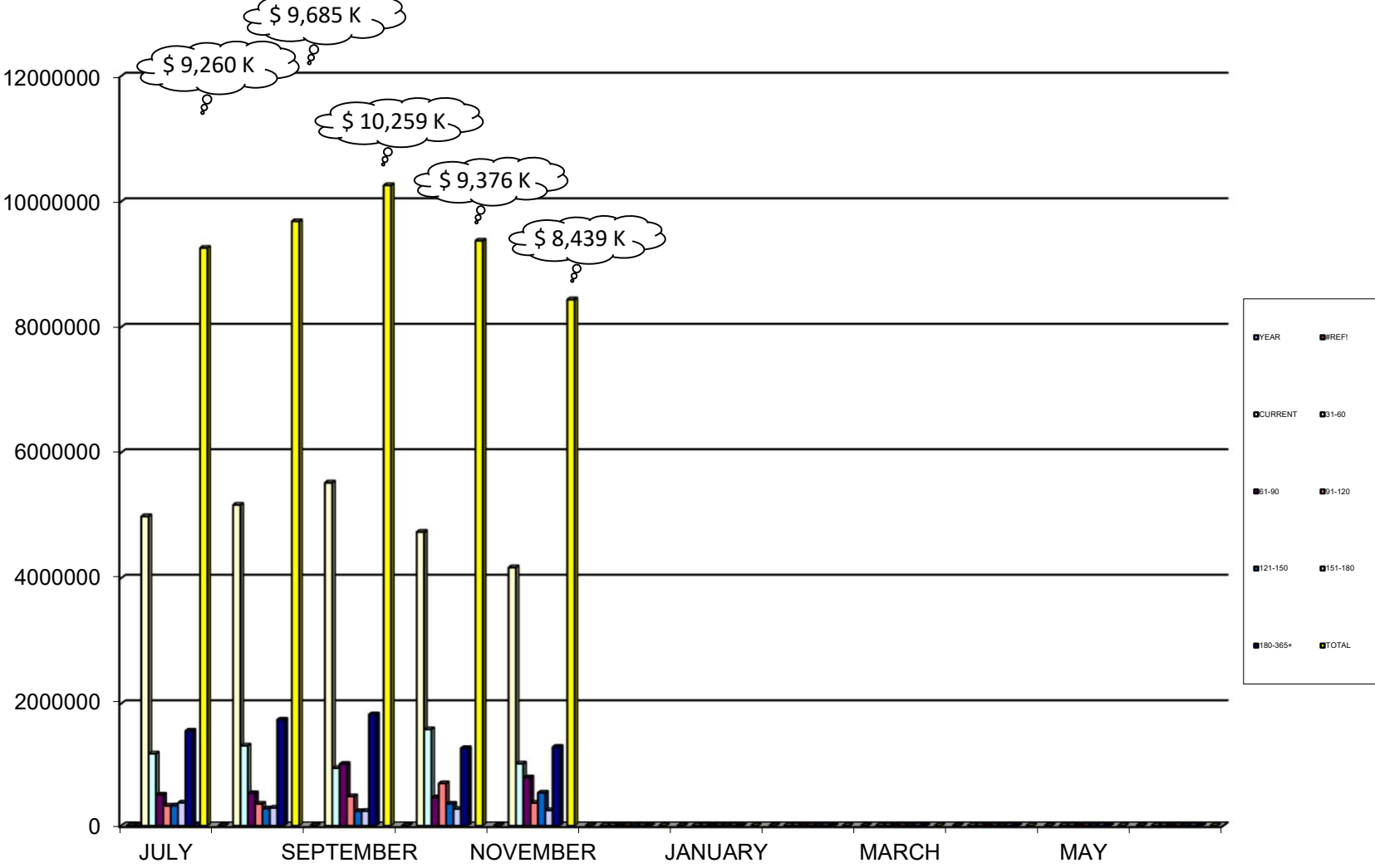
ACTUAL YTD ACTUAL YTD

Statistics	NOVEMBER 2022	NOVEMBER 2021	Variance	Variance %
Patient Days	12,662	12,391	271	2.2%
Outpatient Services	567	752	(185)	-25%
Labs	4,954	6,936	(1,982)	-29%
Imaging	2,319	2,178	141	6%
Hospice	802	773	29	4%
PT	1,012	1,062	(50)	-5%

ACCOUNTS PAYABLE



ACCOUNTS RECEIVABLE



ACCOUNTS RECEIVABLE

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>31-60</u>	<u>61-90</u>	<u>91-120</u>	<u>121-150</u>	<u>151-180</u>	<u>180-365+</u>	<u>TOTAL</u>
JULY	2022	4,984,030.31	1,182,557.72	507,384.73	325,688.38	328,406.20	376,411.20	1,556,292.20	9,260,770.74
AUGUST	2022	5,167,319.16	1,313,357.69	532,729.03	358,813.88	282,863.62	292,657.11	1,737,998.31	9,685,738.80
SEPTEMBER	2022	5,520,575.07	944,806.86	1,011,785.45	479,949.66	238,481.51	239,114.31	1,824,572.71	10,259,285.57
OCTOBER	2022	4,735,114.16	1,580,945.74	461,969.04	694,039.94	359,559.11	274,316.68	1,270,447.90	9,376,392.57
NOVEMBER	2022	4,169,852.59	1,019,153.51	790,767.16	374,014.13	540,600.08	253,375.27	1,291,723.70	8,439,486.44
DECEMBER	2022	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
JANUARY	2023	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FEBRUARY	2023	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
MARCH	2023	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
APRIL	2023	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
MAY	2023	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
JUNE	2023	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

ACCOUNTS PAYABLE (includes accrued payables)

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>30 DAYS</u>	<u>60 DAYS</u>	<u>90 DAYS</u>	<u>120 DAYS+</u>	<u>TOTAL</u>
JULY	2022	593,668.11	0.00	0.00	0.00	0.00	593,668.11
AUGUST	2022	760,530.83	6,717.10	4,102.89	0.00	0.00	771,350.82
SEPTEMBER	2022	544,200.99	0.00	0.00	0.00	0.00	544,200.99
OCTOBER	2022	391,445.10	0.00	0.00	0.00	0.00	391,445.10
NOVEMBER	2022	688,606.19	2,579.20	742.32	0.00	6,178.70	698,106.41
DECEMBER	2022	0.00	0.00	0.00	0.00	0.00	0.00
JANUARY	2023	0.00	0.00	0.00	0.00	0.00	0.00
FEBRUARY	2023	0.00	0.00	0.00	0.00	0.00	0.00
MARCH	2023	0.00	0.00	0.00	0.00	0.00	0.00
APRIL	2023	0.00	0.00	0.00	0.00	0.00	0.00
MAY	2023	0.00	0.00	0.00	0.00	0.00	0.00
JUNE	2023	0.00	0.00	0.00	0.00	0.00	0.00

MAYERS MEMORIAL HOSPITAL

Statistical Data

Fiscal Year Ending JUNE 30, 2023

COMPARISON TO ACTUAL

2022		2022		FY 2023		FYE 2022		% Increase or Decrease
December	November			YTD	YTD			
Actual	Actual	Variance		Actual	Actual	Variance		
VOLUME:								
DISCHARGES								
14	16	(2)	Acute	91	109	(18)		-16.51%
6	4	2	Swing Bed	50	67	(17)		-25.41%
1	2	(1)	Skilled Nursing Care (DISCHG)	20	32	(12)		-37.51%
10	7	3	Observations	49	66	(17)		-25.81%
PATIENT DAYS								
67	64	3	Acute	400	477	(77)		-16.11%
56	20	36	Swing Bed	617	822	(205)		-24.91%
2,386	2,234	152	Skilled Nursing Care	14,154	13,516	638		4.72%
LENGTH OF STAY								
4.79	4.00	1	Acute	4.40	4.38	0		.42%
9.33	5.00	4	Swing Bed	12.34	12.27	0		.62%
AVERAGE DAILY CENSUS								
2.16	2.13	0	Acute	2.17	2.59	(0)		-16.11%
1.81	0.67	1	Swing Bed	3.35	4.47	(1)		-25.01%
76.97	74.47	3	Skilled Nursing Care	76.92	73.46	3		4.72%
ANCILLARY SERVICES								
0	0	0	Surgery Inpatient Visits	0	0	0		#DIV/0!
0	0	0	Surgery OP/ procedure visits	3	78	(75)		-96.21%
383	345	38	Emergency Room Visits	2326	2,232	94		4.22%
112	101	11	Outpatient Services Procedures	679	884	(205)		-23.21%
821	750	71	Laboratory Visits	5775	7,897	(2122)		-26.91%
371	372	(1)	Radiology Procedures	2690	2,613	77		2.92%
110	97	13	Hospice Patient Days	912	1,019	(107)		-10.51%
174	183	(9)	Physcial Therapy visits	1186	1,268	(82)		-6.51%
196	171	25	Cardiac Rehab	1054	947	107		11.32%
38	44	(6)	Telemedicine visits	220	238	(18)		-7.61%
27	23	4	Admissions from ER	131	157	(26)		-16.61%
19	11	8	Transfers from ER	98	94	4		4.32%
675	794	(119)	Clinic Visits	3948	3,618	330		9.12%
PRODUCTIVITY:								
Productive FTE's								
16.10	10.58		Nursing - Acute	15.78	19.09			
66.67	47.48		Long Term Care	51.80	54.98			
59.25	40.34		Ancillary	45.62	50.95			
93.42	68.65		Service	75.14	77.72			
235.44	167.05		Total Productive	188.34	202.74			
92.42	55.69		Non-Productive FTE's	66.09	39.39			
327.86	222.74		Paid FTE's	254.43	242.13			
PRODUCTIVE FTE PER ADJUSTED OCCUPIED BED								
3.65	2.62			2.80	3.07			

MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses

Fiscal Year Ending JUNE 30, 2023

COMPARISON TO ACTUAL

2022	2021			FY 2023	FY 2022		Increase Decrease %
DECEMBER ACTUAL	DECEMBER ACTUAL	Variance	PATIENT REVENUE	YTD ACTUAL	YTD ACTUAL	Variance	
488,214	741,332	(253,118)	Acute	3,852,080.00	4,820,613.24	(968,533)	-20.11%
1,181,039	969,513	211,527	Skilled Nursing	7,044,111	6,111,905	932,206	15.32%
228,109	214,502	13,607	Inpatient Ancillary				
0	75	(75)	Acute	1,998,856	1,734,959	263,898	15.22%
			Skilled Nursing	(621)	2,628	(3,249)	
1,897,362	1,925,421	(28,060)	Total Inpatient Revenue	12,894,427	12,670,104	224,322	1.82%
2,234,828	2,308,978	(74,150)	Total Outpatient Revenue	14,973,318	13,814,653	1,158,665	8.42%
4,132,189	4,234,399	(102,210)	Total Patient Revenue	27,867,744	26,484,757	1,382,987	5.22%
DEDUCTIONS FROM REVENUE							
1,047,515	246,065	(801,450)	Contractuals - Care/Cal	4,939,805	3,611,809	(1,327,997)	
227,748	208,878	(18,870)	Contractuals - PPO	1,822,940	1,610,107	(212,833)	
3,533	4,418	885	Charity and Write Offs	60,579	14,082	(46,497)	
65,954	94,900	28,946	Admin Adjmts/Emp Discounts	596,672	707,504	110,832	
75,942	72,817	(3,124)	Provision for Bad Debts	384,372	393,036	8,664	
1,420,692	627,078	(793,614)	Total Deductions	7,804,368	6,336,538	(1,467,830)	
(233,546)	65,053	(298,599)	Other Operating Revenues	224,382	590,955	(366,574)	
2,477,952	3,672,374	(1,194,422)	Net Revenue	20,287,758	20,739,174	(451,417)	
OPERATING EXPENSES							
1,289,786	1,093,664	(196,122)	Productive Salaries	7,319,633	6,917,875	(401,757)	-5.81%
293,987	130,217	(163,770)	Non-Productive Salaries	1,076,567	895,445	(181,121)	-20.21%
338,083	300,869	(37,214)	Employee Benefits	2,004,038	1,931,399	(72,639)	-3.81%
313,465	395,629	82,164	Supplies	1,944,446	2,135,876	191,430	9.02%
58,743	167,836	109,093	Professional Fees	741,158	686,092	(55,066)	-8.01%
22,623	89,121	66,498	Acute/Swing Travelers	591,713	357,591	(234,122)	-65.51%
219,576	245,144	25,568	SNF Travelers	1,375,514	927,937	(447,577)	-48.21%
160,538	258,590	98,052	Ancillary Travelers	1,232,482	678,870	(553,613)	-81.51%
239,823	266,194	26,371	Other Purchased Services	986,947	1,267,892	280,944	22.22%
30,819	27,850	(2,968)	Repairs & Maintenance	216,309	185,662	(30,647)	-16.51%
96,562	63,586	(32,976)	Utilities	504,274	294,606	(209,667)	-71.21%
20,630	33,453	12,823	Insurance	130,106	218,405	88,299	40.42%
88,977	80,925	(8,052)	Other	474,206	348,698	(125,508)	-36.01%
133,971	118,587	(15,384)	Depreciation	822,030	729,492	(92,538)	-12.71%
0	0	0	Bond Repayment Insurance	-	0	0	
0	0	0	Bond Repayment Interest	338,683	89,900	(248,783)	-276.71%
6,097	5,728	(369)	Interest	34,728	33,548	(1,179)	-3.51%
11,127	14,521	3,394	Rental - Lease	46,556	51,568	5,011	9.72%
3,324,806	3,291,912	(32,894)	Total Operating Expense	19,839,389	17,750,855	(2,088,534)	-11.81%
(846,854)	380,461	(1,227,316)	Income From Operations	448,369	2,988,319	(2,539,950)	
NON-OPERATING REVENUE AND EXPENSE							
544,902	296,278	248,625	Non-Operating Revenue	2,031,479	1,627,998	403,481	
1,820	484	1,336	Interest Income	113,415	32,404	81,011	
229,546	307,741	78,195	Non-Operating Expense	1,262,951	1,121,109	(141,843)	
317,177	(10,979)	328,156	Total Non-Operating	881,942	539,293	342,649	
(529,678)	369,482	(899,159)	NET INCOME	1,330,311	3,527,612	(2,197,301)	

MAYERS MEMORIAL HOSPITAL**Balance Sheet**

	DECEMBER 2022	NOVEMBER 2022
CURRENT ASSETS		
Cash (General/Payroll/Petty Cash)	684,343	1,948,062
Reserve Cash (unrestricted)	17,430,702	17,430,702
Reserve Cash (restricted) - USDA Debt Serv / Construction	2,170,029	2,168,209
Accounts Receivable	9,238,610	9,072,834
County Treasury receivable	242,404	149,998
Less: Reserve for Uncollectibles	(855,910)	(770,192)
Reserve for Medicare/Medi-Cal/Commercial	(3,280,690)	(3,237,080)
Inventories	666,748	656,145
Accounts Receivable - Other	317,193	318,443
Prepaid Expenses	783,454	731,054
Medicare/Medi-Cal Settlement	5,870,951	4,687,999
TOTAL CURRENT ASSETS	33,267,835	33,156,174
PROPERTY, PLANT AND EQUIPMENT		
Land and Building Improvements	3,969,852	3,969,852
Building and Fixed Equipment	36,578,520	36,578,520
Equipment	14,585,704	14,585,704
Construction in Progress (other)	4,582,089	4,541,886
Hospital expansion	696	696
LESS: Reserve for Depreciation	(26,146,916)	(26,010,139)
TOTAL PROPERTY, PLANT AND EQUIPMENT	33,569,945	33,666,519
OTHER ASSETS (includes 2007 Bond / AP Bond / G.O. BOND)		
Bond Reserve Funds held by trustee	-	-
Unamortized Bond Discount	0	0
Unamortized Cost of Bond Defeasance	-	-
G.O. Bond - issue / discount / cost	-	-
TOTAL OTHER ASSETS	0	0
TOTAL ASSETS	66,837,779.36	66,822,693.49
CURRENT LIABILITIES		
Accounts Payable	572,459	699,121
Accrued Payroll	0	421,454
Accrued Payroll Taxes	(383,978)	(408,402)
Accrued Vacation & Holiday	888,298	839,163
Accrued Health Insurance	48,943	47,648
Accrued Interest	196,965	196,965
RETAINAGE PAYABLE	94,399	94,399
PRIME PLAN	0	0
HQAF	0	0
Rate Range	2,751,443	1,751,820
NOTES & LOANS PAYABLE	106,990	112,340
Current Portion of Medicare/Medi-Cal Settlement	(7,082)	(7,082)
TOTAL CURRENT LIABILITIES	4,268,437	3,747,426
LONG-TERM DEBT		
G.O. Bond	1,501,848	1,501,848
Capital Leases / Settlement pymt		
Leases	(53,774)	(51,317)
Provider Relief Fund- Deffered revenue	0	0
Notes & Loans Payable/ CHFFA	1,329,126	1,329,126
GO BOND SERIES B & REFUNDING	20,457,000	20,457,000
TOTAL LONG-TERM DEBT	23,234,200	23,236,657
FUND EQUITY	39,335,142	39,838,611
TOTAL LIABILITIES AND FUND BALANCE	66,837,779.36	66,822,693.49
CURRENT RATIO:	7.79	8.69

Rural Health Clinic - Burney

Gross Revenue	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	YTD
TOTAL OUTPT REVENUE	108,130.38	171,033.56	170,106.44	101,131.60	153,571.59	161,847.81	-	-	-	-	-	-	865,821.38
Operating Expenses													
PRODUCTIVE SALARIES	124,945.78	97,617.19	101,189.90	106,221.81	109,123.34	113,742.39	-	-	-	-	-	-	652,840.41
NON-PRODUCTIVE SALARIES	9,889.28	936.16	4,910.98	3,644.93	3,549.13	13,292.59	-	-	-	-	-	-	36,223.07
EMPLOYEE BENEFITS	11,187.87	7,132.26	8,226.53	8,061.39	8,458.73	12,328.27	-	-	-	-	-	-	55,395.05
SUPPLIES	2,808.01	8,267.90	5,087.64	5,791.60	19,057.55	8,456.79	-	-	-	-	-	-	49,469.49
PROFESSIONAL FEES	92.57	101.62	116.72	69.20	66.48	274.12	-	-	-	-	-	-	720.71
TRAVELERS	-	-	-	-	-	-	-	-	-	-	-	-	-
OTHER PURCHASED SERVICES	7,976.51	7,490.63	7,634.78	7,003.98	5,868.18	7,215.34	-	-	-	-	-	-	43,189.42
REPAIRS	-	-	-	-	-	-	-	-	-	-	-	-	-
INSURANCE	-	-	-	-	-	-	-	-	-	-	-	-	-
OTHER	218.57	1,307.54	200.52	326.68	752.43	1,614.29	-	-	-	-	-	-	4,420.03
DEPRECIATION	350.41	350.41	350.41	350.41	350.41	350.41	-	-	-	-	-	-	2,102.46
RENTAL/LEASE	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	157,469.00	123,203.71	127,717.48	131,470.00	147,226.25	157,274.20	-	-	-	-	-	-	844,360.64
Net Profit or (Loss)	(49,338.62)	47,829.85	42,388.96	(30,338.40)	6,345.34	4,573.61	0.00	0.00	0.00	0.00	0.00	0.00	21,460.74

**MAYERS MEMORIAL HOSPITAL
NON-OPERATING REVENUE AND EXPENSE
RETAIL PHARMACY**

2022		2021		Variance	RETAIL PHARM REVENUE	FY 2023		FY 2022		Variance	Increase Decrease %	
DEC ACTUAL	DEC ACTUAL	DEC ACTUAL	DEC ACTUAL			YTD ACTUAL	YTD ACTUAL	YTD ACTUAL	YTD ACTUAL			
					NON-OPERATING REVENUE							
					MEDICARE	0	0	0	0		#DIV/0!	
					MEDI-CAL	0	29,531	(29,531)	0		-100.01%	
					THIRD PARTY	160,119	146,217	13,902	1,015,724	808,819	206,904	25.62%
					PRIVATE	28,407	31,185	(2,779)	171,183	179,155	(7,972)	-4.41%
					OTHER	2,050	18,544	(16,494)	1,488	21,011	(19,523)	-92.91%
					Total Revenue	190,575	200,197	(9,622)	1,188,395	1,038,516	149,878	14.42%
					Net Non Operating Revenue	190,575	200,197	(9,622)	1,188,395	1,038,516	149,878	
					NON - OPERATING EXPENSES							
					Productive Salaries	22,562	22,595	33	152,390	138,847	(13,543)	-9.81%
					Non-Productive Salaries	4,308	2,155	(2,153)	12,196	7,256	(4,940)	-68.11%
					Employee Benefits	3,353	1,769	(1,584)	17,220	14,707	(2,513)	-17.11%
					Supplies	194,307	274,209	79,901	1,043,717	931,380	(112,337)	-12.11%
					Ancillary Travelers	0	0	0	4,983	0	(4,983)	#DIV/0!
					Other Purchased Services	91	3,341	3,250	7,722	8,534	812	9.52%
					Repairs	0	0	0	0	0	0	#DIV/0!
					Utilities	488	0	(488)	3,010	1,344	(1,666)	-123.91%
					Other	1,630	858	(772)	4,542	2,152	(2,390)	-111.11%
					Depreciation	2,807	2,807	0	16,840	16,840	0	.02%
					Rental - Lease	0	8	8	332	48	(284)	-591.71%
					Total Non-Operating Expense	229,546	307,741	78,195	1,262,951	1,121,109	(141,843)	-12.71%
					NET INCOME	(38,971)	(107,544)	68,573	(74,557)	(82,593)	8,036	
					(LOSS) GAIN							

MAYERS MEMORIAL HOSPITAL
SUMMARY OF SERVICES - DEPOSITS - REFUNDS
- Fiscal Year 2023

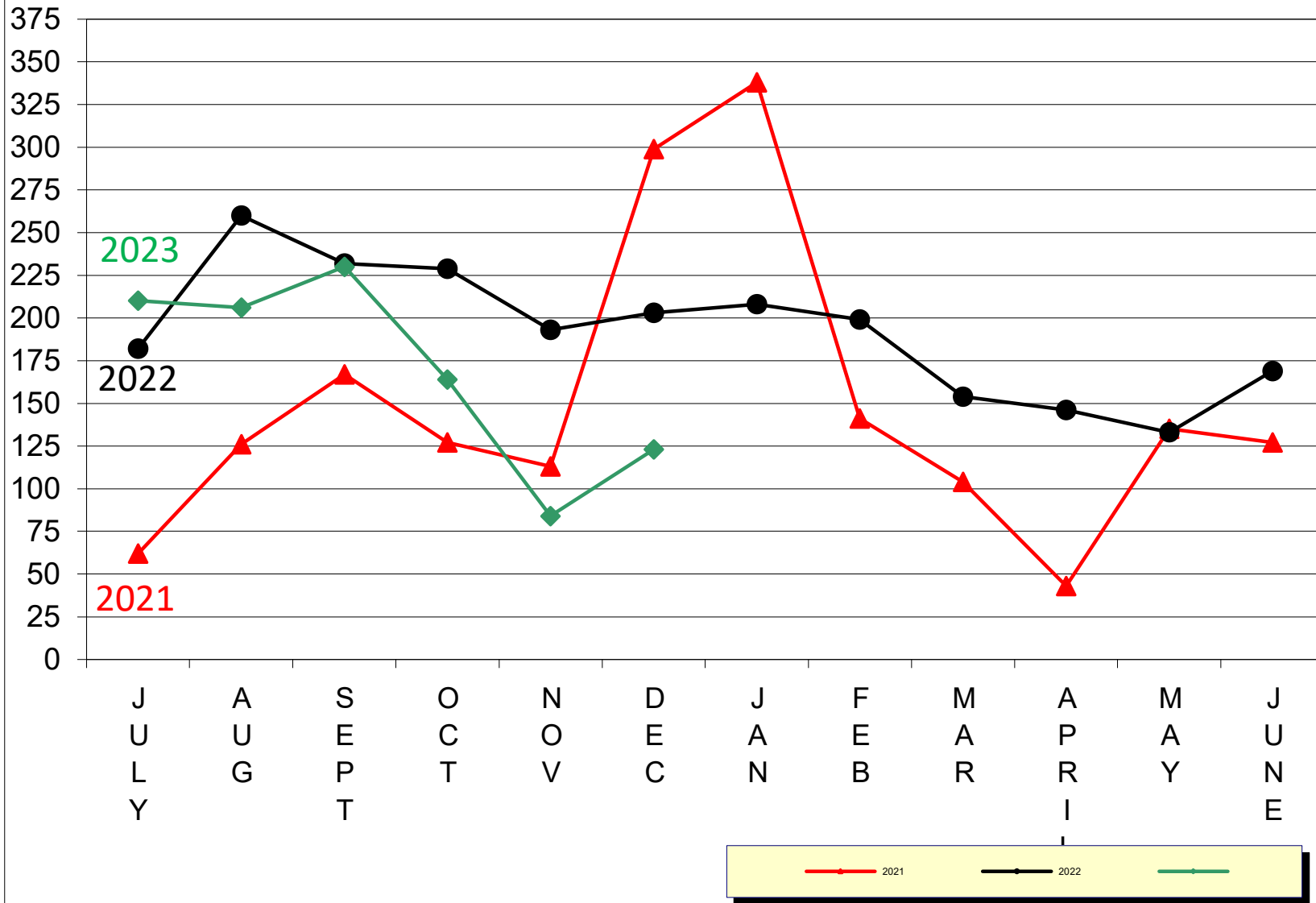
DATE:	REVENUE / SERVICES	AVERAGE DAILY REVENUE	TOTAL DEPOSITS	MISC. PAYMENTS	MISC. PMTS PT RELATED	PATIENT PAYMENTS	ADJUSTMENT S & WRITE-OFFS	REFUNDS
July 31, 2022	4,665,515.38	150,500.50	3,318,978.74	263,239.28	16,825.00	3,038,914.46	1,506,553.80	7,898.24
August 31, 2022	5,143,194.31	165,909.49	3,416,118.51	335,527.56	-	3,080,590.95	1,954,193.05	13,566.53
September 30, 2022	4,956,524.74	165,217.49	2,988,469.36	63,716.15	-	2,924,753.21	1,673,077.03	946.90
October 31, 2022	4,245,367.42	136,947.34	3,491,414.58	93,557.78	16,824.00	3,381,032.80	2,242,104.29	2,744.92
November 30, 2022	3,816,571.82	127,219.06	2,815,604.03	113,701.62	-	2,701,902.41	2,259,542.97	2,253.97
December 31, 2022	3,937,352.34	127,011.37	2,772,009.87	85,415.63	98,374.48	2,588,219.76	1,538,030.24	20,042.39
January 30, 2023	-	-	-	-	-	-	-	-
February 28, 2023	-	-	-	-	-	-	-	-
March 31, 2023	-	-	-	-	-	-	-	-
April 30, 2023	-	-	-	-	-	-	-	-
May 31, 2023	-	-	-	-	-	-	-	-
June 30, 2023	-	-	-	-	-	-	-	-
YTD TOTAL	26,764,526.01	145,467.54	18,802,595.09	955,158.02	132,023.48	17,715,413.59	11,173,501.38	47,452.95

ACCOUNTS RECEIVABLE AGING					PAYOR MIX - YTD % OF REVENUE				
	DEC \$ OUTSTANDING	DEC DAYS OUT	NOV DAYS OUT	OCT DAYS OUT		DECEMBER	NOVEMBER	OCTOBER	3 MONTH AVERAGE
MEDICARE	3,189,593.22	44.36	41.00	47.08	MEDICARE	32.99%	34.53%	42.17%	36.56%
MEDI - CAL	2,401,504.29	48.16	43.36	39.78	MEDI - CAL	47.43%	51.56%	39.11%	46.03%
THIRD PARTY	2,694,832.84	126.04	129.06	121.48	THIRD PARTY	16.41%	12.94%	15.52%	14.96%
PRIVATE	1,090,462.22				PRIVATE	3.17%	0.98%	3.20%	2.45%
LTC ONLY (INCLUDE)	1,442,555.54	45.54	40.73	38.93					
OVERALL	9,376,392.57	65.84	58.99	60.13					

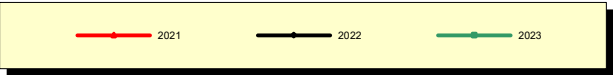
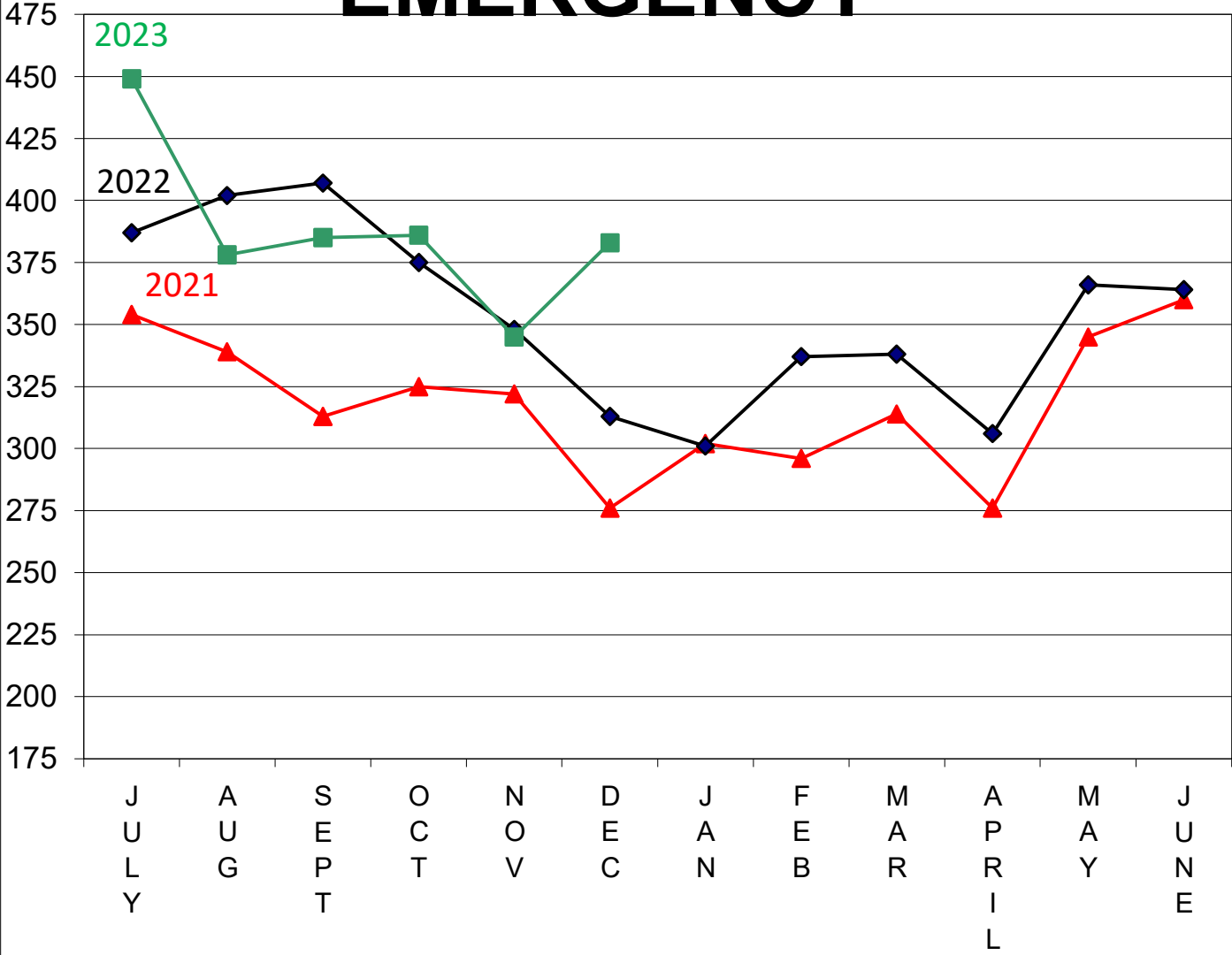
**MAYERS MEMORIAL HOSPITAL
2022-2023 OPERATING ACTUAL**

	JULY	AUG	SEPT	OCT	NOV	DEC	Jan-22	FEB	MAR	APR	MAY	JUN	YTD FY 2023 ACTUAL	YTD PRIOR YR Current Mth ACTUAL
Operating Revenue:														
Routine														
Acute	797,204.00	751,559.00	868,817.00	602,634.00	343,652.00	488,214.00	-	-	-	-	-	-	3,852,080.00	4,820,613
SNF	1,111,826.19	1,236,607.79	1,219,709.97	1,166,794.54	1,128,133.44	1,181,039.18	-	-	-	-	-	-	7,044,111.11	6,111,905
Acute Ancillary	402,916.15	402,486.90	451,809.40	242,860.05	270,675.40	228,108.55	-	-	-	-	-	-	1,998,856.45	1,734,959
SNF Ancillary	(621.00)	-	-	-	-	-	-	-	-	-	-	-	(621.00)	2,628
Outpatient	2,489,335.61	2,970,516.97	2,624,969.78	2,371,905.05	2,281,762.72	2,234,827.60	-	-	-	-	-	-	14,973,317.73	13,814,653
	4,800,660.95	5,361,170.66	5,165,306.15	4,384,193.64	4,024,223.56	4,132,189.33	-	-	-	-	-	-	27,867,744.29	26,484,757
Less Deductions:														0
Contractuals - Care/Cal	359,000.82	1,035,179.70	865,516.47	701,777.62	930,815.21	1,047,515.49	-	-	-	-	-	-	4,939,805.31	3,611,809
Contractuals - PPO	562,191.62	180,639.78	376,061.31	346,036.18	130,262.92	227,747.82	-	-	-	-	-	-	1,822,939.63	1,610,107
Charity Care & Write off	-	8,098.67	-	28,244.50	20,703.35	3,532.78	-	-	-	-	-	-	60,579.30	14,082
Other Contractual write off:	122,141.89	138,719.85	80,524.61	22,504.47	166,826.92	65,954.06	-	-	-	-	-	-	596,671.80	707,504
Medicare	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Medi-Cal	-	-	-	-	-	-	-	-	-	-	-	-	-	0
PPO's	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Administrative & Other	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Provision For Bad Debts	70,780.26	118,769.10	149,742.17	(37,360.85)	6,499.96	75,941.70	-	-	-	-	-	-	384,372.34	393,036
Total Deductions	1,114,114.59	1,481,407.10	1,471,844.56	1,061,201.92	1,255,108.36	1,420,691.85	-	-	-	-	-	-	7,804,368.38	6,336,538
Other Revenue	33,672.28	296,957.52	20,478.03	81,009.72	25,809.91	(233,545.67)	-	-	-	-	-	-	224,381.79	590,955
Net Revenue	3,720,218.64	4,176,721.08	3,713,939.62	3,404,001.44	2,794,925.11	2,477,951.81	-	-	-	-	-	-	20,287,757.70	20,739,174
Operating Expenses:														0
Salaries - Productive	1,232,974.57	1,237,494.11	1,173,090.06	1,232,108.37	1,154,179.78	1,289,785.64	-	-	-	-	-	-	7,319,632.53	6,917,875
Salaries - Non-productive	266,128.69	124,745.26	154,721.12	91,203.92	145,780.60	293,987.01	-	-	-	-	-	-	1,076,566.60	895,445
Employee Benefits	376,492.16	331,348.32	318,811.26	322,852.88	316,449.63	338,083.40	-	-	-	-	-	-	2,004,037.65	1,931,399
Supplies	263,383.02	294,409.18	340,664.40	415,512.57	317,012.37	313,464.93	-	-	-	-	-	-	1,944,446.47	2,135,876
Professional Fees	102,089.09	127,277.94	111,251.04	197,351.65	144,445.50	58,742.94	-	-	-	-	-	-	741,158.16	686,092
Acute/Swing travelers	160,437.84	141,009.20	141,171.78	75,113.80	51,357.48	22,623.12	-	-	-	-	-	-	591,713.22	357,591
SNF travelers	227,327.76	246,770.52	231,398.85	138,067.36	312,373.24	219,576.31	-	-	-	-	-	-	1,375,514.04	927,937
Ancillary travelers	226,664.40	223,868.05	208,106.38	173,652.67	239,653.05	160,537.76	-	-	-	-	-	-	1,232,482.31	678,870
Other Purchased Services	119,773.12	205,371.77	151,297.85	106,842.32	163,839.27	239,822.93	-	-	-	-	-	-	986,947.26	1,267,892
Repairs & Maintenance	24,073.00	52,548.47	52,297.71	31,960.74	24,610.33	30,818.63	-	-	-	-	-	-	216,308.88	185,662
Utilities	23,100.21	61,760.42	108,807.49	136,367.60	77,675.75	96,562.17	-	-	-	-	-	-	504,273.64	294,606
Insurance	16,776.20	19,729.01	31,712.01	20,629.72	20,629.72	20,629.72	-	-	-	-	-	-	130,106.38	218,405
Other Expense	77,555.43	67,015.07	83,843.48	75,550.05	81,264.90	88,976.61	-	-	-	-	-	-	474,205.54	348,698
Depreciation	124,559.07	132,880.42	134,168.75	132,999.57	163,451.04	133,971.02	-	-	-	-	-	-	822,029.87	729,492
Bond Repayment Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Bond Repayment Interest	-	-	338,682.50	-	-	-	-	-	-	-	-	-	338,682.50	89,900
Interest	6,432.20	5,281.71	6,007.59	5,456.27	5,452.57	6,097.33	-	-	-	-	-	-	34,727.67	33,548
Rent/Lease Equipment	4,288.62	6,857.58	2,747.77	10,024.09	11,511.78	11,126.58	-	-	-	-	-	-	46,556.42	51,568
Total Operating Exp	3,252,055.38	3,278,367.03	3,588,780.04	3,165,693.58	3,229,687.01	3,324,806.10	-	-	-	-	-	-	19,839,389.14	17,750,855
Net Operating Rev over Expense	468,163.26	898,354.05	125,159.58	238,307.86	(434,761.90)	(846,854.29)	-	-	-	-	-	-	448,368.56	2,988,319
Non-Operating Revenue:														0
Non-operating Revenue	277,983.20	312,650.83	313,971.11	315,578.59	266,392.33	544,902.48	-	-	-	-	-	-	2,031,478.54	1,627,998
Interest Income	43,738.28	763.08	609.10	64,800.92	1,683.41	1,820.20	-	-	-	-	-	-	113,414.99	32,404
Other non-operating Expense	196,173.00	193,566.29	163,464.07	226,046.78	254,155.12	229,545.99	-	-	-	-	-	-	1,262,951.25	1,121,109
Total Non-Operating Rever	125,548.48	119,847.62	151,116.14	154,332.73	13,920.62	317,176.69	-	-	-	-	-	-	881,942.28	539,293
Net Revenue over Expense	593,711.74	1,018,201.67	276,275.72	392,640.59	(420,841.28)	(529,677.60)	-	-	-	-	-	-	1,330,310.84	3,527,612
DIFF s/b 0	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Expenses per day	100,886.98	101,467.31	115,153.71	97,828.84	102,207.87	102,930.16	-	-	-	-	-	-	-	-
DAYS CASH ON HAND	214.16	197.91	168.93	199.49	189.60	175.99	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	56,406.81	-
AVERAGE YTD	214.16	206.01	192.56	194.20	193.29	190.42	190.42	190.42	190.42	190.42	190.42	190.42	-	-

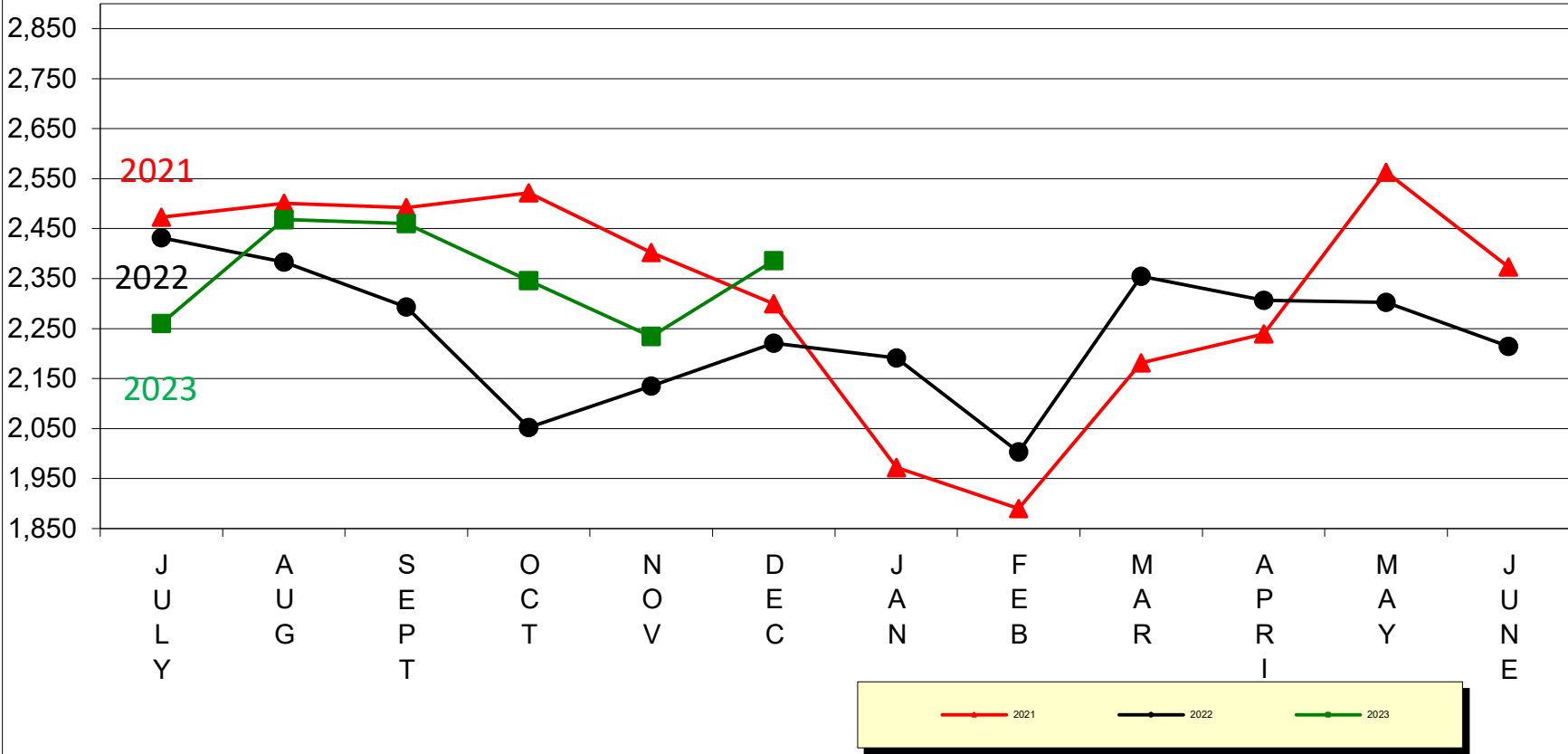
ACUTE / SWING PATIENT DAYS



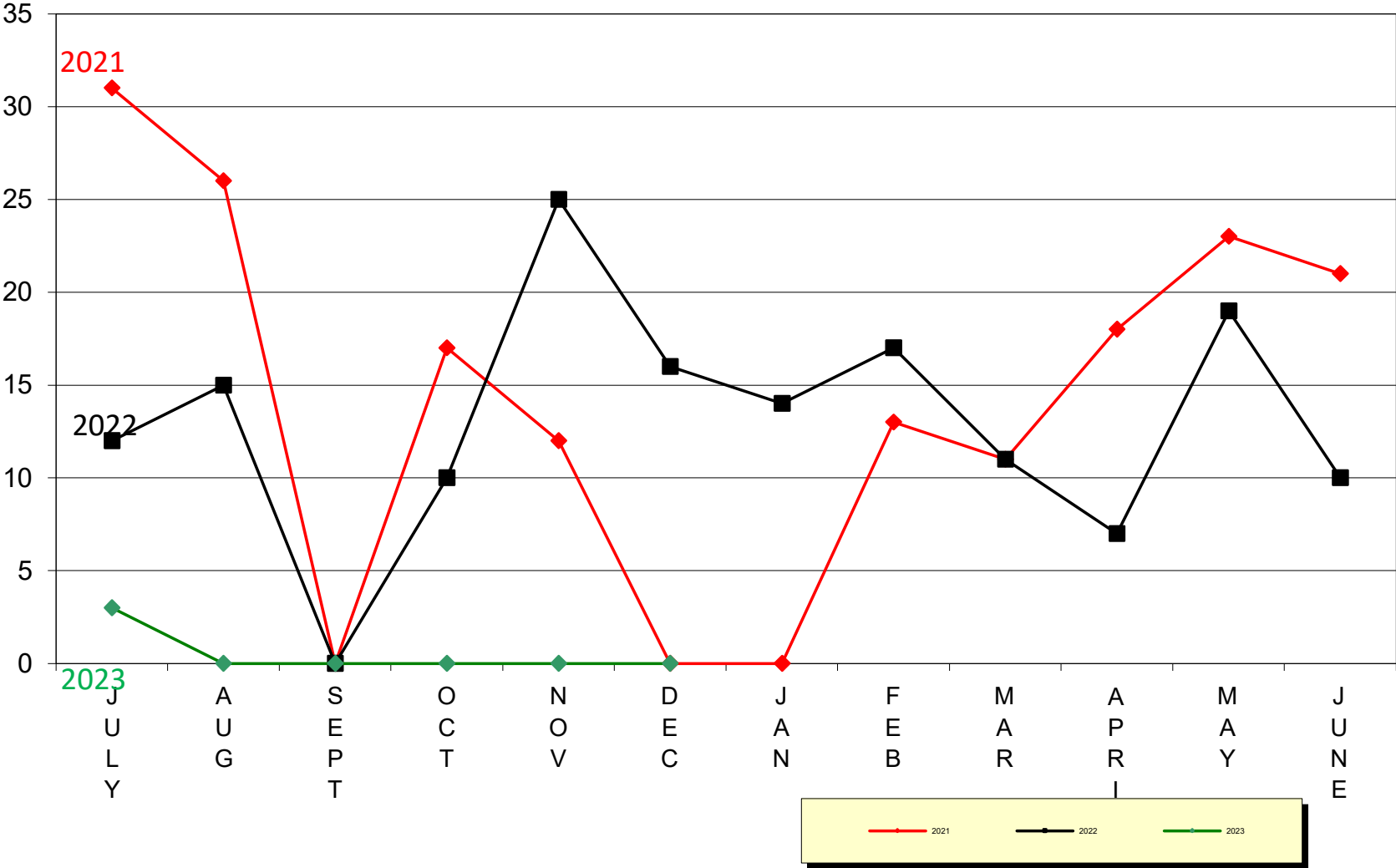
EMERGENCY



SNF PATIENT DAYS



SURGERY / OUTPATIENT PROCEDURES



**MAYERS MEMORIAL HOSPITAL
2021-2022 OPERATING ACTUAL**

	2021 JULY	2021 AUG	2021 SEPT	2021 OCT	2021 NOV	2021 DEC	2022 Jan-21	2022 FEB	2022 MAR	2022 APR	2022 MAY	2022 JUN	YEAR TO DATE FY 2022 ACTUAL	FY YTD ACTUAL
Operating Revenue:														
Routine														
Acute	697,951.10	962,644.14	871,219.00	851,470.00	695,997.00	741,332.00	761,658.00	726,316.00	567,331.00	542,943.00	488,671.00	662,225.06	8,569,757.30	4,820,613
SNF	1,103,358.39	1,096,690.86	1,049,685.58	934,360.58	958,296.63	969,512.60	956,104.32	977,508.87	1,199,507.00	1,135,854.84	1,155,824.47	1,096,317.29	12,633,021.43	6,111,905
Acute SNF	258,125.20	289,583.15	343,220.65	399,569.15	229,958.80	214,501.65	266,517.20	217,677.60	248,551.90	207,414.80	131,221.95	347,471.80	3,153,813.85	1,734,959
Outpatient	1,716.00	-	-	-	837.00	75.00	-	157.00	-	130.00	-	334.00	3,249.00	2,628
	2,145,869.61	2,551,558.46	2,288,153.95	2,269,854.93	2,250,238.03	2,308,977.59	2,370,671.38	2,392,064.29	2,434,713.60	2,355,657.24	2,396,737.44	2,538,012.81	28,302,509.33	13,814,653
	4,207,020.30	4,900,476.61	4,552,279.18	4,455,254.66	4,135,327.46	4,234,398.84	4,354,950.90	4,313,723.76	4,450,103.50	4,241,999.88	4,172,454.86	4,644,360.96	52,662,350.91	26,484,757
														0
Less Deductions:														
Contractuals - Care/Cal	867,547.28	1,063,453.65	529,404.55	763,824.26	141,513.99	246,064.99	677,517.41	878,085.70	1,424,846.48	923,609.71	1,145,409.26	1,712,901.09	10,374,178.37	3,611,809
Contractuals - PPO	267,522.45	277,392.72	243,431.19	315,464.08	297,419.03	208,877.56	165,125.79	408,317.42	266,293.55	(272.19)	167,033.66	738,693.40	3,355,298.66	1,610,107
Charity Care & Write off	3,209.00	530.00	-	5,925.00	-	4,418.00	-	10,034.00	12,176.79	6,210.00	-	(302.66)	42,200.13	14,082
Other Contractual write offs	81,329.18	137,389.22	181,283.45	79,104.35	133,497.75	94,900.14	236,087.47	135,856.42	132,040.60	340,808.01	225,474.22	244,258.17	2,022,028.98	707,504
														0
														0
														0
														0
														0
Provision For Bad Debts	141,033.50	32,906.66	78,582.25	45,431.75	22,264.91	72,817.41	(1,176.86)	100,471.77	(1,860.45)	231,466.17	106,244.09	35,278.77	863,459.97	393,036
Total Deductions	1,360,641.41	1,511,672.25	1,032,701.44	1,209,749.44	594,695.68	627,078.10	1,077,553.81	1,532,765.31	1,833,496.97	1,501,821.70	1,644,161.23	2,730,828.77	16,657,166.11	6,336,538
														0
Other Revenue	57,398.27	30,763.16	54,581.89	111,616.63	271,542.65	65,052.89	172,094.23	86,867.23	(73,711.76)	100,717.30	38,066.22	30,611.97	945,600.68	590,955
Net Revenue	2,903,777.16	3,419,567.52	3,574,159.63	3,357,121.85	3,812,174.43	3,672,373.63	3,449,491.32	2,867,825.68	2,542,894.77	2,840,895.48	2,566,359.85	1,944,144.16	36,950,785.48	20,739,174
														0
Operating Expenses:														
Salaries - Productive	1,306,672.52	1,207,632.91	1,044,096.23	1,128,295.53	1,137,514.09	1,093,663.84	1,081,017.63	1,060,820.24	1,171,571.68	1,169,495.01	1,193,246.18	1,093,971.20	13,687,997.06	6,917,875
Salaries - Non-productive	184,173.02	137,790.65	162,421.16	157,532.78	123,310.94	130,216.64	284,230.90	166,663.36	122,105.84	106,298.43	108,441.40	155,399.15	1,838,584.27	895,445
Employee Benefits	347,828.84	336,767.99	312,602.13	314,417.66	318,913.33	300,869.10	330,289.03	363,135.37	330,289.03	327,886.52	338,161.01	335,736.59	3,961,677.00	1,931,399
Supplies	301,479.92	283,070.40	365,891.52	465,446.70	324,358.99	395,628.93	421,494.42	308,547.05	433,177.25	293,159.22	188,826.31	404,454.42	4,185,535.13	2,135,876
Professional Fees	26,851.65	20,348.67	179,654.11	148,194.97	143,206.55	167,835.73	142,481.41	188,203.14	152,075.90	161,672.25	238,756.06	177,450.42	1,746,730.86	686,092
Acute/Swing travelers	34,876.25	61,596.56	56,411.57	58,129.30	57,456.25	89,120.95	40,063.88	42,531.18	38,918.63	56,522.25	84,193.19	114,171.50	733,991.51	357,591
SNF travelers	141,190.66	107,883.18	172,884.16	111,733.63	149,101.85	245,144.00	140,948.27	114,693.57	173,405.67	194,840.61	122,132.50	227,720.91	1,901,679.01	927,937
Ancillary travelers	15,665.00	27,611.00	42,039.81	109,647.78	225,316.15	258,589.89	213,983.60	67,651.50	215,104.75	128,503.35	101,410.17	198,510.10	1,604,033.10	678,870
Other Purchased Services	143,896.84	189,748.18	266,758.48	195,223.73	206,070.10	266,194.25	264,909.71	221,089.61	294,623.33	232,623.88	864,979.51	973,800.14	4,119,917.76	1,267,892
Repairs & Maintenance	29,521.36	17,717.75	22,736.38	65,196.61	22,639.04	27,850.36	18,432.70	33,293.63	40,117.10	27,697.88	135,229.86	60,457.36	500,890.03	185,662
Utilities	33,895.40	47,436.28	50,265.62	40,914.81	58,508.38	63,585.74	47,602.38	49,869.60	49,260.97	87,803.68	9,998.15	44,607.64	583,748.65	294,606
Insurance	33,502.67	51,091.75	33,452.67	33,452.66	33,452.67	33,452.67	33,580.48	33,580.48	33,580.48	33,580.48	33,580.48	16,241.70	402,549.19	218,405
Other Expense	44,590.21	50,902.35	56,484.21	51,468.59	64,327.29	80,924.92	79,768.39	67,125.85	71,540.23	60,008.06	73,887.22	82,354.76	783,382.08	348,698
Depreciation	126,926.47	123,977.88	123,125.60	118,437.78	118,437.78	118,586.53	114,435.30	113,893.07	113,610.06	111,538.29	111,538.29	352,254.72	1,646,761.77	729,492
Bond Repayment Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Bond Repayment Interest	17,910.82	17,910.82	18,256.38	17,910.82	17,910.82	-	-	-	330,526.50	-	-	243,939.67	664,365.83	89,900
Interest	5,319.38	5,203.38	6,744.87	5,167.45	5,384.95	5,728.15	5,225.52	5,396.95	5,441.51	5,508.90	5,818.27	8,334.80	69,274.13	33,548
Rent/Lease Equipment	10,881.39	10,048.64	10,390.08	9,136.40	(3,409.30)	14,520.67	3,405.00	18,792.85	3,479.77	2,955.00	7,819.75	6,011.90	94,032.15	51,568
Total Operating Expense	2,805,182.40	2,696,738.39	2,924,214.98	3,030,307.20	3,002,499.88	3,291,912.37	3,254,714.96	2,822,441.11	3,576,426.19	3,010,368.30	3,615,593.93	4,494,749.82	38,525,149.53	17,750,855
														0
Net Operating Rev over Expense	98,594.76	722,829.13	649,944.65	326,814.65	809,674.55	380,461.26	194,776.36	45,384.57	(1,033,531.42)	(169,472.82)	(1,049,234.08)	(2,550,605.66)	(1,574,364.05)	2,988,319
														0
Non-Operating Revenue:														
Non-operating Revenue	248,634.29	258,154.79	271,661.38	261,513.41	291,756.08	296,277.68	262,232.19	222,917.71	305,394.08	828,975.01	1,369,156.29	175,905.04	4,792,577.95	1,627,998
Interest Income	16,413.22	675.30	458.33	13,904.74	468.31	484.06	10,406.53	586.59	577.80	16,281.98	578.13	641.27	61,476.26	32,404
Other non-operating Expense	208,981.60	167,242.89	190,305.02	72,125.79	174,712.05	307,741.20	87,124.98	198,364.51	237,984.88	163,175.98	107,336.30	179,439.36	2,094,534.56	1,121,109
Total Non-Operating Revenue	56,065.91	91,587.20	81,814.69	203,292.36	117,512.34	(10,979.46)	185,513.74	25,139.79	67,987.00	682,081.01	1,262,398.12	(2,893.05)	2,759,519.65	539,293
														0
Net Revenue over Expense	154,660.67	814,416.33	731,759.34	530,107.01	927,186.89	369,481.80	380,290.10	70,524.36	(965,544.42)	512,608.19	213,164.04	(2,553,498.71)	1,185,155.60	3,527,612
	-	-	-	-	-	-	-	-	0.00	-	-	-	-	-

MAYERS MEMORIAL HOSPITAL DISTRICT
FINANCIAL SNAPSHOT

month ended

DECEMBER 2022

FISCAL 2023

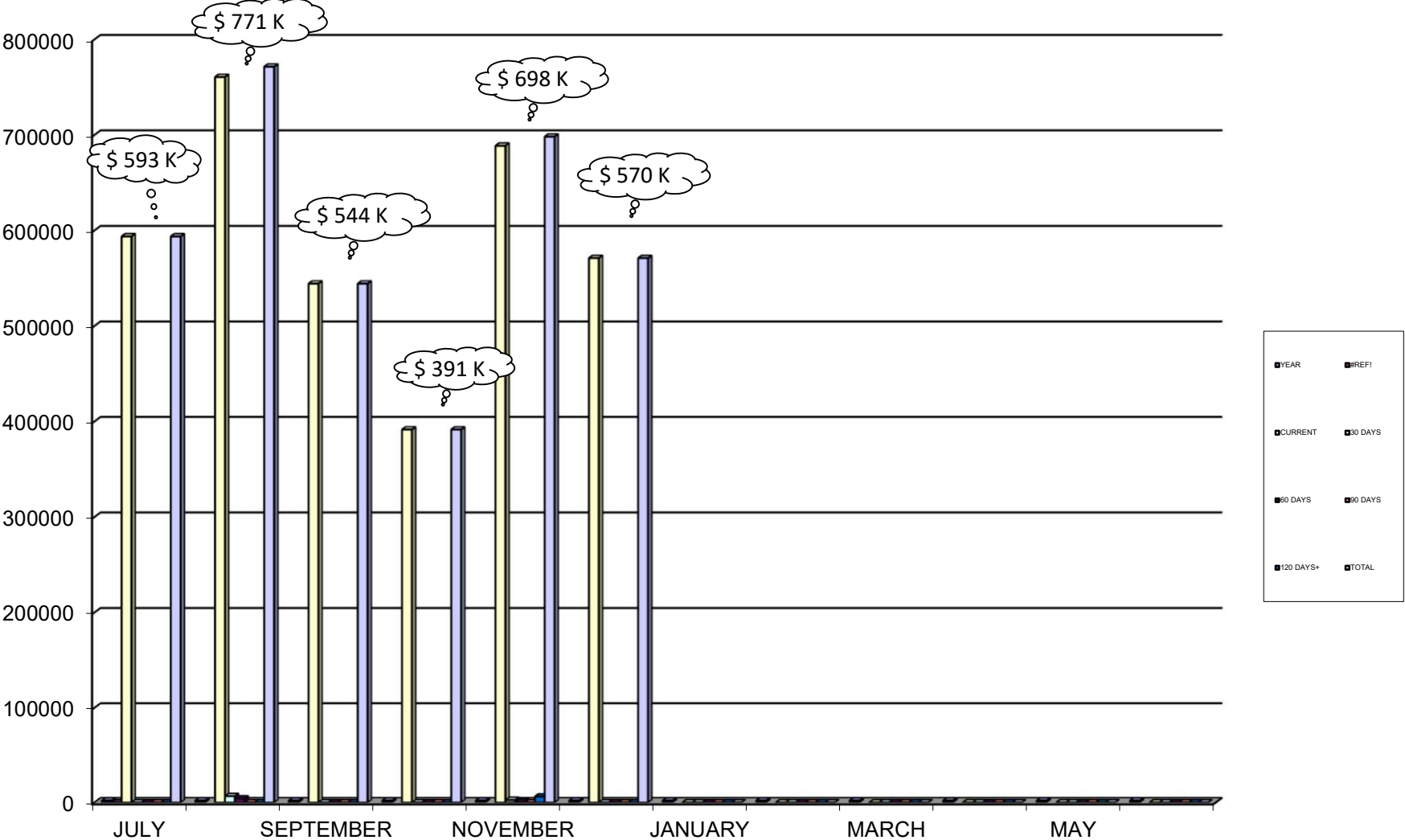
FINANCIAL DATA ACROSS ENTIRE ENTERPRISE
ACTUAL YTD ACTUAL YTD

	DECEMBER 2022	DECEMBER 2021	Variance\$\$	Variance %
Inpatient Revenue				
Acute/OB/Swing	\$ 3,852,080	\$ 4,820,613	(968,533.24)	-20%
SNF	\$ 7,044,111	\$ 6,111,905	932,206.47	15%
Inpatient Ancillary Revenue				
Acute/OB/Swing	1,998,856	1,734,959	263,897.85	15%
SNF	(621)	2,628	(3,249.00)	-124%
Outpatient Revenue	14,973,318	13,814,653	1,158,665.16	8%
Total Gross Revenue	\$ 27,867,744	\$ 26,484,757	1,382,987.24	5%

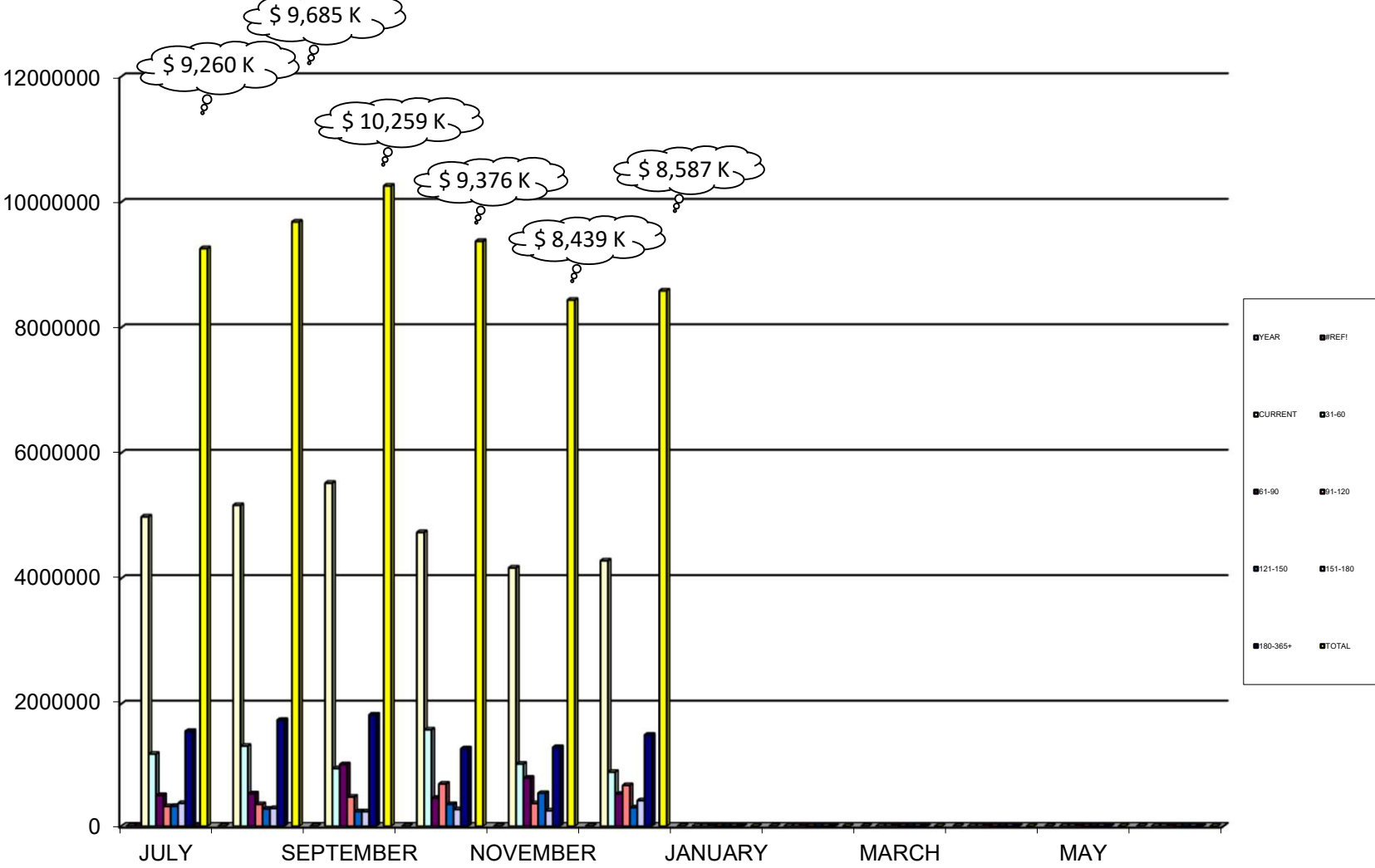
ACTUAL YTD ACTUAL YTD

Statistics	DECEMBER 2022	DECEMBER 2021	Variance	Variance %
Patient Days	15,171	14,815	356	2.4%
Outpatient Services	679	884	(205)	-23%
Labs	5,775	7,897	(2,122)	-27%
Imaging	2,690	2,613	77	3%
Hospice	912	1,019	(107)	-11%
PT	1,186	1,268	(82)	-6%

ACCOUNTS PAYABLE



ACCOUNTS RECEIVABLE



ACCOUNTS RECEIVABLE

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>31-60</u>	<u>61-90</u>	<u>91-120</u>	<u>121-150</u>	<u>151-180</u>	<u>180-365+</u>	<u>TOTAL</u>
JULY	2022	4,984,030.31	1,182,557.72	507,384.73	325,688.38	328,406.20	376,411.20	1,556,292.20	9,260,770.74
AUGUST	2022	5,167,319.16	1,313,357.69	532,729.03	358,813.88	282,863.62	292,657.11	1,737,998.31	9,685,738.80
SEPTEMBER	2022	5,520,575.07	944,806.86	1,011,785.45	479,949.66	238,481.51	239,114.31	1,824,572.71	10,259,285.57
OCTOBER	2022	4,735,114.16	1,580,945.74	461,969.04	694,039.94	359,559.11	274,316.68	1,270,447.90	9,376,392.57
NOVEMBER	2022	4,169,852.59	1,019,153.51	790,767.16	374,014.13	540,600.08	253,375.27	1,291,723.70	8,439,486.44
DECEMBER	2022	4,283,880.23	887,359.44	528,176.56	668,506.68	304,183.83	420,738.93	1,494,700.34	8,587,546.01
JANUARY	2023	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FEBRUARY	2023	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
MARCH	2023	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
APRIL	2023	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
MAY	2023	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
JUNE	2023	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

ACCOUNTS PAYABLE (includes accrued payables)

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>30 DAYS</u>	<u>60 DAYS</u>	<u>90 DAYS</u>	<u>120 DAYS+</u>	<u>TOTAL</u>
JULY	2022	593,668.11	0.00	0.00	0.00	0.00	593,668.11
AUGUST	2022	760,530.83	6,717.10	4,102.89	0.00	0.00	771,350.82
SEPTEMBER	2022	544,200.99	0.00	0.00	0.00	0.00	544,200.99
OCTOBER	2022	391,445.10	0.00	0.00	0.00	0.00	391,445.10
NOVEMBER	2022	688,606.19	2,579.20	742.32	0.00	6,178.70	698,106.41
DECEMBER	2022	570,999.61	0.00	0.00	0.00	0.00	570,999.61
JANUARY	2023	0.00	0.00	0.00	0.00	0.00	0.00
FEBRUARY	2023	0.00	0.00	0.00	0.00	0.00	0.00
MARCH	2023	0.00	0.00	0.00	0.00	0.00	0.00
APRIL	2023	0.00	0.00	0.00	0.00	0.00	0.00
MAY	2023	0.00	0.00	0.00	0.00	0.00	0.00
JUNE	2023	0.00	0.00	0.00	0.00	0.00	0.00

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2023

	2022						2023						average
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	1,096,807.50	593,668.11	771,350.82	544,200.99	391,445.10	698,106.41	570,999.61	0.00	0.00	0.00	0.00	0.00	666,654.08
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CASH COLLECTIONS													YTD total
													cash collections
PATIENT PAYMENTS	3,104,799.44	2,861,939.36	2,974,838.83	3,376,378.25	2,793,457.97	2,629,976.72	0.00	0.00	0.00	0.00	0.00	0.00	17,741,390.57
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DSH (Disproportionate Share)	16,825.00	0.00	0.00	16,824.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	33,649.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CHFFA FUNDING	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
PRIME	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
IGT RATE RANGE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
QIP LTC	0.00	0.00	0.00	0.00	9,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	9,000.00
HQAF	0.00	0.00	0.00	0.00	0.00	98,374.48	0.00	0.00	0.00	0.00	0.00	0.00	98,374.48
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TAXES	186,105.84	293,037.40	614.27	35,455.58	651.62	3,545.42	0.00	0.00	0.00	0.00	0.00	0.00	519,410.13
RENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
VENDING / CAFETERIA	2,330.16	2,765.75	1,707.25	1,982.25	2,193.43	3,113.25	0.00	0.00	0.00	0.00	0.00	0.00	14,092.09
Telemed Grant (HRSA)	4,718.30	0.00	9,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	13,718.30
Mayers Healthcare Foundation	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
MISC (REBATES/REIMB, CARES ACT ETC)	4,200.00	258,376.00	2,309.01	60,774.50	10,301.01	37,000.00	0.00	0.00	0.00	0.00	0.00	0.00	372,960.52
TOTAL COLLECTIONS	3,318,978.74	3,416,118.51	2,988,469.36	3,491,414.58	2,815,604.03	2,772,009.87	0.00	0.00	0.00	0.00	0.00	0.00	18,802,595.09
													YTD total
EXPENSES													expenses
INCOME STATEMENT EXPENSES	3,121,064.11	3,063,685.81	3,448,603.70	3,027,237.74	3,060,783.40	3,184,737.75	0.00	0.00	0.00	0.00	0.00	0.00	18,906,112.51
ASSET EXPENSES	0.00	0.00	0.00	0.00	48,159.68	0.00	0.00	0.00	0.00	0.00	0.00	0.00	48,159.68
CIP EXPENSES	2,263,867.72	268,574.04	52,536.72	201,120.55	16,324.83	40,203.00	0.00	0.00	0.00	0.00	0.00	0.00	2,842,626.86
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA PRIN-INT PYMTS	0.00	0.00	723,682.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	723,682.50
MEDICARE/MCAL REPAYMENT PLANS/C	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CAPITAL LEASES	2,465.71	2,465.71	2,465.71	2,465.71	2,465.71	2,465.71	0.00	0.00	0.00	0.00	0.00	0.00	14,794.26
TOTAL EXPENSES	5,387,397.54	3,334,725.56	4,227,288.63	3,230,824.00	3,127,733.62	3,227,406.46	0.00	0.00	0.00	0.00	0.00	0.00	22,535,375.81
collections less expenses	(2,068,418.80)	81,392.95	(1,238,819.27)	260,590.58	(312,129.59)	(455,396.59)	0.00	0.00	0.00	0.00	0.00	0.00	(3,732,780.72)
													average
ENDING AP BALANCE	593,668.11	771,350.82	544,200.99	391,445.10	698,106.41	570,999.61	0.00	0.00	0.00	0.00	0.00	0.00	594,961.84
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00