

Chief Executive Officer
Louis Ward, MHA



Mayers Memorial Hospital District

Board of Directors
Jeanne Utterback, President
Beatriz Vasquez, PhD, Vice President
Tom Guyn, MD, Secretary
Abe Hathaway, Treasurer
Tami Vestal-Humphry, Director

Finance Committee
Meeting Agenda

April 28th, 2021– 9:00 AM

Due to COVID-19 shelter in place orders and under the authority of the Governor’s Executive Order N-29-20 and N-25-20, this meeting will be conducted entirely by teleconference. A physical location is set up for the Board Members, but due to social distance requirements, we ask that members of the public attend and provide public comment via teleconference at the following link and number:

Zoom Meeting: [LINK](#) Zoom Call In Number: 1 669 900 9128, Meeting ID: 937 4426 5174

In observance of the Americans with Disabilities Act, please notify us at 530-336-5511, ext 1264 at least 48 hours in advance of the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations. The District will make every attempt to accommodate your request.

Attendees

Abe Hathaway, Chair, Board Member
Tami Vestal-Humphry, Board Member
Louis Ward, CEO
Travis Lakey, CFO

1 CALL MEETING TO ORDER			
2 CALL FOR REQUEST FROM THE AUDIENCE - PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS			
3 APPROVAL OF MINUTES			
			Approx. Time Allotted
3.1	Regular Meeting – March 31 st , 2021	<i>Attachment A</i>	Action Item 2 min.
4 DEPARTMENT REPORTS:			
4.1	Acute Social Services – Marinda May	<i>Attachment B</i>	Report 2 min.
4.2	Activities – Sondra Camacho	<i>Attachment C</i>	Report 2 min.
4.3	Staff Development – Brigid Doyle	<i>Attachment D</i>	Report 2 min.
4.4	Infection Control – Dawn Jacobson	<i>Attachment E</i>	Report 2 min.
5 FINANCIAL REVIEWS/BUSINESS			
5.1	March 2021 Financials	<i>Attachment F</i>	Action Item 5 min.
5.2	Accounts Payable (AP)/Accounts Receivable (AR)		Action Item 5 min.
6 NEW BUSINESS			
6.1	Daycare Budget Increase: Recommendation to full Board for approval		Action Item 10 min.
7 ADMINISTRATIVE REPORT			
			Report 10 min.
8 OTHER INFORMATION/ANNOUNCEMENTS			
			Information
9 ADJOURNMENT: Next Regular Meeting –May 26, 2021			

Posted 4/23/2021

Public records which relate to any of the matters on this agenda (except Closed Session items), and which have been distributed to the members of the Board, are available for public inspection at the office of the Clerk to the Board of Directors, 43563 Highway 299 East, Fall River Mills CA 96028. This document and other Board of Directors documents are available online at www.mayersmemorial.com.

Chief Executive Officer
Louis Ward, MHA



Mayers Memorial Hospital District

Board of Directors
Finance Committee
Minutes

March 31, 2021 – 10:30 am
Teleconference Call – FULLY Remote

Board of Directors
Jeanne Utterback, President
Beatriz Vasquez, PhD, Vice President
Tom Guyn, MD, Secretary
Abe Hathaway, Treasurer
Tami Vestal-Humphry, Director

These minutes are not intended to be a verbatim transcription of the proceedings and discussions associated with the business of the board's agenda; rather, what follows is a summary of the order of business and general nature of testimony, deliberations and action taken.

1	CALL MEETING TO ORDER: Abe Hathaway called the meeting to order at 10:33 am on the above date.		
	BOARD MEMBERS PRESENT:		STAFF PRESENT:
	Abe Hathaway, Committee Chair Tami Vestal-Humphry, Director		Travis Lakey, CFO Louis Ward, CEO Ryan Harris, COO Keith Earnest, CCO Candy Vculek, CNO David Ferrer, Respiratory Delaney Harr, Purchasing Manager Jessica DeCoito, Board Clerk
	ABSENT:		
2	CALL FOR REQUEST FROM THE AUDIENCE – PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS - None		
3	APPROVAL OF MINUTES		
	3.1	A motion/seconded carried; committee members accepted the minutes of February 24, 2021	Humphry, Lakey Humphry – Y Hathaway – Y
4	DEPARTMENT REPORTS:		
	Purchasing: Medical items are expiring and we are having to look at changing the PAR levels or vendor's we use to keep items non-expired. A lot of review on these items are taking place because certain vendors only allow a minimum purchase that is above our need. Worked with Modoc Medical Center's Purchasing Department to see if we can implement changes in the department to keep spending costs down, not overstocking, etc. Working on scaling the number of vendors we use down to one main with ancillary vendors to provide specific products. Call out on report related to COVID expenses – huge increase in what was purchased from prior year to this year because of COVID related expenses.		
	Respiratory: Review of attached report. With COVID, we are not getting many patients but we are still doing ok. With the Clinic opening soon, we will be able to get more referrals. We will need to work with the providers in the clinic to make sure we receive those referrals here.		
5	FINANCIAL REVIEWS		
	5.1	February 2021 Financials: QAF is in and our net income looks great. Cash on Hand 255. Cares Act includes loss revenues and COVID expenses so we can work out the SNF. Traveler expenses are down throughout the whole facility this year. Retail Pharmacy consultant will be here in April. 340B will be the hot topic for the consultant. Rural Health Clinic – working on rates and setting those once we have received our CLIA and passed compliance.	Humphry, Hathaway Humphry – Y Hathaway – Y
	5.2	Accounts Payable (AP) & Accounts Receivable (AR): AR Days 60.79 and AP at 514,879. AR days can be attributed to vaccinations for COVID.	
	5.3	Board Quarterly Finance Review: motion for recommendation to Regular Board Meeting for full approval moved, seconded and carried.	Humphry, Hathaway Humphry – Y Hathaway – Y
7	ADMINISTRATIVE REPORT – will provide full report at the Regular Board Meeting. Need to get to a meeting with the Mock Survey team on campus.		
8	OTHER INFORMATION/ANNOUNCEMENTS: None		
9	ADJOURNMENT – 11:16 AM		
	Next Finance Committee Meeting: April 28, 2021		

Acute/LTC Social Services Report

April 2021

- We have been able to open our facilities back up for in-person visitation. Still following all safety precautions put out by Shasta County and CDPH.
- We have successfully streamlined our admissions process to LTC. We have been able to get residents' admitted more effectively and in a timely manner.
- We have been able to host many resident parades in which families have participated and made notes for their loved ones and put them on their cars.
- We have continued to build better working relationships with our other community hospitals and facilities.
- I have successfully completed my MSW, with an emphasis in mental health.
- We had one of the local churches in Big Valley buy slipper socks for all of the residents here in Fall River and also included a small foam Christmas Tree for them to decorate.
- Steve continues to be the full-time social worker in Burney. And I am still overseeing the residents here in Fall River and those patients here for short, acute stays.
- Overall mental health for our residents has improved significantly after not being able to see their families in over a year.
- I continue to send out newsletters to families regarding COVID, any of the fun activities we have done and just staying as transparent as possible.

Should you have any questions, please feel free to contact me. Thank you for your time.

Respectfully submitted,

Marinda May

SNF ACTIVITIES FINANCE REPORT 2020/2021

- The activities department received another new van to help accommodate the needs of our SNF Residents.
- During COVID new supplies and equipment for in room programs were purchased to keep the residents active and happy.
- The activities department had many social distancing special events and parades and supplies were purchased for those events.
- More staff were hired to help accommodate the needs of the residents such as a van driver and more staff to help on the floor and with the window, zoom and phone visits with the residents and their families.

Mayers Memorial Hospital District

Report to the Finance Committee

FY2021

Staff Development

The Clinical Nurse Educator/Director of Staff Development worked remotely from 3/2020 through 10/2020. During that period, several All Facility Letter's (AFL) were sent by CDPH regarding CNA licenses and certifications. A letter dated 4/2020 states that CNA staff can complete ALL Continuing Education Units (CEU) online during the Covid19 Pandemic until further notice. This resulted in a heightened reliance on our online learning platform and creativity in supporting our CNA staff to successfully recertification. Another AFL, stated that CNA staff could work without renewal of their certifications. Because we were able to quickly create Training Bundles in the platform and assign, to these staff members. At this time ALL CAN staff are CURRENT on recertification. This exemplifies the value that the online learning system has contributed to MMD in terms of compliance and consistent engagement of staff in learning, despite the challenges faced during this period.

Classroom learning was cancelled during this period. Zoom and webinars replaced classroom teaching except in the case of Advanced Cardiac Life Support (ACLS), Pediatric Advanced Life Support (PALS) and Neonatal Resuscitation Program (NRP) that has been provided by the Center for Excellence in Education with social distancing and strict infection control practices.

CNA staff have taken advantage of the 1:1 support of the CNE/DSD for recertification and have gained confidence in the process. Staff that utilize this resource tend to be early in their careers and will most likely be independent during their next certification process. New staff will take their place and benefit from the support, becoming adept at the biannual process.

It has long been noted that CNA students and staff often have not received training in the process of certification and recertification, and rely heavily upon DSD staff to be successfully recertified. The CNA staff report that some training programs do not teach the process leading to confusion. CNA staff are able to understand and master the recertification process, which is a reflection of professionalism and autonomy. The CNA staff are needed at the bedside to

provide high quality care to our residents and in the classroom to provide high quality training and education at the same time. The DSD looks forward to returning to the classroom and planning/scheduling classes in collaboration with Nurse Leaders optimize attendance and prevent staffing shortages. In-service training sometimes takes staff away from the units. A rural setting makes it a further challenge when CNA staff have limited choices for in class experiences while at work, poor connectivity to the internet for web based learning outside of work, long commutes to work which limits their time, and desire to use time off to fulfill their family and community commitments.

Solutions:

Increase the CNA staffs ability to navigate Relias for approved learning. Per CDPH AFL dated 4/2020 CNA staff are allowed to complete ALL 48 hours of Continuing Education Units (CEU) online using a CDPH approved CEU provider. The purchase of Relias a web-based learning platform in 2019 was certainly timely, in that it provides further flexibility for CNA staff to successfully fulfill requirements for recertification.

Recertification Mentoring. Identify the CNA staff who are recertifying in the next 90 days and reach out to them with a plan. The staff receive an email informing them of how many CEU's they have completed in the recertification period both in class and in the RLMS, with a recommendation plan for completing the required courses. The CNA is encouraged to meet in person or by phone, (sometimes an email is sufficient) with the DSD to formalize a plan if they do not communicate that they have successfully completed the recertification requirements. This is particularly valuable for new CNA's who have anxiety about the process. Teaching them the process, decreases self-reported anxiety and promotes feelings of professionalism. The CNA is supported to develop skills that increase confidence in their ability to manage this process.

Recertification Training in New Employee Training. New orientation includes the aforementioned recertification training/mentoring with new staff. A presentation showing all required documents, and describing and discussing the process has been met with great success and appreciation from the new staff. New CNA's in the orientation have shared that they had never seen the documents before and felt less anxious about the process.

Fiscal Impact of Solution. Anecdotally, several CNA staff who state that without the training and support that they would have not been prepared for recertification due to one or more knowledge deficits related to the process. When staff do not recertify in a timely manner they need to be replaced, by registry staff or overtime with impacts on the budget. CNA staff that have been encouraged to understand and own the process, cite increased feelings of accomplishment and decreased feelings of

The following Events, Activities and In-service's/Courses were held:

1. Relias Competency Assessments are utilized to assess clinical staff during the pre-hire process. The CNE/DSD works with Nurse Leaders/Hiring Managers to develop an individualized orientation and training plan based on assessments.
2. Registry Staff that fulfill regulatory requirements by CDPH and TJC complete Relias Competency Assessments. The CNE/DSD works with Nurse Leaders/Registries to develop an individualized orientation and training plan based on assessments.
3. Certified Nursing Assistant; CNA's are required by Title 22 to attend 48 hours of In-Service Training per year of which the Dementia Specific/Reporting Elder Abuse and the Dietary In- Service trainings are mandatory .
4. The following hours of Bundled training was created in Relias Learning Management Platform:

5-hour Dementia Specific Training Bundle
2-hour Reporting Elder and Dependent Adult Abuse Bundle
Two -24 hour Training bundles with CDPH approved content for re-certification

Upcoming Departmental Activities:

- Schedule Department Leaders for training in the new "Clinical Solutions" component of Relias to assess competencies on current clinical staff in order to identify knowledge gaps
- Informed by the results of Gnosis Pre-Hire Assessments
- Provide additional trainings that are driven by the interests and needs identified by staff.

Purchases were made in 2021 for American Heart Association manuals that have been updated and are mandatory for 2021 (invoices attached). These mandatory teaching and reference manuals are provided to staff for biannual recertifications of BLS, ACLS, PALS, NRP. The manuals are updated and replaced approximately every 6 years.

Respectfully Submitted by: Brigid Doyle MSN, RN Clinical Nurse Educator/Director of Staff Development

Infection Control Finance Report 2021

Dawn Jacobson

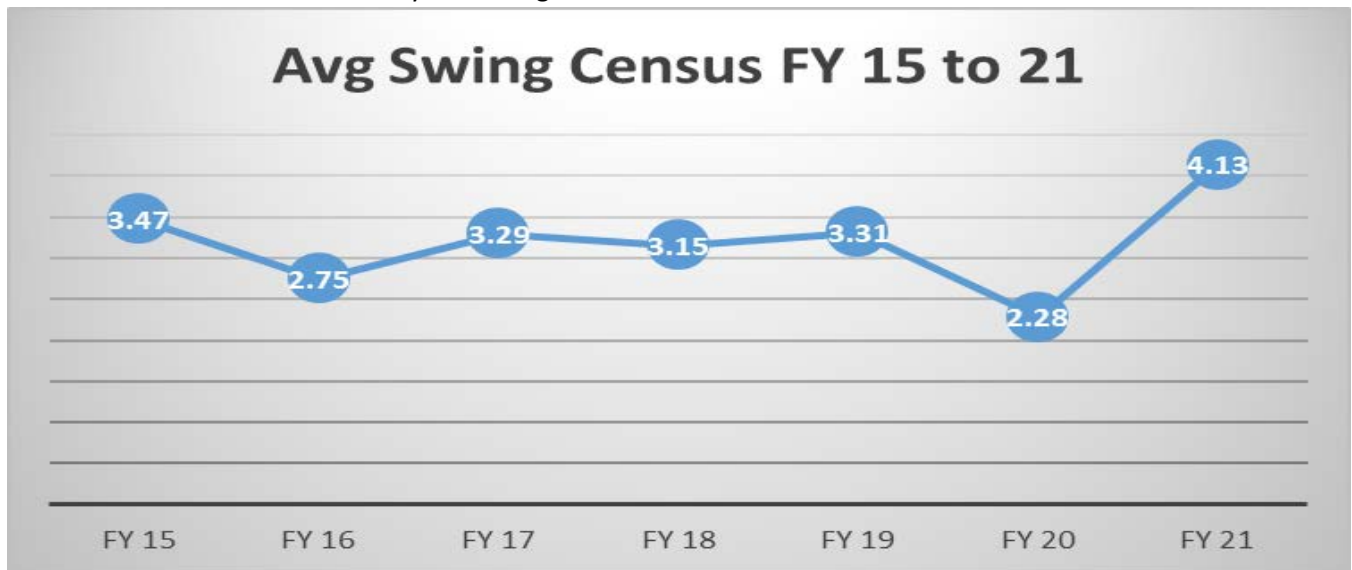
Infection Control is a non-revenue generating department. There has been an employee added to the department since last report. This is a 20 hour per week position and is necessary to meet the full time Infection Control requirement in the long term care.

Federal funds have been utilized to offset the increased cost of the pandemic due to an increase in personal protective equipment use. There has also been an increase in supply usage from administering Covid-19 vaccines. Most of the supplies were provided by the county but not gloves and we have had to supplement when given improper or not enough needles. We have provided all gloves and band aides used for the vaccine clinics.

Finance Notes March FY 21

Summary of Financial Ratios			
Ratios	Period	YTD or Average where Applicable	
Cash on Hand	250	165	Average PY
Net Income	1,844,745	295,868	Average Monthly FY 20
Current Ratio	7.72		N/A
AR Days	57.72	55	Average PY
AP	747,965	546,822	Average PY
Daily Gross Revenue YE	113,769	106,397	Average PY
% of Gross Revenue Collected	76%	61%	PY Year End

1. Cash is up due to our FY 20 Cost Report payment. I just filed our interim Cost Report where we will have a repayment of about 586K due to our increased swing bed usage. This wasn't surprising as our rates were based off FY 20 where we had historically low Swing Bed Utilization.

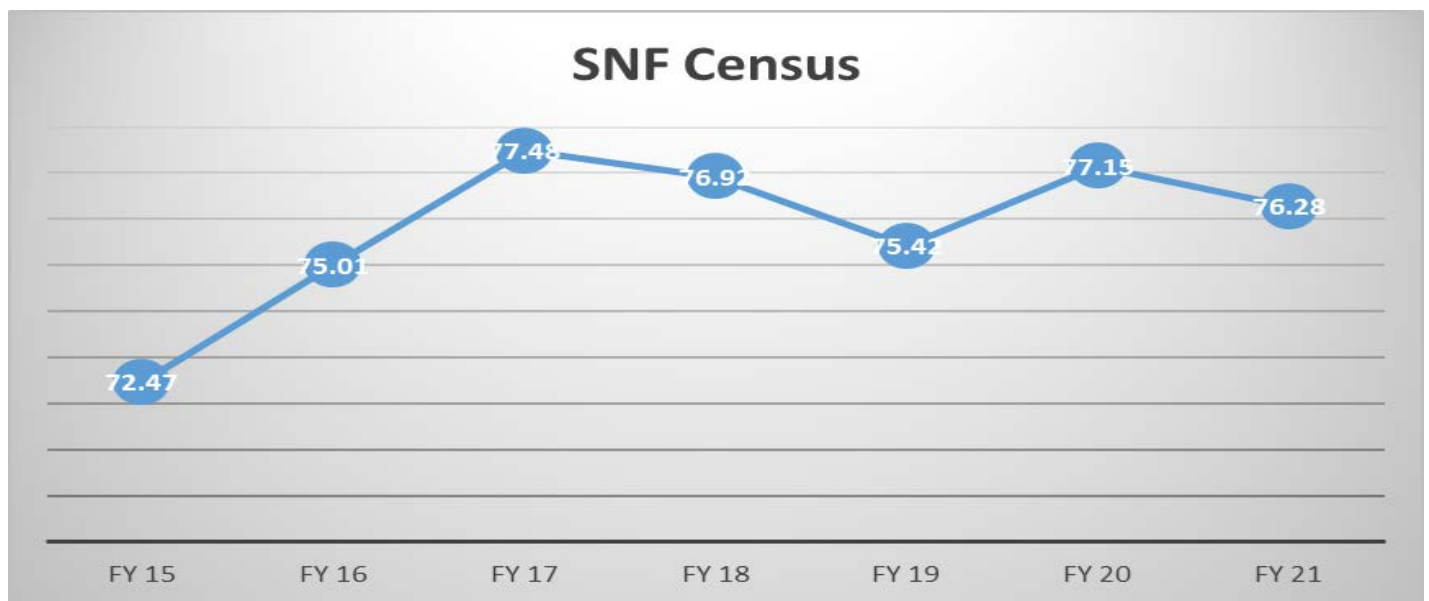


2. As our final clinic invoices come in I'm preparing a final project report for the California Health Facilities Financing Authority. As part of the financing they review over the project invoices to make sure their loan funds were spent appropriately.
3. I'm attending the Wipfli Rural Health Clinic Virtual Symposium where the focus is primarily on the billing and cost report aspects of RHCs.

4. Technically our clinic isn't an RHC yet as we still need to have our RHC survey. This has been held up as we are waiting on a CLIA #. I've personally called and emailed multiple times in an effort to move this process forward but all I get is that it's moved to the next step where they assign a number. So once we get the survey and we pass CMS has up to 90 days to review and approve us becoming an RHC. So in the mean time we will collect co pays and hold bills to Medicare and Medi-Cal until we have our RHC rates. So AR days are going to increase and there won't be much in the way of cash coming through the clinic for the first few months. I think the big metric in the beginning will be the ancillary revenue being generated through the clinic.
5. Louis, Keith and I are meeting with the retail pharmacy consultant this week as he's here evaluating the operations and our 340B agreement. He's going to put a report together in the next couple of weeks for things we can do to get us into the black on a regular basis. We did actually have a great month in the pharmacy with 181K in collections and a positive bottom line.
6. Still waiting on approval of the PPP loan. Once approved this will be recorded as grant revenue.
7. As we go into Strategic Planning it's important to quantify ourselves against like type hospitals which in our case is frontier critical access hospitals. Frontier hospitals are in areas of less than 11 persons per square mile. Thirteen of the thirty-four CAHS fit into this category. This is an important distinction as CAH Hospitals Range from Tahoe Forest all the way down to Surprise Valley.

Statistics

1. Acute Days are down 19.31% this year which is interesting as Swing and Acute usually fluctuate with each other but due to Covid Swing is up 41.82%.
2. SNF Days are down as 1.61% as it has been harder to admit due to Covid.

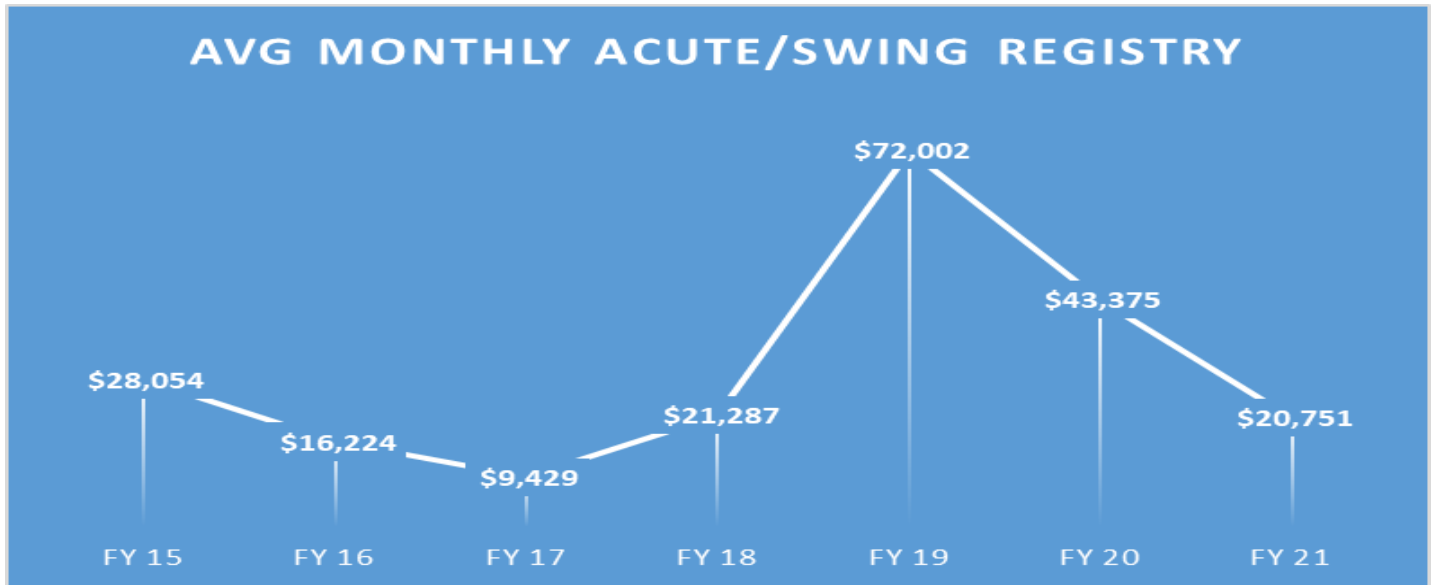


3. The majority of our Ancillary Services are down compared to the prior year due to Covid.
4. Lab visits are up but that's due to the weekly employee Covid testing.
5. Hospice Days are up and are historically erratic from year to year.
6. Telemedicine continues to thrive with a 55% increase and is a great community benefit.
7. Transfers from the ER are up by 37.5% which is interesting as we have less ER visits this year.
8. FTEs are up which is also reflected in a reduction in traveler spend.

Income Statement

1. March is an intriguing month to compare with the prior March as that's the first month we really had a Covid impact last year. Our revenue looks good compared to last March but historically at 113K a day factoring in chagemaster increases from year to year it's 5% lower than our Pre-Covid average.

2. Contractuals are a negative due to our FY 20 Cost Report Settlement and interim payment which reduces our Medicare Contractuals. This causes an abnormally high net revenue for the period.
3. Salaries Productive and Non Productive are up due to Covid Hazard Pay, wage increases, more FTEs, and Covid Sick Time.
4. Employee Benefits are up due increases in health insurance costs and more employees overall.
5. Supplies are primarily up due to lab testing supplies and PPE.
6. Pro Fees are down as we renegotiated with Envision on our ER rates.
7. Acute/Swing Travelers costs are down. Below is a chart based off monthly averages from FY 15 to 21.



8. SNF Travelers are down by 8.9% compared to last year as we have more staff this year.
9. Other Purchased Services are up due sending so many Covid tests out to Lab Corp for our weekly employee testing.
10. Repairs are up due to the fire line repair.
11. Depreciation is up as we have started depreciating the new wing of the hospital. With all the equipment and different schedules and considering we aren't fully drawn on the loan due to the retainage that's outstanding we'd been waiting but given the uncertainty of when and how much things will be settled for I thought I should get it on the books and adjust it later when everything is resolved. Depreciation will increase our expenses by about half a million per year.
12. Interest is up due to having more drawn from the USDA loan and having the CHFFA loan.
13. Total Operating Expenses are up in the period as we put all the depreciation from September through March in and it will be monthly from now on.
14. Non-Operating Revenue is down as we have less donations since the hospital wing is completed. This is also where we record Prime payments. The new program replacing Prime won't pay out in FY 22 so Non-Operating Revenue will be much lower in the next couple of years.
15. Non-Operating Expenses are up due to the retail pharmacy being open all this year vs the prior year when it opened in mid-September.
16. Net Income is trending to fall into the range of the last couple of years which is great. One thing to watch going forward is there's been talk about changing the QAF model to a claims basis which shifts most of the dollars from the rurals to the larger districts with more visits. Obviously we have raised objections to this as it adversely affects low volume hospitals that have to maintain staffing and meet similar regulations with fewer billable visits. Also the Medi-Cal Managed Care Rate Range might see a 15%+ decrease with changes in the amount of revenue going through the Managed Care Plans. I illustrate this as we have been receiving a lot of supplemental payments since 2015 that didn't exist prior or were much smaller so historically our bottom line has been a small

positive or even negative. I do believe the supplemental payments will remain in the future as hospitals have come to rely on them to make up for the under reimbursement of Medi-Cal but they certainly could be reduced.

Balance Sheet

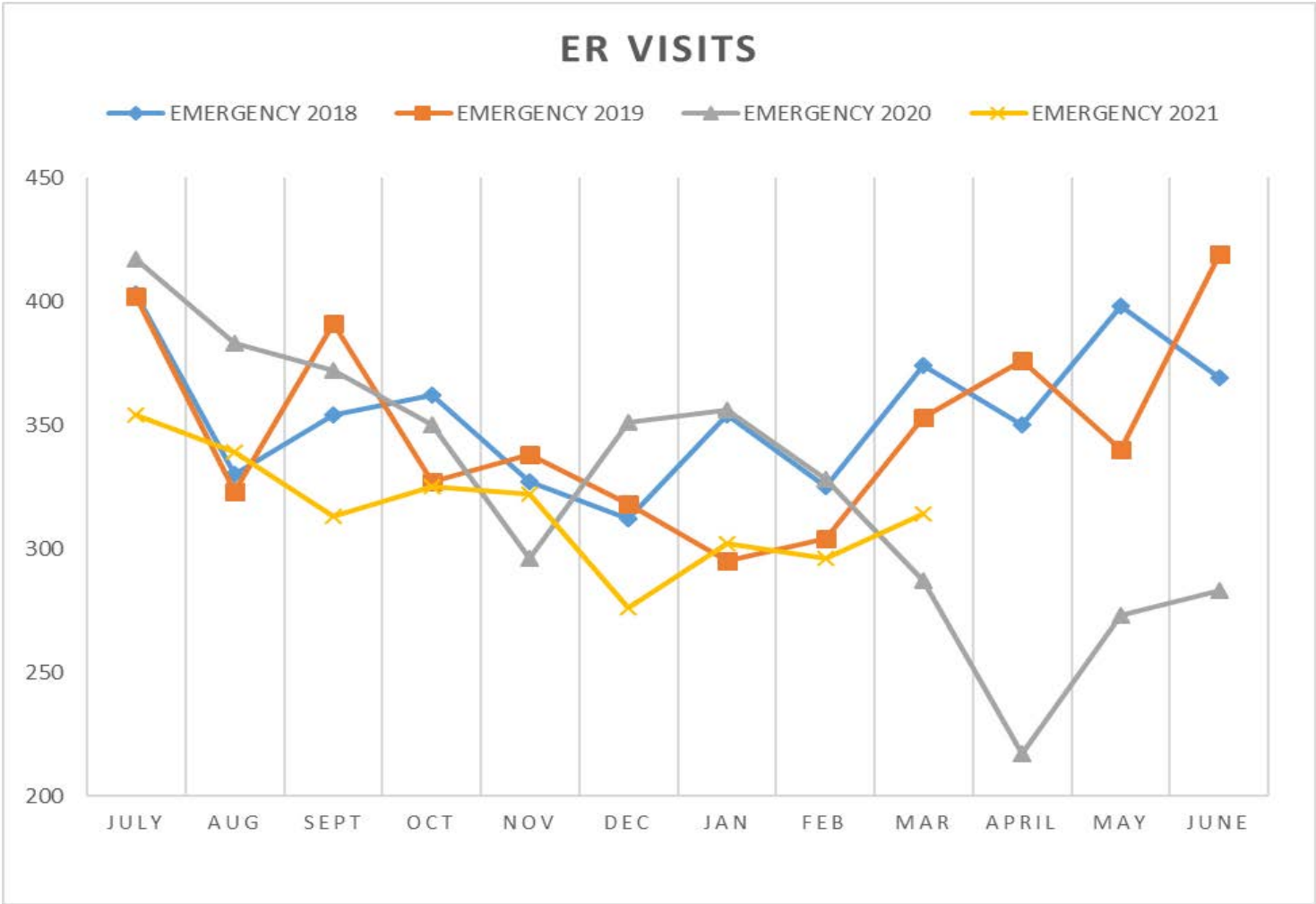
1. Reserve Cash is up due to the Cost Report Settlements.
2. Accounts Receivable is down as billing had an amazing month of collections with over 2.5 million in collections.
3. Building and Fixed Equipment is up as most of the expansion project has been shifted into this category. Eventually the Hospital Expansion line will disappear after we get things completely settled with the contractor.
4. Accounts Payable was up due to some clinic construction related invoices.
5. Retainage Payable will also go away when the project is finally settled.
6. Rate Range we paid into in April so that will be zeroed out on the next month's financials.
7. The Current Ratio is a robust 7.72. Anything over 2.5 is a great ratio. This ratio my first couple years here was less than one which means we had more current liabilities than current assets.

Miscellaneous

1. AR Days are rounding into shape nicely. Its disappointing knowing they are going to go up for a while due to holding clinic bills until our rate is established.

A/R Days Report	
<input type="radio"/> Graph	<input checked="" type="radio"/> Report
Report Date: 04/17/2021	MAYERS MEMORIAL HOSPITAL DISTRICT
	A/R Days
Criteria: All Plans, All Charges	
Date	A/R Days
04/17/2021	49.22
04/10/2021	57.83
04/03/2021	57.47
03/27/2021	57.07
03/20/2021	56.21
03/13/2021	57.30
03/06/2021	64.69

2. Patient Payments between hospital billers and the retail pharmacy was easily the best month we've had this year with collections of 2.67 million.
3. Our Payor Mix over the last few months is higher on the Medicare side than normal due to all the Swing Bed usage. Typically Medi-Cal and Medicare are each about 41 and 40 percent respectively. As our SNF census recovers I expect us to go back to that norm.
4. The chart tab on the excel is interesting to examine as you can see the dips in relation to the Covid surges. ER still hasn't recovered to pre covid levels.



5. On the Collections vs Obligations spreadsheet we are a positive YTD as happens when we get our supplemental payments towards the end of the year. This should go up quite a bit after we get our Rate Range payment in June.
6. Our last approved USDA request is one of the attachments in the packet if you have any questions for Ryan or myself on this. I will be doing a request next week that you will see in the April packet next month. Hoping we only have a couple more requests then we can finally have the finalized payment schedule and just have the post project loan covenants to deal with vs the monthly requirements we have now.

MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses

Fiscal Year Ending JUNE 30, 2021

COMPARISON TO ACTUAL

2021		2020				FY 2021		FY 2020			
MARCH	MARCH					YTD	YTD			Increase	Decrease
ACTUAL	ACTUAL	Variance		PATIENT REVENUE		ACTUAL	ACTUAL	Variance		%	%
380,702	258,135	122,567		Acute		5,308,721.00	3,364,200.90	1,944,520		57.82%	
1,016,532	1,081,897	(65,365)		Skilled Nursing		8,917,911	8,791,577	126,333		1.42%	
				Inpatient Ancillary							
162,614	127,821	34,793		Acute		1,664,903	1,906,205	(241,302)		-12.71%	
0	0	0		Skilled Nursing		2,746	(1,836)	4,582			
1,559,848	1,467,853	91,995		Total Inpatient Revenue		15,894,280	14,060,147	1,834,133		13.02%	
2,077,115	1,628,329	448,786		Total Outpatient Revenue		15,997,268	16,618,730	(621,462)		-3.71%	
3,636,962	3,096,182	540,780		Total Patient Revenue		31,891,548	30,678,877	1,212,671		4.02%	
DEDUCTIONS FROM REVENUE											
(1,523,694)	98,423	1,622,118		Contractuals - Care/Cal		1,332,485	6,424,989	5,092,504			
268,862	162,839	(106,024)		Contractuals - PPO		1,948,478	1,038,044	(910,435)			
0	9,247	9,247		Charity and Write Offs		77,223	115,447	38,224			
78,684	34,826	(43,857)		Admin Adjmts/Emp Discounts		751,334	437,063	(314,271)			
24,359	85,040	60,682		Provision for Bad Debts		168,019	538,744	370,725			
(1,151,790)	390,376	1,542,166		Total Deductions		4,277,539	8,554,286	4,276,747			
15,444	58,616	(43,172)		Other Operating Revenues		315,744	326,035	(10,291)			
4,804,196	2,764,421	2,039,775		Net Revenue		27,929,754	22,450,626	5,479,128			
OPERATING EXPENSES											
1,037,630	972,747	(64,883)		Productive Salaries		9,665,784	7,921,627	(1,744,158)		-22.01%	
101,504	91,150	(10,353)		Non-Productive Salaries		1,201,184	995,559	(205,624)		-20.71%	
318,818	298,546	(20,272)		Employee Benefits		2,734,254	2,235,600	(498,653)		-22.31%	
361,388	278,528	(82,860)		Supplies		2,668,826	2,199,023	(469,803)		-21.41%	
161,591	171,414	9,823		Professional Fees		1,219,773	1,319,839	100,066		7.62%	
38,944	28,511	(10,433)		Acute/Swing Travelers		287,953	449,910	161,957		36.02%	
160,990	152,163	(8,828)		SNF Travelers		1,528,007	1,677,505	149,498		8.92%	
95,295	53,410	(41,885)		Ancillary Travelers		687,623	925,265	237,642		25.72%	
242,867	204,222	(38,645)		Other Purchased Services		1,584,399	1,362,843	(221,557)		-16.31%	
20,806	27,746	6,940		Repairs		220,512	194,248	(26,264)		-13.51%	
50,680	54,787	4,106		Utilities		441,170	491,789	50,619		10.32%	
25,419	22,191	(3,229)		Insurance		244,899	213,061	(31,838)		-14.91%	
64,719	49,989	(14,731)		Other		476,865	495,201	18,336		3.72%	
377,473	72,529	(304,944)		Depreciation		1,011,665	687,689	(323,977)		-47.11%	
0	0	0		Bond Repayment Insurance		-	0	0			
17,911	17,911	0		Bond Repayment Interest		161,197	161,197	0		.02%	
5,727	2,353	(3,375)		Interest		40,871	20,792	(20,079)		-96.61%	
12,247	8,342	(3,906)		Rental - Lease		111,436	26,160	(85,275)		-326.01%	
3,094,013	2,506,537	(587,475)		Total Operating Expense		24,286,420	21,377,308	(2,909,112)		-13.61%	
1,710,183	257,884	1,452,299		Income From Operations		3,643,334	1,073,318	2,570,016			
NON-OPERATING REVENUE AND EXPENSE											
277,474	264,276	13,199		Non-Operating Revenue		3,014,388	3,270,262	(255,875)			
470	0	470		Interest Income		119,777	89,935	29,842			
143,383	102,553	(40,830)		Non-Operating Expense		1,314,151	885,646	(428,505)			
134,561	161,722	(27,161)		Total Non-Operating		1,820,014	2,474,552	(654,538)			
1,844,745	419,606	1,425,138		NET INCOME		5,463,348	3,547,870	1,915,478			

**MAYERS MEMORIAL HOSPITAL
NON-OPERATING REVENUE AND EXPENSE
RETAIL PHARMACY**

2021		2020		Variance		FY 2021		FY 2020		Variance	Increase Decrease %
MARCH ACTUAL	MARCH ACTUAL	MARCH ACTUAL	MARCH ACTUAL			YTD ACTUAL	YTD ACTUAL	YTD ACTUAL	YTD ACTUAL		
					RETAIL PHARM REVENUE						
					NON-OPERATING REVENUE						
0	0	0	0		MEDICARE	615	0	615	#DIV/0!		
8,911	0	8,911	0		MEDI-CAL	26,274	0	26,274	#DIV/0!		
140,240	86,901	53,338	0		THIRD PARTY	915,187	438,866	476,321	108.52%		
31,787	26,821	4,966	0		PRIVATE	221,097	116,546	104,551	89.72%		
125	1,782	(1,657)	0		OTHER	5,316	7,294	(1,977)	-27.11%		
181,063	115,505	65,558	0		Total Revenue	1,168,489	562,705	605,784	107.72%		
181,063	115,505	65,558	0		Net Non Operating Revenue	1,168,489	562,705	605,784			
					NON - OPERATING EXPENSES						
18,605	15,346	(3,259)	0		Productive Salaries	192,679	135,407	(57,272)	-42.31%		
2,083	141	(1,942)	0		Non-Productive Salaries	11,230	4,390	(6,840)	-155.81%		
2,056	1,698	(358)	0		Employee Benefits	19,617	8,378	(11,239)	-134.21%		
114,169	80,928	(33,240)	0		Supplies	1,049,490	694,242	(355,248)	-51.21%		
0	0	0	0		Ancillary Travelers	0	0	0	#DIV/0!		
2,995	1,027	(1,968)	0		Other Purchased Services	10,140	16,399	6,259	38.22%		
0	20	20	0		Repairs	41	2,833	2,792	98.62%		
434	350	(84)	0		Utilities	4,031	2,929	(1,102)	-37.61%		
234	237	3	0		Other	1,589	7,036	5,447	77.42%		
2,807	2,807	0	0		Depreciation	25,260	14,033	(11,227)	-80.01%		
0	0	0	0		Rental - Lease	75	0	(75)	#DIV/0!		
143,383	102,553	(40,830)	0		Total Non-Operating Expense	1,314,151	885,646	(428,505)	-48.41%		
37,680	12,951	24,729	0		NET INCOME	(145,662)	(322,941)	177,279			
					(LOSS) GAIN						

MAYERS MEMORIAL HOSPITAL
Balance Sheet

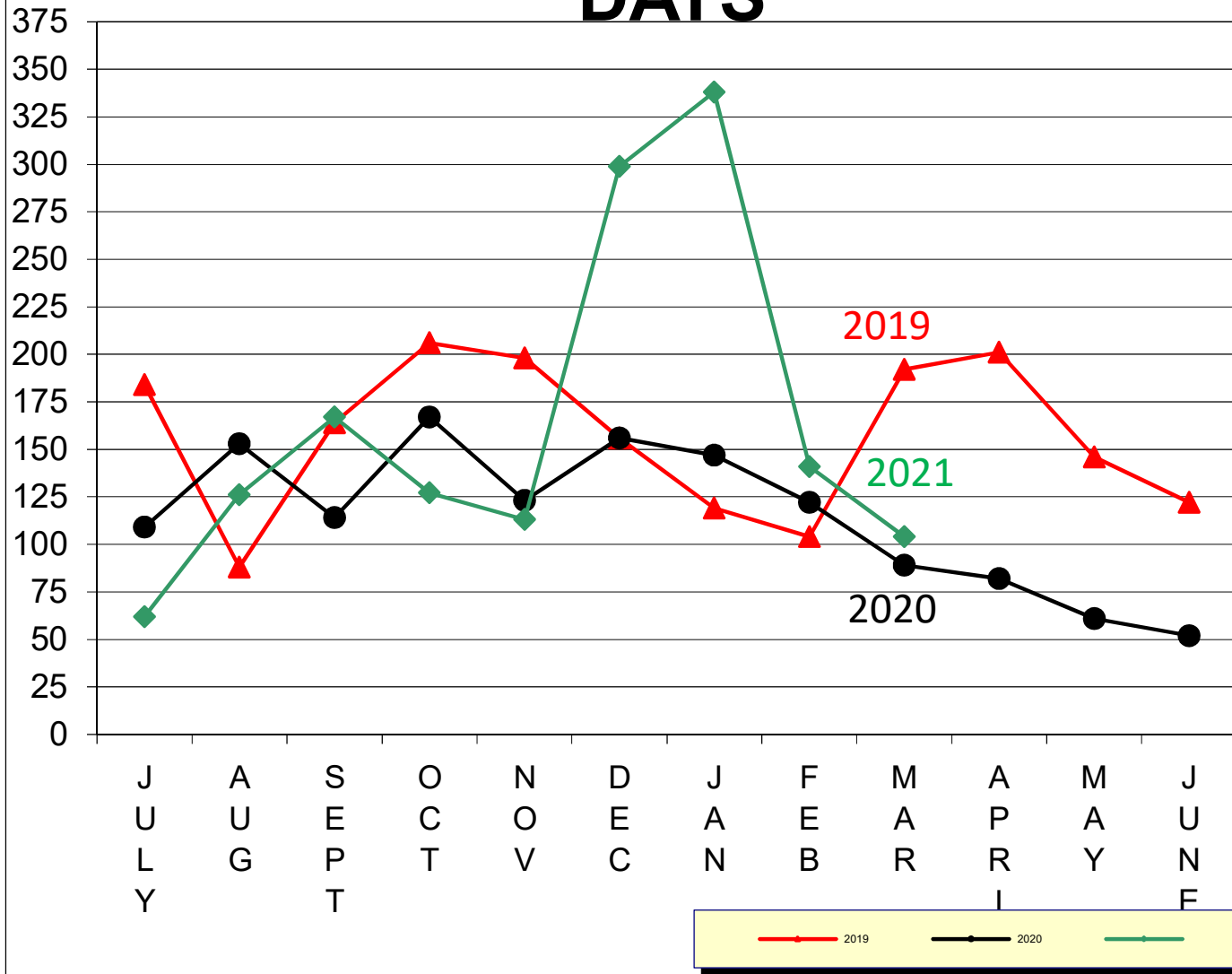
	MARCH 2021	FEBRUARY 2021
CURRENT ASSETS		
Cash (General/Payroll/Petty Cash)	4,292,512	4,197,587
Reserve Cash (unrestricted)	19,380,916	17,380,916
Reserve Cash (restricted) - USDA Debt Serv / Construction	1,783,635	2,115,167
Accounts Receivable	6,516,251	7,344,809
County Treasury receivable	(48,102)	(144,513)
Less: Reserve for Uncollectibles	(368,679)	(334,782)
Reserve for Medicare/Medi-Cal/Commercial	(2,344,014)	(2,775,309)
Inventories	684,545	724,188
Accounts Receivable - Other	66,071	67,341
Prepaid Expenses	512,601	549,431
Medicare/Medi-Cal Settlement	7,346,449	6,603,894
TOTAL CURRENT ASSETS	37,822,185	35,728,729
PROPERTY, PLANT AND EQUIPMENT		
Land	946,638	946,638
Building and Fixed Equipment	32,415,902	12,360,194
Equipment	14,240,873	14,240,883
Construction in Progress (other)	4,643,098	4,478,463
Hospital expansion	753,275	20,683,602
LESS: Reserve for Depreciation	(23,277,689)	(22,897,409)
TOTAL PROPERTY, PLANT AND EQUIPMENT	29,722,097	29,812,371
OTHER ASSETS (includes 2007 Bond / AP Bond / G.O. BOND)		
Bond Reserve Funds held by trustee	-	-
Unamortized Bond Discount	0	0
Unamortized Cost of Bond Defeasance	-	-
G.O. Bond - issue / discount / cost	-	-
TOTAL OTHER ASSETS	0	0
TOTAL ASSETS	67,544,282.10	65,541,100.58
CURRENT LIABILITIES		
Accounts Payable	635,518	514,879
Accrued Payroll	469,476	383,215
Accrued Payroll Taxes	(64,312)	(27,670)
Accrued Vacation & Holiday	725,604	714,390
Accrued Health Insurance	49,998	50,867
Accrued Interest	(683,899)	(369,808)
RETAINAGE PAYABLE	661,066	661,066
PRIME PLAN	0	0
HQAF	0	0
Rate Range	2,111,063	1,793,849
NOTES & LOANS PAYABLE	76,723	81,890
Current Portion of Medicare/Medi-Cal Settlement	778,638	778,638
TOTAL CURRENT LIABILITIES	4,759,875	4,581,315
LONG-TERM DEBT		
G.O. Bond	1,404,098	1,404,098
Capital Leases / Settlement pymt		
Leases	0	0
Notes & Loans Payable	3,891,799	3,891,799
GO BOND SERIES B & REFUNDING	20,883,694	20,883,694
TOTAL LONG-TERM DEBT	26,179,590	26,179,590
FUND EQUITY	36,604,817	34,780,195
TOTAL LIABILITIES AND FUND BALANCE	67,544,282.10	65,541,100.58
CURRENT RATIO:	7.95	17.80

MAYERS MEMORIAL HOSPITAL
SUMMARY OF SERVICES - DEPOSITS - REFUNDS
- Fiscal Year 2021

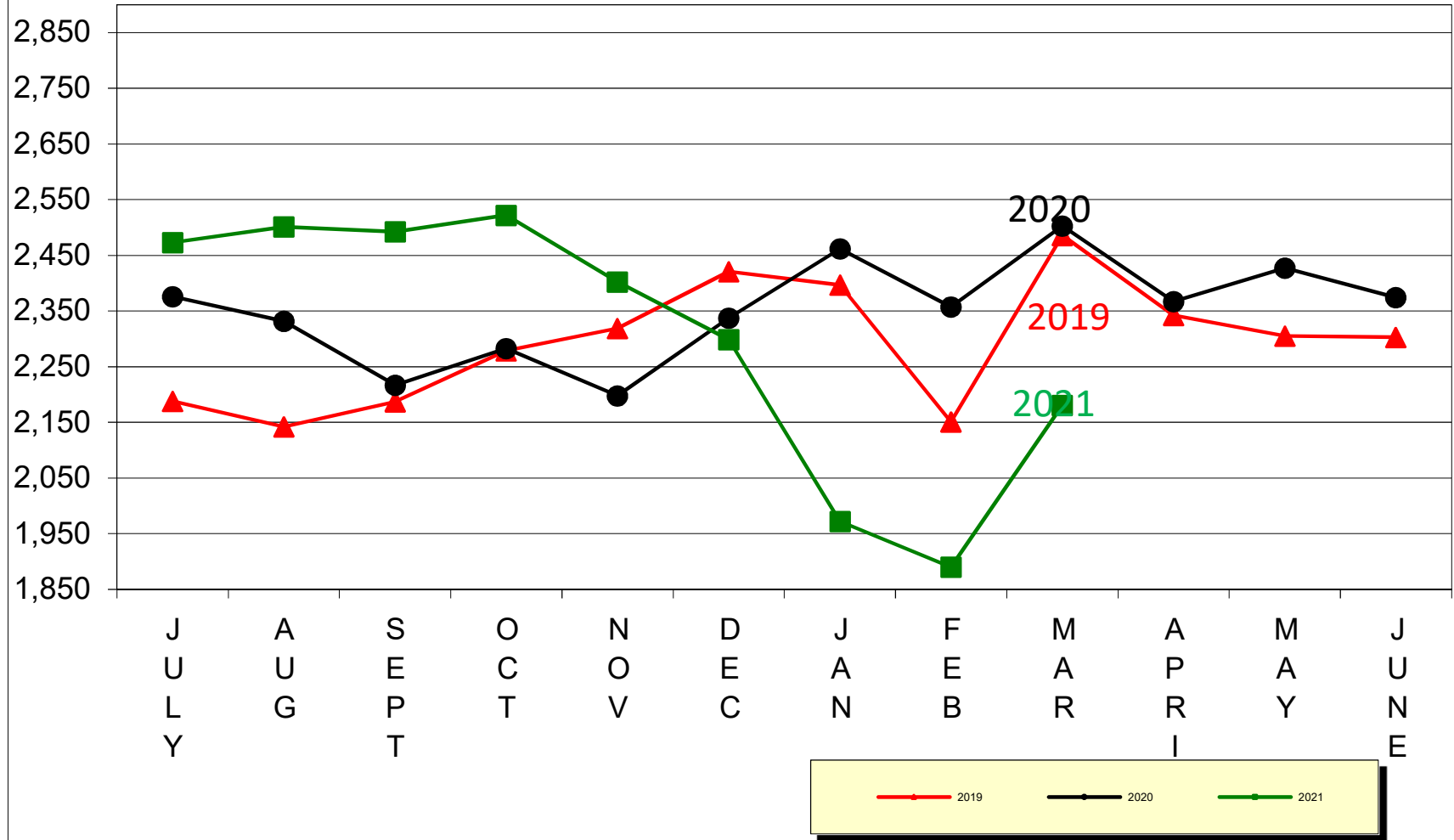
DATE:	REVENUE / SERVICES	AVERAGE DAILY REVENUE	TOTAL DEPOSITS	MISC. PAYMENTS	MISC. PMTS PT RELATED	PATIENT PAYMENTS	ADJUSTMENT S & WRITE-OFFS	REFUNDS
July 31, 2020	3,206,828.01	103,446.06	1,721,141.25	76,008.97	15,578.00	1,629,554.28	1,274,600.67	15,524.07
August 31, 2020	3,566,316.27	115,042.46	2,266,956.33	476,865.38	-	1,790,090.95	1,169,945.29	45,898.87
September 30, 2020	3,502,869.43	116,762.31	2,267,356.01	59,885.97	103,687.50	2,103,782.54	1,348,338.98	3,153.96
October 31, 2020	3,532,668.88	113,957.06	2,152,140.02	68,833.95	15,578.00	2,067,728.07	1,223,244.73	487.96
November 30, 2020	3,421,278.42	114,042.61	2,799,827.64	624,532.27	-	2,175,295.37	1,999,710.79	720.33
December 31, 2020	3,840,513.15	123,887.52	3,053,953.76	829,421.02	76,711.12	2,147,821.62	1,605,876.61	3,180.69
January 30, 2021	3,733,789.83	120,444.83	3,075,659.97	607,975.81	119,264.84	2,348,419.32	1,447,719.51	1,239.00
February 28, 2021	2,956,459.99	105,587.86	7,218,939.61	121,590.48	4,952,206.59	2,145,142.54	780,395.57	1,210.30
March 31, 2021	3,526,828.70	113,768.67	5,011,252.37	81,094.81	2,251,796.50	2,678,361.06	1,936,142.46	4,720.74
April 30, 2021	-	-	-	-	-	-	-	-
May 31, 2021	-	-	-	-	-	-	-	-
June 30, 2021	-	-	-	-	-	-	-	-
YTD TOTAL	31,287,552.68	114,104.38	29,567,226.96	2,946,208.66	7,534,822.55	19,086,195.75	12,785,974.61	76,135.92

ACCOUNTS RECEIVABLE AGING					PAYOR MIX - YTD % OF REVENUE				
	MARCH \$ OUTSTANDING	MARCH DAYS OUT	FEBRUARY DAYS OUT	JANUARY DAYS OUT		MARCH	FEBRUARY	JANUARY	3 MONTH AVERAGE
MEDICARE	1,935,217.78	35.83	39.98	48.46	MEDICARE	41.73%	45.76%	54.53%	47.34%
MEDI - CAL	1,927,337.57	45.13	55.44	40.14	MEDI - CAL	39.49%	39.05%	34.72%	37.75%
THIRD PARTY	2,040,224.56	134.79	158.19	130.83	THIRD PARTY	16.66%	13.83%	9.80%	13.43%
PRIVATE	649,885.30				PRIVATE	2.11%	1.35%	0.94%	1.47%
LTC ONLY (INCLUDE)	1,130,577.65	42.03	45.07	53.71					
OVERALL	6,552,665.21	57.72	63.37	60.79					

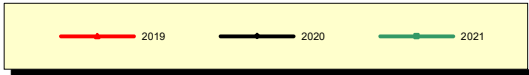
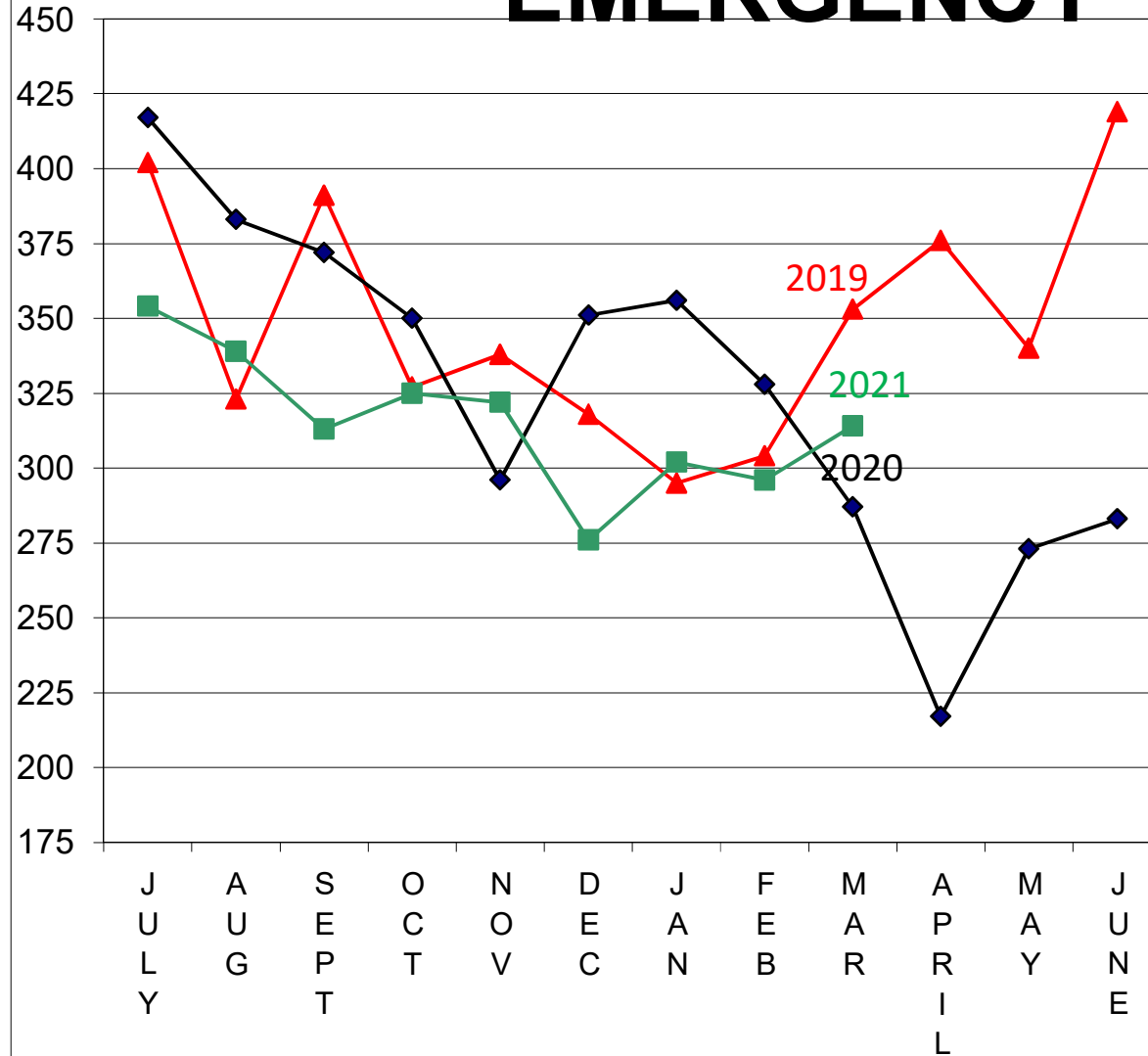
ACUTE / SWING PATIENT DAYS



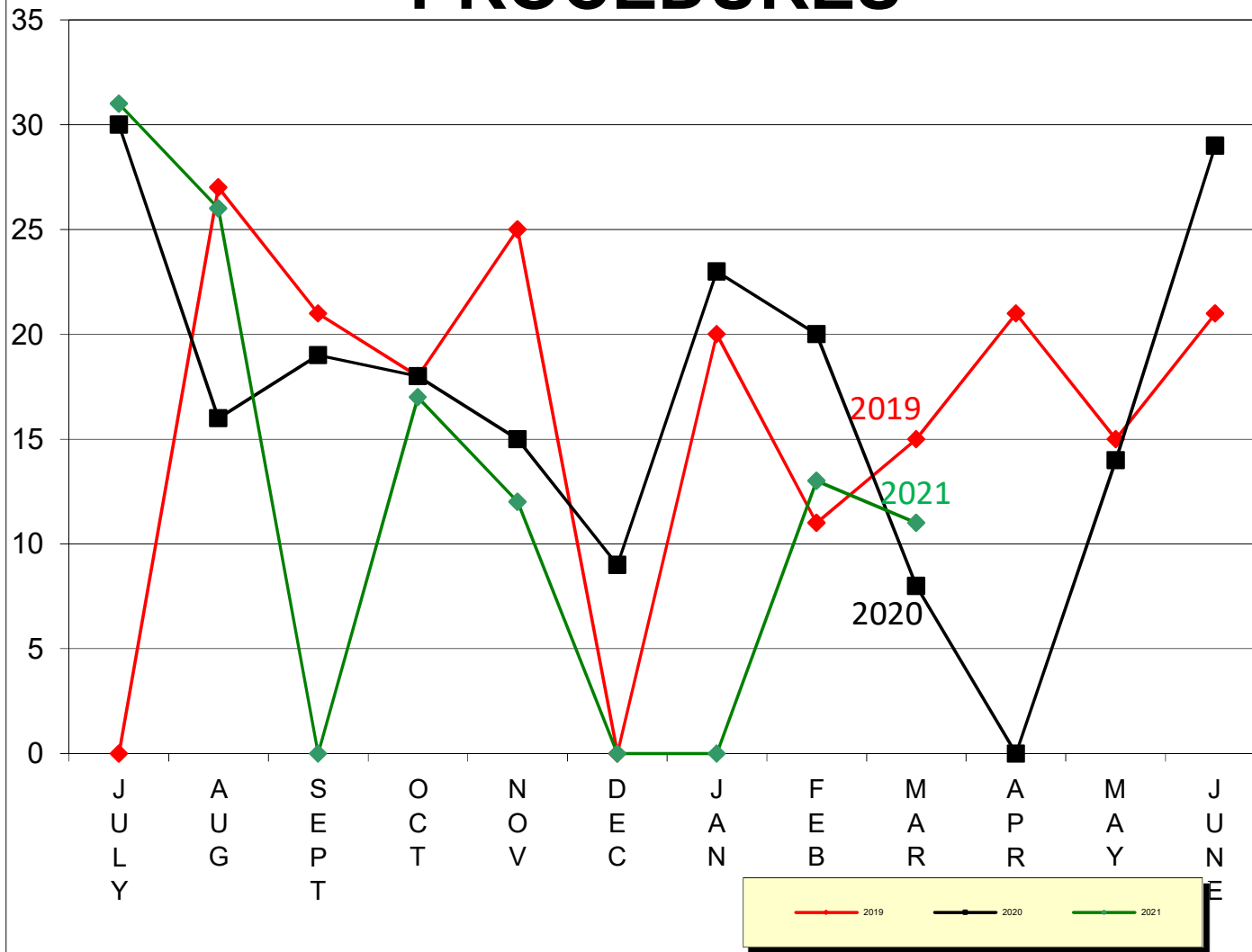
SNF PATIENT DAYS



EMERGENCY



SURGERY / OUTPATIENT PROCEDURES



**MAYERS MEMORIAL HOSPITAL
2020-2021 OPERATING ACTUAL**

	JULY	AUG	SEPT	OCT	NOV	DEC	Jan-21	FEB	MAR	APR	MAY	JUN	YTD FY 2021 ACTUAL	YTD PRIOR YR Current Mth ACTUAL
Operating Revenue:														
Routine														
Acute	228,843.00	445,025.00	600,158.00	460,704.00	401,258.00	1,093,907.00	1,192,670.00	505,454.00	380,702.00	-	-	-	5,308,721.00	3,364,201
SNF	1,020,182.94	1,046,029.31	1,072,699.83	1,056,767.29	1,021,981.83	1,027,052.78	842,309.97	814,354.90	1,016,531.71	-	-	-	8,917,910.56	8,791,577
Acute Ancillary	163,379.70	179,967.20	265,292.55	202,312.50	153,719.30	204,837.20	227,265.70	105,514.30	162,614.05	-	-	-	1,664,902.50	1,906,205
SNF Ancillary	298.00	924.00	8.00	(51.00)	453.00	(337.00)	-	1,451.00	-	-	-	-	2,746.00	(1,836)
Outpatient	2,096,621.01	1,919,883.07	1,596,769.88	1,835,959.38	1,863,508.12	1,566,152.95	1,491,481.13	1,549,777.69	2,077,114.65	-	-	-	15,997,267.88	16,618,730
	3,509,324.65	3,591,828.58	3,534,928.26	3,555,692.17	3,440,920.25	3,891,612.93	3,753,726.80	2,976,551.89	3,636,962.41	-	-	-	31,891,547.94	30,678,877
Less Deductions:														
Contractuals - Care/Cal	917,579.99	731,408.51	737,551.82	758,017.08	1,099,261.67	619,101.60	293,180.29	(2,299,921.90)	(1,523,694.45)	-	-	-	1,332,484.61	6,424,989
Contractuals - PPO	76,752.99	137,171.96	77,299.96	83,361.57	93,371.84	135,132.57	95,162.61	981,362.26	268,862.44	-	-	-	1,948,478.20	1,038,044
Charity Care & Write off	26,616.86	-	97.40	-	18,036.40	29,751.54	-	2,721.00	-	-	-	-	77,223.20	115,447
Other Contractual write offs	32,573.28	80,169.43	22,261.64	24,025.15	87,696.26	32,279.98	9,836.31	383,808.37	78,683.53	-	-	-	751,333.95	437,063
Medicare	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Medi-Cal	-	-	-	-	-	-	-	-	-	-	-	-	-	-
PPO's	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Administrative & Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Provision For Bad Debts	85,310.41	109,094.37	70,260.59	89,419.78	110,867.20	203,204.31	(11,277.39)	(513,219.09)	24,358.56	-	-	-	168,018.74	538,744
Total Deductions	1,138,833.53	1,057,844.27	907,471.41	954,823.58	1,409,233.37	1,019,470.00	386,901.82	(1,445,249.36)	(1,151,789.92)	-	-	-	4,277,538.70	8,554,286
Other Revenue	19,553.17	79,775.55	14,739.04	30,588.18	27,171.10	40,992.06	72,484.72	14,996.92	15,443.69	-	-	-	315,744.43	326,035
Net Revenue	2,390,044.29	2,613,759.86	2,642,195.89	2,631,456.77	2,058,857.98	2,913,134.99	3,439,309.70	4,436,798.17	4,804,196.02	-	-	-	27,929,753.67	22,450,626
Operating Expenses:														
Salaries - Productive	1,015,951.27	1,071,446.64	966,440.01	1,002,914.78	1,330,764.32	1,049,500.67	1,056,098.21	1,135,038.15	1,037,630.44	-	-	-	9,665,784.49	7,921,627
Salaries - Non-productive	109,851.27	147,048.45	127,845.82	113,812.84	119,837.86	133,554.80	224,272.38	123,456.68	101,503.72	-	-	-	1,201,183.82	995,559
Employee Benefits	282,086.36	323,694.05	316,709.61	341,699.89	354,717.72	296,036.46	388,070.29	112,420.80	318,818.40	-	-	-	2,734,253.58	2,235,600
Supplies	225,466.78	264,039.27	243,318.37	292,477.67	160,367.38	420,136.32	276,211.09	425,420.70	361,388.24	-	-	-	2,668,825.82	2,199,023
Professional Fees	148,051.68	158,562.18	132,917.12	148,437.83	162,578.12	156,841.13	21,467.32	129,326.58	161,591.12	-	-	-	1,219,773.08	1,319,839
Acute/Swing travelers	16,933.75	2,192.00	4,091.75	19,370.44	30,694.94	64,312.25	71,444.20	39,970.38	38,943.69	-	-	-	287,953.40	449,910
SNF travelers	149,795.45	150,904.14	178,571.19	179,984.22	197,121.69	189,129.00	158,987.24	162,523.78	160,990.42	-	-	-	1,528,007.13	1,677,505
Ancillary travelers	52,799.75	129,307.03	97,285.20	63,226.25	56,225.83	68,512.00	69,167.36	55,804.50	95,294.95	-	-	-	687,622.87	925,265
Other Purchased Services	143,867.26	119,920.06	162,176.33	161,654.04	181,382.97	208,238.70	139,386.36	224,906.38	242,867.36	-	-	-	1,584,399.46	1,362,843
Repairs & Maintenance	24,809.56	22,359.64	20,914.00	32,488.90	18,644.78	23,371.33	27,007.12	30,110.19	20,806.13	-	-	-	220,511.65	194,248
Utilities	52,239.15	53,857.95	33,130.78	55,329.14	38,657.13	45,087.22	57,676.66	54,511.43	50,680.49	-	-	-	441,169.95	491,789
Insurance	25,559.13	39,766.54	25,419.38	25,419.38	25,419.39	25,419.39	27,057.24	25,419.39	25,419.39	-	-	-	244,899.34	213,061
Other Expense	39,675.05	67,946.31	53,567.84	37,693.34	42,422.83	41,322.92	67,668.42	61,849.15	64,719.42	-	-	-	476,865.28	495,201
Depreciation	62,993.54	62,954.27	62,315.52	63,319.69	63,319.69	63,319.69	155,902.58	100,067.32	377,473.19	-	-	-	1,011,665.49	687,689
Bond Repayment Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bond Repayment Interest	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	-	-	-	161,197.38	161,197
Interest	2,044.95	2,124.89	3,427.40	3,961.30	3,848.62	5,885.72	6,721.64	7,129.33	5,727.42	-	-	-	40,871.27	20,792
Rent/Lease Equipment	4,907.29	7,058.68	12,839.32	17,014.55	13,978.04	16,036.90	15,347.02	12,006.34	12,247.40	-	-	-	111,435.54	26,160
Total Operating Expense	2,374,943.06	2,641,092.92	2,458,880.46	2,576,715.19	2,817,892.13	2,824,615.32	2,780,395.95	2,717,871.92	3,094,012.60	-	-	-	24,286,419.55	21,377,308
Net Operating Rev over Expense	15,101.23	(27,333.06)	183,315.43	54,741.58	(759,034.15)	88,519.67	658,913.75	1,718,926.25	1,710,183.42	-	-	-	3,643,334.12	1,073,318
Non-Operating Revenue:														
Non-operating Revenue	267,332.95	381,667.46	270,604.35	251,949.56	475,663.84	937,059.29	(70,619.77)	223,255.84	277,474.23	-	-	-	3,014,387.75	3,270,262
Interest Income	52,947.31	605.35	425.27	36,928.32	482.10	450.89	26,926.97	540.86	469.99	-	-	-	119,777.06	89,935
Other non-operating Expense	83,624.59	141,824.80	149,668.10	160,457.16	151,767.61	173,371.66	155,497.77	154,556.43	143,382.92	-	-	-	1,314,151.04	885,646
Total Non-Operating Revenue	236,655.67	240,448.01	121,361.52	128,420.72	324,378.33	764,138.52	(199,190.57)	69,240.27	134,561.30	-	-	-	1,820,013.77	2,474,552
Net Revenue over Expense	251,756.90	213,114.95	304,676.95	183,162.30	(434,655.82)	852,658.19	459,723.18	1,788,166.52	1,844,744.72	-	-	-	5,463,347.89	3,547,870
DIFF s/b 0	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Expenses per day	74,579.02	83,165.76	79,885.50	81,077.27	91,819.08	89,074.05	84,661.08	93,493.02	87,630.30	-	-	-		YTD
DAYS CASH ON HAND	293.71	259.88	265.39	245.66	207.78	197.40	206.42	230.80	270.15	#DIV/0!	#DIV/0!	#DIV/0!	338.40	
AVERAGE YTD	293.71	275.87	272.35	265.56	252.64	242.79	237.52	236.59	240.44	240.44	240.44	240.44		

Retail Pharmacy Financials

MARCH 2021

Total Revenue			181,063.01
Opening Inventory 3/1/21		216,333.54	
+ Purchases			
RETAIL PHARMACY - PHARMACEUTICALS	9550-3810	78,848.91	
RETAIL PHARMACY - FREIGHT	9550-6810	85.16	
Less Closing Inventory 2/28/21	1089-0010	225,908.62	
Less Cost of Goods Sold			69,358.99
Gross Profit			111,704.02
Less Other Operating Expenses			
RETAIL PHARMACY - MANAGEMENT	9550-0000	9,920.06	
RETAIL PHARMACY - PHARMACIST	9550-0010	992.18	
RETAIL PHARMACY - TECH SPEC	9550-0110	7,692.44	
RETAIL PHARMACY - SICK PAY	9550-1210	53.43	
RETAIL PHARMACY - VAC & HOL PAY	9550-1810	2,029.62	
RETAIL PHARMACY - MEDICARE TAX	9550-0810	274.89	
RETAIL PHARMACY - FICA TAX	9550-1010	1,175.29	
RETAIL PHARMACY - WRKM'S COMP INS	9550-1610	606.19	
RETAIL PHARMACY - OTHER PURCHASED SERV	9550-6910	2,910.00	
RETAIL PHARMACY - REPAIRS & MAINT	9550-6210	-	
RETAIL PHARMACY - UTILITIES OTHER	9550-8010	433.97	
RETAIL PHARMACY - LICENSES & TAXES	9550-8310	66.38	
RETAIL PHARMACY - DUES & SUBSCRIP	9550-8610	-	
RETAIL PHARMACY - OUTSIDE TRAINING	9550-8710	-	
RETAIL PHARMACY - TRAVEL	9550-8810	-	
RETAIL PHARMACY - MILEAGE	9550-8811	168.00	
RETAIL PHARMACY - OTHER EXPENSES	9550-9010	-	
RETAIL PHARMACY - DEPRECIATION	9550-7410	2,806.64	
RETAIL PHARMACY - RENT / LEASE EQUIP	9550-7610	-	
RETAIL PHARMACY - IV SOLUTIONS	9550-3710	-	
RETAIL PHARMACY-340B Drug Expenses	9550-3811	33,774.66	
RETAIL PHARMACY - MEDICAL SUPPLIES	9550-4110	-	
RETAIL PHARMACY - OFFICE SUPPLIES	9550-4610	666.36	
RETAIL PHARMACY - MINOR EQUIPMENT	9550-4910	-	
RETAIL PHARMACY - NON-MED SUPPLIES	9550-5010	878.74	
RETAIL PHARMACY - OTHER PUR SERV TRAV	9550-6931	-	
Total Expenses			64,448.85
Net Profit (LOSS)			47,255.17
YTD Profit (LOSS)			(65,287)

**MAYERS MEMORIAL HOSPITAL
2019-2020 OPERATING ACTUAL**

	Julv-19	AUG	SEPT	OCT	NOV	DEC	Jan-20	FEB	MAR	APR	MAY	JUN	YEAR TO DATE 6/30/2020 ACTUAL	FY YTD ACTUAL
Operating Revenue:														
Routine														
Acute	313,479	441,527	326,202	470,186	346,791	432,220	412,581	363,080	258,135	227,123	209,359	180,213	3,980,896	3,364,201
SNF	984,709	950,524	907,241	949,841	909,367	966,344	1,014,373	1,027,280	1,081,897	1,020,940	1,038,132	1,023,147	11,873,796	8,791,577
Ancillary														0
Acute	174,100	250,072	155,539	285,875	193,353	276,597	220,258	222,591	127,821	149,524	52,640	76,958	2,185,326	1,906,205
SNF	0	0	0	342	(2,487)	0	309	0	0	0	0	1,345	(491)	(1,836)
Outpatient	2,113,426	2,082,449	2,030,839	2,045,949	1,652,962	1,585,654	1,820,548	1,658,574	1,628,329	1,155,709	1,455,108	1,837,180	21,066,727	16,618,730
	3,585,714	3,724,572	3,419,821	3,752,193	3,099,986	3,260,815	3,468,068	3,271,525	3,096,182	2,553,296	2,755,239	3,118,843	39,106,255	30,678,877
													0	0
Less Deductions:														
Contractuals - Care/Cal	971,035	1,297,165	1,190,065	596,876	477,284	843,277	765,277	185,586	98,423	(3,523,315)	707,076	93,012	3,701,762	6,424,989
Contractuals - PPO	121,937	111,592	95,572	92,679	84,337	86,074	67,618	215,396	162,839	109,519	57,605	74,562	1,279,729	1,038,044
Charity Care & Write off	0	17,856	23,229	1,767	3,008	61,704	(0)	(1,364)	9,247	0	117,071	6,071	238,589	115,447
Other Contractual write offs	19,195	41,824	56,094	22,071	69,207	45,691	44,806	103,350	34,826	67,207	109,711	23,867	637,848	437,063
Provision For Bad Debts	130,441	45,088	(20,644)	131,437	58,457	(101,104)	37,267	172,762	85,040	(15,978)	(68,955)	74,124	527,934	538,744
Total Deductions	1,242,608	1,513,526	1,344,316	844,829	692,293	935,641	914,967	675,729	390,376	(3,362,567)	922,508	271,636	6,385,862	8,554,286
													0	0
Other Revenue	33,527	18,084	18,708	19,525	52,038	18,991	63,317	43,229	58,616	109,901	154,377	(29,379)	560,934	326,035
Net Revenue	2,376,634	2,229,130	2,094,212	2,926,890	2,459,731	2,344,165	2,616,419	2,639,024	2,764,421	6,025,764	1,987,108	2,817,828	33,281,326	22,450,626
													0	0
Operating Expenses:														
Salaries - Productive	929,473	954,328	970,269	632,300	831,942	647,311	971,494	1,011,763	972,747	992,883	998,651	898,852	10,812,013	7,921,627
Salaries - Non-productive	99,188	134,399	105,704	90,738	80,226	100,770	136,688	156,696	91,150	84,521	88,893	105,344	1,274,316	995,559
Employee Benefits	251,993	250,748	228,269	223,467	224,331	233,356	250,093	274,797	298,546	270,193	260,913	273,443	3,040,149	2,235,600
Supplies	220,876	261,401	233,431	344,833	232,944	224,732	277,529	124,749	278,528	319,285	109,896	338,567	2,966,671	2,199,023
Professional Fees	145,243	139,362	161,045	140,243	134,589	162,455	131,880	133,609	171,414	146,500	143,783	152,257	1,762,379	1,319,839
Acute/Swing travelers	51,370	55,475	53,318	68,857	34,284	66,538	65,024	26,533	28,511	27,393	11,700	31,493	520,496	449,910
SNF travelers	200,578	180,861	216,727	176,638	119,779	308,370	158,349	164,041	152,163	147,535	129,502	169,649	2,124,191	1,677,505
Ancillary travelers	91,768	93,419	142,190	106,971	101,041	116,988	124,359	95,120	53,410	72,460	68,743	105,994	1,172,461	925,265
Other Purchased Services	91,018	147,700	145,029	134,194	128,421	160,136	191,655	160,467	204,222	102,842	141,471	167,462	1,774,618	1,362,843
Repairs & Maintenance	32,968	36,117	24,262	19,594	(20,077)	19,785	27,247	26,606	27,746	45,324	27,135	27,943	294,650	194,248
Utilities	47,035	53,399	61,538	48,331	53,643	55,659	57,818	59,578	54,787	53,520	48,250	70,123	663,681	491,789
Insurance	35,534	22,051	22,331	22,191	22,191	22,191	22,191	22,191	22,191	22,191	22,191	8,758	266,200	213,061
Other Expense	40,571	51,167	41,725	53,745	37,286	46,069	121,109	53,541	49,989	45,871	149,311	49,483	739,866	495,201
Depreciation	67,452	67,263	66,759	66,494	129,360	72,774	72,529	72,529	72,529	72,529	72,196	65,182	897,596	687,689
Bond Repayment Insurance	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bond Repayment Interest	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	214,930	161,197
Interest	2,225	2,382	2,413	2,616	2,517	2,091	2,204	1,991	2,353	2,491	2,398	2,045	27,726	20,792
Rent/Lease Equipment	(14,475)	6,500	4,523	3,408	2,275	4,438	4,061	7,088	8,342	8,224	5,206	8,583	48,172	26,160
Total Operating Expense	2,310,727	2,474,483	2,497,444	2,152,531	2,132,662	2,261,574	2,632,139	2,409,210	2,506,537	2,431,672	2,298,148	2,493,086	28,600,214	21,377,308
													0	0
Net Operating Rev over Expense	65,907	(245,353)	(403,232)	774,359	327,068	82,592	(15,721)	229,814	257,884	3,594,092	(311,040)	324,742	4,681,112	1,073,318
													0	0
Non-Operating Revenue:														
Non-operating Revenue	655,108	148,708	158,439	210,306	580,022	775,440	252,437	225,526	264,276	762,676	4,139,811	31,860	8,204,610	3,270,262
Interest Income	0	0	0	37,999	0	0	51,936	0	0	44,183	0	0	134,118	89,935
Other non-operating Expense	6,942	103,819	80,455	131,612	99,579	106,703	121,709	132,273	102,553	162,275	140,728	124,016	1,312,665	885,646
Total Non-Operating Revenue	648,165	44,889	77,984	116,694	480,442	668,737	182,664	93,254	161,722	644,584	3,999,082	(92,155)	7,026,063	2,474,552
													0	0
Net Revenue over Expense	714,072	(200,465)	(325,248)	891,053	807,511	751,329	166,944	323,067	419,606	4,238,676	3,688,043	232,587	11,707,175	3,547,870

MAYERS MEMORIAL HOSPITAL DISTRICT
 FINANCIAL SNAPSHOT
 month ended

March 2021

FISCAL 2021

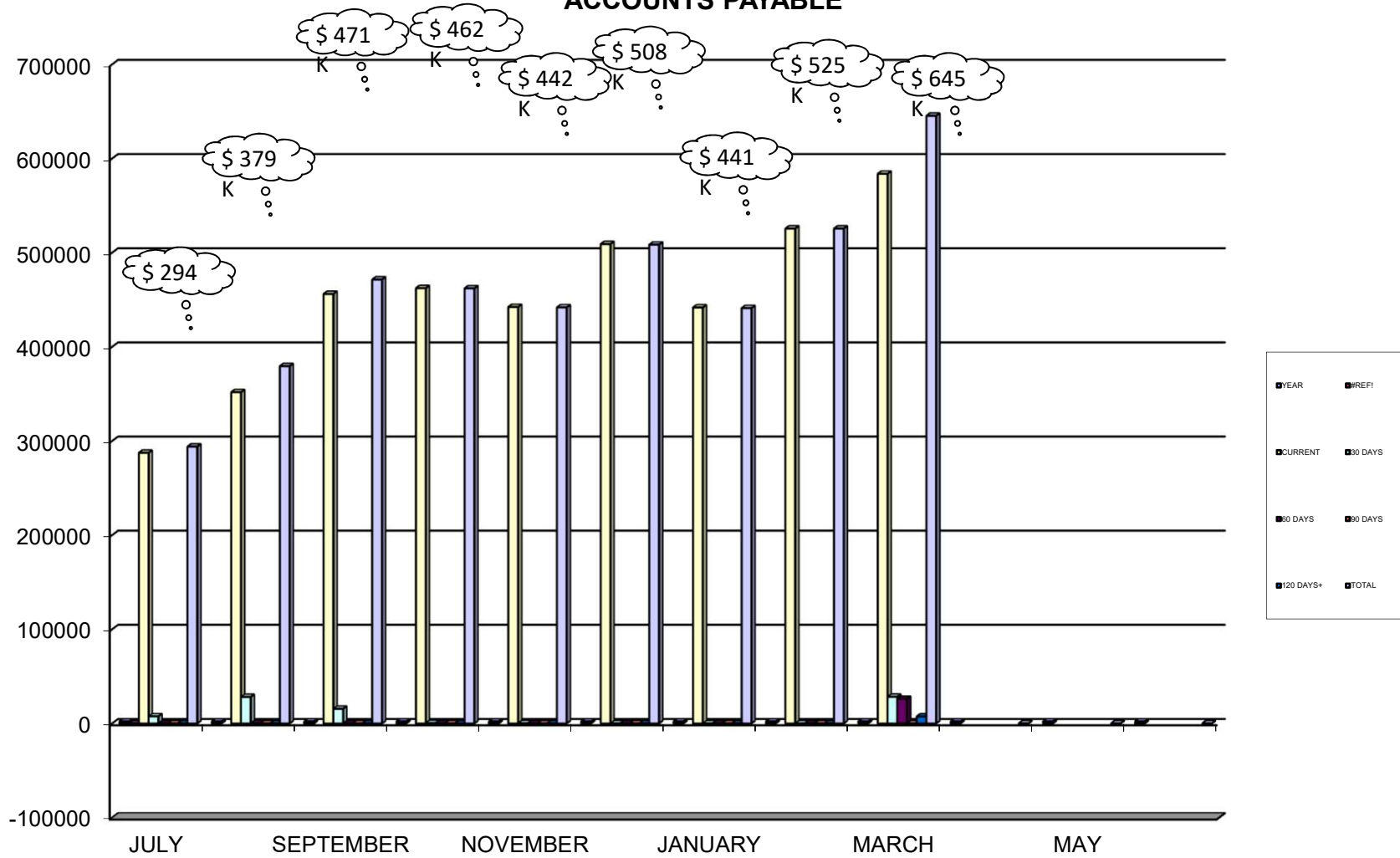
FINANCIAL DATA ACROSS ENTIRE ENTERPRISE
 ACTUAL YTD ACTUAL YTD

	March 2021	March 2020	Variance\$\$	Variance %
Inpatient Revenue				
Acute/OB/Swing	\$ 5,308,721	\$ 3,364,201	1,944,520.10	58%
SNF	\$ 8,917,911	\$ 8,791,577	126,333.12	1%
Inpatient Ancillary Revenue				
Acute/OB/Swing	1,664,903	1,906,205	(241,302.45)	-13%
SNF	2,746	(1,836)	4,582.00	-250%
Outpatient Revenue	15,997,268	16,618,730	(621,461.67)	-4%
Total Gross Revenue	\$ 31,891,548	\$ 30,678,877	1,212,671.10	4%

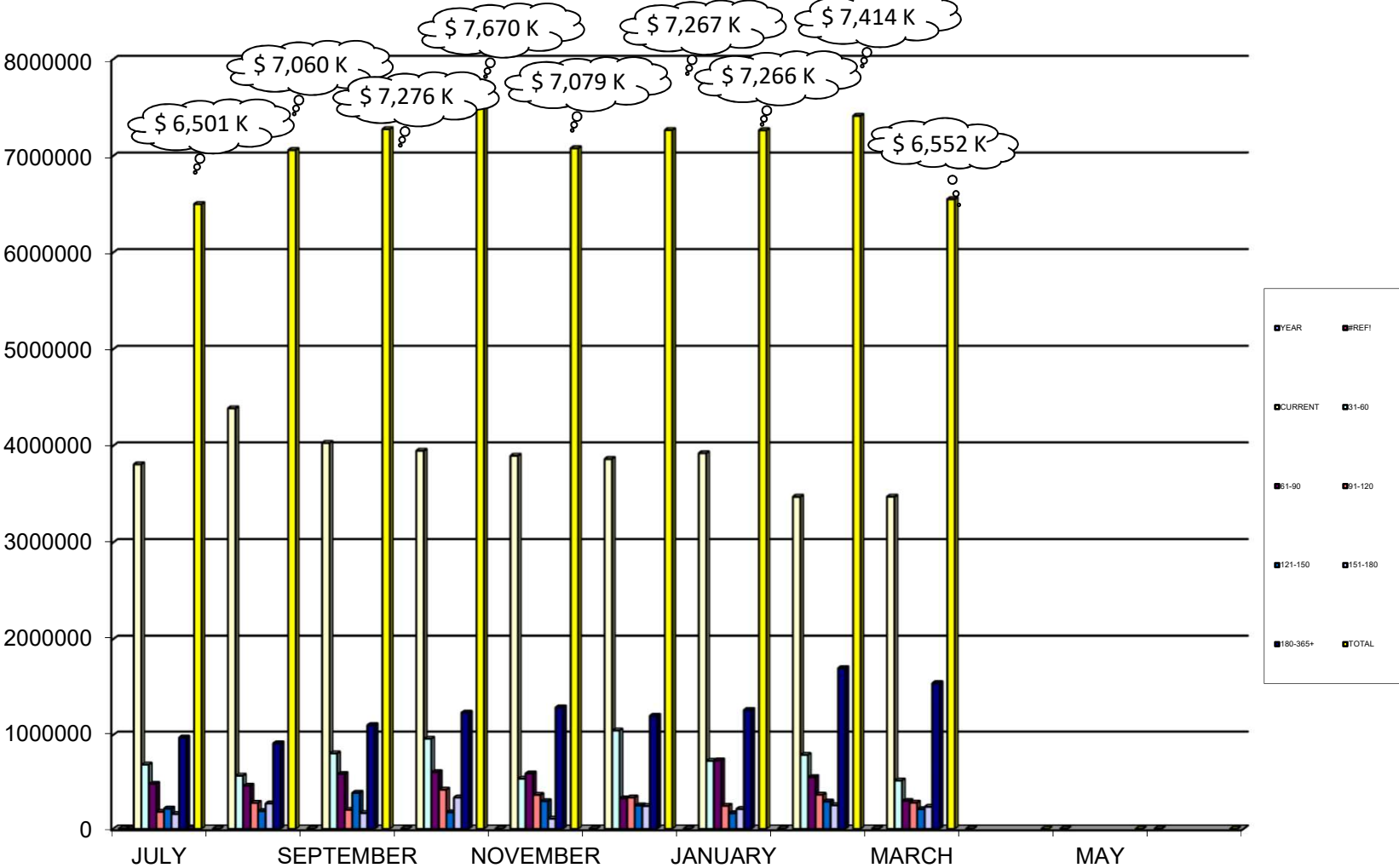
ACTUAL YTD ACTUAL YTD

<u>Statistics</u>	March 2021	March 2020	<u>Variance</u>	<u>Variance %</u>
Patient Days	22,209	22,245	(36)	-0.2%
Outpatient Services	1,168	1,269	(101)	-8%
Labs	12,402	5,989	6,413	107%
Imaging	3,632	3,752	(120)	-3%
Hospice	1,139	850	289	34%
PT	1,898	1,910	(12)	-1%

ACCOUNTS PAYABLE



ACCOUNTS RECEIVABLE



ACCOUNTS RECEIVABLE

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>31-60</u>	<u>61-90</u>	<u>91-120</u>	<u>121-150</u>	<u>151-180</u>	<u>180-365+</u>	<u>TOTAL</u>
JULY	2020	3,808,505.41	684,081.14	478,769.78	182,797.53	216,095.25	158,177.56	972,686.12	6,501,112.79
AUGUST	2020	4,387,751.78	566,156.56	458,532.33	276,242.35	190,206.62	270,647.64	910,740.75	7,060,278.03
SEPTEMBER	2020	4,030,146.38	803,219.40	584,507.49	202,684.14	383,397.08	168,675.77	1,104,241.44	7,276,871.70
OCTOBER	2020	3,949,311.60	960,333.45	604,173.98	418,005.43	176,858.64	333,873.33	1,236,994.29	7,679,550.72
NOVEMBER	2020	3,896,866.37	534,908.87	589,134.00	361,549.09	294,855.36	109,559.81	1,292,441.68	7,079,315.18
DECEMBER	2020	3,863,859.86	1,047,677.46	325,127.93	333,989.96	249,004.19	243,537.63	1,204,251.36	7,267,448.39
JANUARY	2021	3,923,901.35	723,801.20	729,040.18	245,377.23	165,751.80	212,074.27	1,266,054.10	7,266,000.13
FEBRUARY	2021	3,473,086.63	787,106.33	549,945.37	363,267.80	290,609.25	252,083.08	1,698,891.07	7,414,989.53
MARCH	2021	3,473,247.69	515,073.06	297,807.80	279,008.53	209,135.90	234,484.27	1,543,907.96	6,552,665.21
APRIL	2021								0.00
MAY	2021								0.00
JUNE	2021								0.00

ACCOUNTS PAYABLE (includes accrued payables)

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>30 DAYS</u>	<u>60 DAYS</u>	<u>90 DAYS</u>	<u>120 DAYS+</u>	<u>TOTAL</u>
JULY	2020	287,401.93	7,427.81	50.68	0.00	(909.90)	293,970.52
AUGUST	2020	351,774.23	28,113.84	220.99	0.00	(654.90)	379,454.16
SEPTEMBER	2020	456,106.23	15,505.86	0.00	(105.75)	(94.20)	471,412.14
OCTOBER	2020	462,259.62	408.82	15.53	0.00	(654.90)	462,029.07
NOVEMBER	2020	442,248.09	199.55	0.00	0.00	(654.90)	441,792.74
DECEMBER	2020	509,075.50	0.00	0.00	0.00	(654.90)	508,420.60
JANUARY	2021	441,697.67	0.00	0.00	0.00	(654.90)	441,042.77
FEBRUARY	2021	525,544.43	0.00	0.00	0.00	0.00	525,544.43
MARCH	2021	583,710.11	28,253.31	26,023.67	0.00	7,321.00	645,308.09
APRIL	2021						0.00
MAY	2021						0.00
JUNE	2021						0.00

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2021

	2021												average
	2020 <u>JULY</u>	<u>AUGUST</u>	<u>SEPTEMBER</u>	<u>OCTOBER</u>	<u>NOVEMBER</u>	<u>DECEMBER</u>	<u>JANUARY</u>	<u>FEBRUARY</u>	<u>MARCH</u>	<u>APRIL</u>	<u>MAY</u>	<u>JUNE</u>	<u>beg balance</u>
BEGINNING AP BALANCE	1,368,758.41	293,970.52	379,454.16	471,412.14	462,029.07	441,792.74	508,420.60	441,042.77	525,544.43	645,308.09	0.00	0.00	553,773.29
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<u>CASH COLLECTIONS</u>													<u>YTD total</u>
PATIENT PAYMENTS	1,665,061.10	1,965,024.61	2,125,689.76	2,103,511.96	2,224,213.39	3,024,779.74	2,521,074.59	2,193,461.78	2,757,193.87	0.00	0.00	0.00	<u>cash collections</u>
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,148,109.00	0.00	0.00	0.00	20,580,010.80
DSH (Disproportionate Share)	15,578.00	0.00	0.00	15,578.00	0.00	0.00	15,577.34	0.00	0.00	0.00	0.00	0.00	2,148,109.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	46,733.34
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	539,674.67	127,021.99	458,180.92	0.00	217,139.95	21,704.96	0.00	0.00	0.00	0.00	0.00	0.00	1,363,722.49
CHFFA FUNDING	800,000.00	0.00	0.00	0.00	500,000.00	200,000.00	0.00	0.00	0.00	0.00	0.00	0.00	1,500,000.00
PRIME	0.00	0.00	35,572.50	0.00	573,750.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	609,322.50
IGT RATE RANGE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQAF	0.00	0.00	103,687.50	0.00	0.00	0.00	103,687.50	4,952,206.59	103,687.50	0.00	0.00	0.00	5,263,269.09
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TAXES	30,014.65	290,715.00	772.47	31,643.31	746.75	10,671.61	403,058.43	62,751.79	0.00	0.00	0.00	0.00	830,374.01
RENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
VENDING / CAFETERIA	1,487.50	1,367.12	1,633.78	1,406.75	1,117.50	1,803.75	1,482.42	1,519.45	2,262.00	0.00	0.00	0.00	14,080.27
Telemed Grant (HRSA)	9,000.00	9,813.08	0.00	0.00	0.00	16,698.66	30,779.69	9,000.00	0.00	0.00	0.00	0.00	75,291.43
Mayers Healthcare Foundation	0.00	22,000.00	0.00	0.00	0.00	518,361.54	0.00	0.00	0.00	0.00	0.00	0.00	540,361.54
MISC (REBATES/REIMB, CARES ACT ETC)	36,771.73	153,550.00	23,541.00	153.55	19,652.26	240,862.58	46,527.30	17,100.00	10,430.10	0.00	0.00	0.00	548,588.52
<u>TOTAL COLLECTIONS</u>	3,097,587.65	2,569,491.80	2,749,077.93	2,152,293.57	3,536,619.85	4,034,882.84	3,122,187.27	7,236,039.61	5,021,682.47	0.00	0.00	0.00	33,519,862.99
<u>EXPENSES</u>													<u>YTD total</u>
INCOME STATEMENT EXPENSES	2,309,904.57	2,576,013.76	2,393,137.54	2,509,434.20	2,750,723.82	2,755,409.91	2,617,771.73	2,610,675.27	2,932,770.91	0.00	0.00	0.00	<u>expenses</u>
ASSET EXPENSES	0.00	6,000.00	39,923.21	24,100.00	0.00	0.00	64,048.00	0.00	0.00	0.00	0.00	0.00	23,455,841.71
CIP EXPENSES	318,690.83	591,238.33	916,874.32	378,155.51	892,552.19	333,590.50	201,781.41	197,985.04	313,759.87	0.00	0.00	0.00	134,071.21
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	255,596.61	185,253.11	1,547,556.07	0.00	0.00	3,315.91	0.00	0.00	0.00	4,144,628.00
USDA PRIN-INT PYMTS	0.00	0.00	678,774.74	0.00	0.00	0.00	0.00	0.00	332,001.25	0.00	0.00	0.00	1,991,721.70
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,010,775.99
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<u>TOTAL EXPENSES</u>	2,630,677.98	3,175,334.67	4,030,792.39	3,169,368.90	3,830,611.70	4,638,639.06	2,883,601.14	2,808,660.31	3,581,847.94	0.00	0.00	0.00	30,749,534.09
<u>collections less expenses</u>	466,909.67	(605,842.87)	(1,281,714.46)	(1,017,075.33)	(293,991.85)	(603,756.22)	238,586.13	4,427,379.30	1,439,834.53	0.00	0.00	0.00	2,770,328.90
													<u>average</u>
ENDING AP BALANCE	293,970.52	379,454.16	471,412.14	462,029.07	441,792.74	508,420.60	441,042.77	525,544.43	645,308.09	0.00	0.00	0.00	<u>ending balance</u>
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	463,219.39
													0.00

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2020

	2019						2020						average
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	464,958.41	489,204.13	565,004.61	500,949.55	606,967.36	294,555.16	460,952.68	493,266.07	242,261.91	448,978.72	469,315.46	621,654.80	457,568.88
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<u>CASH COLLECTIONS</u>													<u>YTD total</u>
PATIENT PAYMENTS	2,054,550.07	2,023,782.09	1,774,139.24	2,276,150.54	2,077,542.19	1,980,831.00	2,008,536.70	1,980,838.09	2,068,619.51	1,896,703.33	2,036,163.31	1,612,181.31	23,790,037.38
COST REPORT SETTLEMENTS	0.00	0.00	31,219.00	0.00	0.00	0.00	0.00	0.00	0.00	948,040.00	30,836.00	513,000.00	1,523,095.00
DSH (Disproportionate Share)	17,006.00	146.65	0.00	0.00	17,005.00	0.00	17,006.03	1,203.35	0.00	15,578.00	0.00	0.00	67,945.03
OUTPATIENT SUPPLEMENTAL	54,237.08	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	914,187.71	78,191.08	0.00	1,046,615.87
DPNF SUPPLEMENTAL	0.00	0.00	0.00	10,661.04	44,170.42	0.00	0.00	0.00	124,129.10	1,103,896.49	0.00	0.00	1,282,857.05
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	722,137.57	1,619,108.25	1,171,809.59	485,745.02	0.00	926,284.79	723,370.50	0.00	277,012.93	0.00	0.00	0.00	5,925,468.65
PRIME	0.00	0.00	0.00	0.00	675,000.00	0.00	0.00	0.00	0.00	0.00	573,750.00	0.00	1,248,750.00
IGT RATE RANGE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,425,504.48	0.00	0.00	4,425,504.48
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQAF	0.00	0.00	0.00	156,477.74	0.00	12,205.23	0.00	0.00	3,358,986.58	46,948.67	0.00	227,448.23	3,802,066.45
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TAXES	20,930.11	4,147.05	837.32	29,321.61	41.71	6,636.58	386,176.88	96,141.01	16.40	0.00	295,400.87	0.00	839,649.54
RENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
VENDING / CAFETERIA	3,564.40	3,884.73	4,564.52	2,391.97	3,204.59	2,952.59	4,534.07	4,257.74	1,139.10	0.00	0.00	850.00	31,343.71
MISC (REBATES/REIMB, CARES ACT ETC)	540,128.99	17,453.67	12,597.73	15,790.83	47,445.12	537,401.96	5,282.25	12,398.09	56,852.76	547,471.22	3,947,330.39	245,624.60	5,985,777.61
<u>TOTAL COLLECTIONS</u>	3,412,554.22	3,668,522.44	2,995,167.40	2,976,538.75	2,864,409.03	3,466,312.15	3,144,906.43	2,094,838.28	5,886,756.38	9,898,329.90	6,961,671.65	2,599,104.14	49,969,110.77
<u>EXPENSES</u>													<u>YTD total</u>
INCOME STATEMENT EXPENSES	2,241,050.00	2,404,838.00	2,428,272.00	2,083,420.82	2,000,784.87	2,186,708.20	2,557,406.62	2,336,681.35	2,431,655.70	2,356,651.67	2,223,553.92	2,425,859.21	27,676,882.36
ASSET EXPENSES	0.00	0.00	0.00	0.00	883,011.43	0.00	0.00	0.00	0.00	0.00	0.00	0.00	883,011.43
CIP EXPENSES	871,023.18	2,088,240.00	1,352,052.41	169,228.41	844,942.85	997,518.70	1,047,291.49	34,046.91	186,035.01	277,253.45	561,547.50	1,169,223.71	9,598,403.62
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	337,500.00	0.00	0.00	1,010,999.00	0.00	1,543,334.00	286,950.00	120,475.58	0.00	3,299,258.58
USDA PRIN-INT PYMTS	0.00	0.00	328,696.29	0.00	0.00	0.00	0.00	0.00	283,982.46	0.00	0.00	0.00	612,678.75
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	31,219.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	31,219.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.96
<u>TOTAL EXPENSES</u>	3,114,155.76	4,495,160.58	4,142,322.28	2,592,231.81	3,730,821.73	3,186,309.48	4,617,779.69	2,372,810.84	4,447,089.75	2,922,937.70	2,907,659.58	3,597,165.50	42,126,444.70
<u>collections less expenses</u>	298,398.46	(826,638.14)	(1,147,154.88)	384,306.94	(866,412.70)	280,002.67	(1,472,873.26)	(277,972.56)	1,439,666.63	6,975,392.20	4,054,012.07	(998,061.36)	7,842,666.07
													<u>average</u>
ENDING AP BALANCE	489,204.13	565,004.61	500,949.55	606,967.36	294,555.16	460,952.68	493,266.07	242,261.91	448,978.72	469,315.46	621,654.80	1,368,758.41	455,793.35
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>ending balance</u>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2019

	2018					2019							average
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	376,923.71	272,028.97	234,986.52	406,231.17	345,087.81	254,834.80	458,399.76	636,982.41	720,959.31	192,824.43	394,889.29	211,741.55	390,377.11
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													YTD total
CASH COLLECTIONS													cash collections
PATIENT PAYMENTS	1,674,419.83	1,607,357.78	1,928,154.51	1,824,762.09	1,725,299.50	1,721,719.72	1,933,020.84	1,374,465.47	1,752,143.85	1,945,223.92	1,942,912.05	1,746,357.46	21,175,837.02
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	595,947.00	0.00	0.00	249,000.00	0.00	844,947.00
DSH (Disproportionate Share)	15,726.00	0.00	66,730.43	32,449.00	0.00	0.00	15,728.96	0.00	0.00	17,789.25	0.00	0.00	148,423.64
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	760,234.86	0.00	0.00	0.00	760,234.86
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	396,400.10	0.00	0.00	0.00	396,400.10
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	543,907.84	681,735.00	154,419.86	0.00	754,603.43	8,952.95	0.00	2,306,184.28	0.00	1,123,268.29	600,322.68	0.00	6,173,394.33
PRIME	0.00	0.00	0.00	0.00	1,250,000.00	0.00	0.00	0.00	0.00	0.00	0.00	675,000.00	1,925,000.00
IGT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,082,831.92	202,794.00	4,285,625.92
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQARF	0.00	206,704.81	0.00	22,485.09	223,467.90	0.00	0.00	223,467.90	0.00	9,246.71	4,695,888.93	186,775.56	5,568,036.90
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	400,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	400,000.00
TAXES	12,936.82	26,157.10	824.33	89,331.02	1,809.92	11,466.49	369,161.43	7,509.24	55,518.65	823.50	289,203.41	40,712.88	905,454.79
RENTS	4,464.00	0.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	0.00	6,696.00	0.00	2,232.00	26,784.00
VENDING / CAFETERIA	2,002.55	3,392.05	2,457.80	4,405.79	3,275.14	3,530.53	3,455.13	4,257.74	3,754.31	3,943.77	4,361.01	4,108.94	42,944.76
MISC (REBATES/REIMB ETC)	15,337.82	29,884.69	32,891.26	108,748.16	13,665.82	39,931.31	17,723.31	131,847.89	33,790.21	1,073,668.59	162,809.31	10,590.34	1,670,888.71
TOTAL COLLECTIONS	2,268,794.86	2,955,231.43	2,187,710.19	2,084,413.15	3,974,353.71	1,787,833.00	2,341,321.67	4,645,911.52	3,001,841.98	4,180,660.03	12,027,329.31	2,868,571.18	44,323,972.03
													YTD total
EXPENSES													expenses
INCOME STATEMENT EXPENSES	2,091,754.00	2,057,660.00	2,234,738.00	2,231,569.03	1,921,004.98	2,334,740.00	2,232,843.80	2,116,234.84	2,176,946.03	2,368,274.28	2,170,387.00	(72,671.53)	23,863,480.44
ASSET EXPENSES	102,330.40	11,529.08	0.00	0.00	66,348.46	43,314.13	327,117.63	0.00	0.00	66,987.64	0.00	8,168.79	625,796.13
CIP EXPENSES	503,438.88	713,227.49	81,174.16	131,966.85	786,444.04	249,334.41	282,502.70	2,052,770.19	18,360.38	2,816,412.00	618,712.47	621,416.37	8,875,759.94
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,436,322.00	0.00	0.00	540,417.96	0.00	1,976,739.96
USDA PRIN-INT PYMTS	0.00	0.00	231,613.83	0.00	0.00	0.00	0.00	0.00	150,124.66	0.00	0.00	0.00	381,738.49
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.96
TOTAL EXPENSES	2,699,605.86	2,784,499.15	2,549,608.57	2,365,618.46	2,775,880.06	2,629,471.12	2,844,546.71	5,607,409.61	2,347,513.65	5,253,756.50	3,331,600.01	558,996.22	35,748,505.92
collections less expenses	(430,811.00)	170,732.28	(361,898.38)	(281,205.31)	1,198,473.65	(841,638.12)	(503,225.04)	(961,498.09)	654,328.33	(1,073,096.47)	8,695,729.30	2,309,574.97	8,575,466.12
													average
ENDING AP BALANCE	272,028.97	234,986.52	406,231.17	345,087.81	254,834.80	458,399.76	636,982.41	720,959.31	192,824.43	394,889.29	211,741.55	464,958.41	375,360.55
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													ending balance

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2018

	2017						2018						average
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	491,563.75	485,512.66	639,395.06	558,925.42	355,527.91	593,900.07	461,633.94	538,591.60	498,960.16	514,902.93	436,268.36	418,115.89	499,441.48
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>YTD total</u>
CASH COLLECTIONS													<u>cash collections</u>
PATIENT PAYMENTS	1,441,915.58	1,798,338.39	1,557,840.85	1,863,353.57	1,871,150.20	1,795,777.37	1,977,003.96	1,289,972.24	1,725,768.46	1,732,701.22	1,663,105.77	1,218,613.33	19,935,540.94
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	116,497.00	0.00	0.00	0.00	0.00	355,176.32	471,673.32
DSH (Disproportionate Share)	15,878.00	0.00	0.00	16,259.00	0.00	0.00	15,900.00	0.00	25,055.00	15,726.00	0.00	59,181.00	147,999.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	619,960.00	0.00	29,168.70	33,436.42	682,565.12
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	0.00	0.00	6,577,725.68	0.00	17,467.19	11,278.51	0.00	18,655.50	27,920.25	19,471.87	0.00	377,898.82	7,050,417.82
PRIME	0.00	0.00	0.00	0.00	0.00	750,000.00	0.00	0.00	0.00	0.00	250,000.00	0.00	1,000,000.00
IGT	0.00	0.00	0.00	1,178,883.84	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,903,411.98	3,082,295.82
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	73,178.24	0.00	73,178.24
HQARF	9,177.00	0.00	0.00	2,200,636.76	0.00	0.00	0.00	0.00	142,139.46	0.00	268,919.93	1,430,490.69	4,051,363.84
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	366,071.95	0.00	0.00	0.00	0.00	366,071.95
TAXES	51,004.54	10,215.64	24,861.80	4,126.29	1,233.12	11,391.39	363,208.46	63,626.36	0.00	150.30	369,374.19	44,114.10	943,306.19
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	3,562.05	4,502.52	3,006.44	4,351.11	4,049.86	3,971.67	4,475.59	3,256.05	5,016.43	4,107.83	3,557.30	1,614.50	45,471.35
MISC (REBATES/REIMB ETC)	22,819.31	23,206.89	41,026.39	45,608.77	83,227.95	114,832.58	81,892.46	65,370.02	15,649.69	56,598.57	61,059.23	4,193.82	615,485.68
TOTAL COLLECTIONS	1,546,588.48	1,838,495.44	8,206,693.16	5,315,451.34	1,979,360.32	2,689,483.52	2,561,209.47	1,809,184.12	2,563,741.29	1,830,987.79	2,720,595.36	5,430,362.98	38,492,153.27
													<u>YTD total</u>
EXPENSES													<u>expenses</u>
INCOME STATEMENT EXPENSES	1,856,257.47	2,011,328.71	1,957,430.54	1,829,451.00	1,869,280.65	1,820,704.38	1,940,167.00	1,823,190.95	2,065,286.00	1,978,214.00	2,035,883.00	2,190,434.91	23,377,628.61
ASSET EXPENSES	5,857.00	172,821.38	31,902.00	22,882.00	0.00	0.00	0.00	0.00	0.00	219,993.06	27,451.12	248,929.00	729,835.56
CIP EXPENSES	24,460.24	226,686.34	133,591.91	104,236.86	6,730.76	10,775.36	45,881.66	34,139.55	34,738.65	22,586.40	58,967.41	383,532.69	1,086,327.83
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	574,768.00	0.00	0.00	0.00	375,000.00	375,000.00	0.00	1,093,035.00	125,000.00	243,256.00	0.00	2,786,059.00
USDA EXP (PAYOFF AP & GO BOND,ETC)	0.00	0.00	6,384,249.83	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,384,249.83
EMR LOAN	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2007 REVENUE BOND	40,146.22	40,146.22	40,146.22	40,146.22	40,146.22	40,117.65	40,117.65	40,117.65	40,117.65	40,117.65	0.00	0.00	401,319.35
MEDICARE/MCAL REPAYMENT PLANS	268,003.05	0.00	0.00	0.00	0.00	0.00	95,610.00	0.00	0.00	0.00	556,000.00	0.00	919,613.05
CHFFA	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	0.00	0.00	123,147.20
CAPITAL LEASES	2,082.58	2,082.41	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.79
PG & E RETROFIT PAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL EXPENSES	2,209,121.28	3,040,147.78	8,561,717.80	2,011,113.38	1,930,554.93	2,260,994.69	2,511,173.61	1,911,845.45	3,247,574.60	2,400,308.41	2,923,640.11	2,824,979.18	35,833,171.22
collections less expenses	(662,532.80)	(1,201,652.34)	(355,024.64)	3,304,337.96	48,805.39	428,488.83	50,035.86	(102,661.33)	(683,833.31)	(569,320.62)	(203,044.75)	2,605,383.80	2,658,982.05
													<u>average</u>
ENDING AP BALANCE	485,512.66	639,395.06	558,925.42	355,527.91	593,900.07	461,633.94	538,591.60	498,960.16	514,902.93	436,268.36	418,115.89	376,923.71	489,888.14
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>ending balance</u>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2017

	2016					2017						<u>average</u>	
	<u>JULY</u>	<u>AUGUST</u>	<u>SEPTEMBER</u>	<u>OCTOBER</u>	<u>NOVEMBER</u>	<u>DECEMBER</u>	<u>JANUARY</u>	<u>FEBRUARY</u>	<u>MARCH</u>	<u>APRIL</u>	<u>MAY</u>	<u>JUNE</u>	<u>beg balance</u>
BEGINNING AP BALANCE	527,868.70	810,222.00	557,832.00	591,046.00	595,175.00	691,239.61	527,937.85	607,821.46	666,491.81	765,971.95	471,784.83	355,815.39	597,433.88
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>YTD total</u>
<u>CASH COLLECTIONS</u>													<u>cash collections</u>
PATIENT PAYMENTS	1,806,490.48	1,651,767.47	1,974,628.45	1,851,149.13	1,780,383.29	1,828,309.48	1,874,504.56	1,689,841.39	1,835,622.31	1,602,859.88	1,616,872.18	1,780,304.70	21,292,733.32
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	124,388.00	0.00	0.00	0.00	0.00	124,388.00
DSH (Disproportionate Share)	229.00	11,746.00	0.00	16,771.00	27,949.00	306.00	22,384.00	0.00	0.00	45,759.50	15,878.00	69.00	141,091.50
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	599,425.00	0.00	0.00	0.00	0.00	599,425.00
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	93,471.28	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	93,471.28
PRIME	375,000.00	0.00	0.00	0.00	1,125,000.00	0.00	0.00	0.00	0.00	0.00	180,000.00	0.00	1,680,000.00
IGT	0.00	0.00	191,084.00	0.00	0.00	0.00	1,154,784.55	0.00	0.00	0.00	0.00	300,919.00	1,646,787.55
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	84,345.14	0.00	84,345.14
HQARF	0.00	27,854.38	0.00	0.00	33,528.24	0.00	1,269,333.08	462,362.80	0.00	36,308.31	0.00	486,495.96	2,315,882.77
TAXES	44,662.93	9,489.30	26,857.58	3,005.81	1,102.03	8,349.63	263,174.57	13,834.70	53,522.82	806.98	184,608.58	7,877.13	617,292.06
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	7,078.33	4,375.02	4,105.47	4,919.34	3,844.37	3,705.49	3,431.29	3,646.12	1,279.08	5,191.78	3,601.98	4,105.76	49,284.03
MISC (REBATES/REIMB ETC)	37,606.78	7,722.74	12,976.71	29,247.76	25,755.02	40,710.64	7,875.79	53,837.40	40,800.19	63,283.98	108,961.24	23,485.66	452,263.91
<u>TOTAL COLLECTIONS</u>	2,273,299.52	1,715,186.91	2,211,884.21	2,000,796.32	2,999,793.95	1,883,613.24	4,597,719.84	2,949,567.41	1,933,456.40	1,756,442.43	2,196,499.12	2,605,489.21	29,123,748.56
													<u>YTD total</u>
<u>EXPENSES</u>													<u>expenses</u>
INCOME STATEMENT EXPENSES	1,969,989.51	1,684,329.66	1,879,461.61	1,861,548.00	1,865,337.71	1,725,612.00	1,886,686.00	1,589,361.35	1,801,293.39	1,884,373.29	1,763,964.00	1,907,599.00	21,819,555.52
ASSET EXPENSES	0.00	0.00	60,467.32	24,282.99	0.00	0.00	49,049.20	203,263.75	0.00	0.00	0.00	12,175.20	349,238.46
CIP EXPENSES	25,161.34	18,249.89	15,161.34	118,820.13	171,225.00	243,250.67	83,578.56	120,645.34	149,929.59	28,310.59	175,156.00	197,468.56	1,346,957.01
IGT EXPENSES	18,750.00	104,991.00	0.00	1,143,836.00	646,050.00	0.00	0.00	0.00	0.00	0.00	165,340.00	0.00	2,078,967.00
EMR LOAN	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2007 REVENUE BOND	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,581.92	40,581.92	40,581.92	40,581.92	40,581.92	40,581.92	40,146.22	487,456.29
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	21,860.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	21,860.00
CHFFA	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	147,776.64
CAPITAL LEASES	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	9,598.42	9,598.42	2,082.58	2,082.58	132,055.84
PG & E RETROFIT PAYMENT	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	758.65	758.65	758.65	758.37	0.00	0.00	0.00	13,138.47
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<u>TOTAL EXPENSES</u>	2,082,586.84	1,876,256.54	2,023,776.26	3,239,033.11	2,751,298.70	2,036,104.69	2,086,555.78	1,980,512.46	2,014,476.41	1,975,178.94	2,159,439.22	2,171,786.28	26,397,005.23
<u>collections less expenses</u>	190,712.68	(161,069.63)	188,107.95	(1,238,236.79)	248,495.25	(152,491.45)	2,511,164.06	969,054.95	(81,020.01)	(218,736.51)	37,059.90	433,702.93	2,726,743.33
													<u>average</u>
ENDING AP BALANCE	810,222.00	557,832.00	591,046.00	595,175.00	691,239.61	527,937.85	607,821.46	666,491.81	765,971.95	471,784.83	355,815.39	491,563.75	594,408.47
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>ending balance</u>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2016

	2015					2016						average	
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	1,403,293.12	1,013,872.08	1,132,077.05	1,305,706.83	377,638.39	645,938.98	721,352.79	598,892.07	403,865.06	547,616.67	347,724.18	323,072.08	735,087.44
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	3,260,000.00	619,335.86	319,335.86	69,335.83	0.00	0.00	0.00	0.00	0.00	355,667.30
CASH COLLECTIONS													YTD total
													cash collections
PATIENT PAYMENTS	1,883,382.57	1,616,045.61	1,590,689.00	1,787,501.58	1,682,418.83	1,972,278.35	1,168,136.67	1,736,601.26	2,001,580.43	1,657,473.88	1,801,967.04	1,750,613.13	20,648,688.35
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	1,674.00	0.00	0.00	0.00	0.00	0.00	0.00	1,674.00
DSH (Disproportionate Share)	8,969.00	2,781.00	0.00	10,550.00	9,978.00	781.00	0.00	16,052.00	0.00	0.00	0.00	11,155.00	60,266.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	578,479.00	51,546.50	0.00	630,025.50
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	237,831.64	14,562.76	0.00	252,394.40
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	615,735.79	0.00	0.00	150,000.00	0.00	0.00	0.00	115,703.67	0.00	881,439.46
IGT	0.00	0.00	0.00	6,074,536.45	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,074,536.45
HQARF	20,534.40	20,367.44	555,742.00	0.00	0.00	29,552.61	1,945.64	29,978.39	0.00	0.00	328,291.68	0.00	986,412.16
TAXES	11,721.21	11,270.56	27,279.98	2,060.37	950.01	6,970.90	235,957.32	52,433.69	678.84	570.12	167,082.00	7,510.96	524,485.96
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	5,278.89	5,561.60	3,069.86	3,321.78	3,138.49	3,893.59	3,841.51	2,916.59	2,845.52	3,589.15	3,141.35	3,823.57	44,421.90
MISC (REBATES/REIMB ETC)	24,287.01	42,050.13	34,110.13	27,522.87	14,650.06	8,405.34	13,807.43	12,811.81	25,524.09	87,859.00	85,186.46	28,579.27	404,793.60
TOTAL COLLECTIONS	1,956,405.08	1,700,308.34	2,213,122.97	8,523,460.84	1,713,367.39	2,025,787.79	1,575,920.57	1,853,025.74	2,032,860.88	2,568,034.79	2,569,713.46	1,803,913.93	30,535,921.78
													YTD total
EXPENSES													expenses
INCOME STATEMENT EXPENSES	1,688,086.00	1,743,624.19	1,686,399.15	1,735,665.68	1,547,755.00	1,696,560.00	1,685,764.00	1,613,736.17	1,923,875.00	1,932,278.00	1,881,979.00	1,749,764.00	20,885,486.19
ASSET EXPENSES	0.00	19,760.86	0.00	20,939.89	32,000.00	0.00	0.00	0.00	47,860.72	0.00	33,575.00	8,043.88	162,180.35
CIP EXPENSES	22,821.40	15,161.34	15,161.34	24,591.10	345,987.40	15,161.34	32,440.33	15,161.34	34,904.92	28,943.43	27,595.34	37,612.70	615,541.98
IGT EXPENSES	0.00	0.00	277,871.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	277,871.00
EMR LOAN	59,773.38	59,773.38	59,773.38	1,343,911.14	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,523,231.28
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	355,578.79	0.00	0.00	0.00	0.00	355,578.79
2007 REVENUE BOND	40,773.59	40,773.59	40,773.59	40,773.59	40,773.59	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	489,213.92
MEDICARE REPAYMENT PLANS	32,650.48	32,650.48	32,650.48	350,613.70	153,907.49	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	624,927.44
CHFFA	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.72	12,314.72	12,314.72	12,314.72	147,771.84
CAPITAL LEASES	9,169.03	9,169.03	9,169.03	7,515.84	7,515.84	7,515.84	7,515.84	7,515.84	11,504.15	11,504.15	11,504.15	11,504.15	111,102.89
PG & E RETROFIT PAYMENT	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	24,249.96
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	2,662,530.31	302,414.81	250,748.14	69,565.50	0.00	0.00	0.00	0.00	0.00	3,285,258.76
TOTAL EXPENSES	1,867,608.83	1,935,247.82	2,136,132.92	6,200,876.20	2,444,689.08	2,028,291.81	1,853,592.16	2,050,298.63	2,076,451.88	2,031,032.67	2,012,960.58	1,865,231.82	28,502,414.40
collections less expenses	88,796.25	(234,939.48)	76,990.05	2,322,584.64	(731,321.69)	(2,504.02)	(277,671.59)	(197,272.89)	(43,591.00)	537,002.12	556,752.88	(61,317.89)	2,033,507.38
													average
													ending balance
ENDING AP BALANCE	1,013,872.08	1,132,077.05	1,305,706.83	377,638.39	645,938.98	721,352.79	598,892.07	403,865.06	547,616.67	347,724.18	323,072.08	216,464.14	636,185.03
ENDING CREDIT LINE BALANCE	0.00	0.00	3,260,000.00	619,335.86	319,335.86	69,335.83	0.00	0.00	0.00	0.00	0.00	0.00	355,667.30



Rural Development

Alturas Field Office

221 W. 8th Street
Alturas, CA
96101-3211

Voice 530.233.4137
Fax 844.206.6796

March 30, 2021

Mr. Travis Lakey, CFO
Mayers Memorial Hospital District
PO Box 459
Fall River Mills, CA 96028

Subject: Hospital Expansion Project
Partial Payment Estimate No. 45A

Dear Mr. Lakey:

Enclosed is a copy of the accepted Form RD 1924-18, Partial Payment Estimate No. 45A, reflecting total "Other Costs" of \$18,948.54 for the period of 3/1/2021 through 3/31/2021 as itemized on the attached Outlay Report.

Please let this letter serve as authorization to issue payments in the amount of \$18,948.54 from the project account.

The sources of funds for this payment are as follows:

Mayers Memorial Hospital District	\$18,948.54
USDA Loan Funds:	\$.00

If you have any questions or need further information, please do not hesitate to contact me at (530) 233-4137, ext. 112 or mike.colbert@ca.usda.gov.

Sincerely,

J. Michael Colbert
Community Programs Specialist

Enclosures

Form RD 1924-18 (Rev. 6-97)	UNITED STATES DEPARTMENT OF AGRICULTURE RURAL DEVELOPMENT FARM SERVICE AGENCY PARTIAL PAYMENT ESTIMATE	CONTRACT NO. PARTIAL PAYMENT ESTIMATE NO. 45A PAGE 1 of 1 PERIOD OF ESTIMATE FROM 3/1/2021 TO 3/31/2021
OWNER: MAYERS MEMORIAL HOSPITAL DISTRICT	"NON-CONTRACTOR COSTS"	

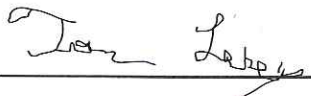
CONTRACT CHANGE ORDER SUMMARY

NO.	Agency Approval Date	Amount			
		Additions	Deductions		
2	02/08/19		\$13,273.65	1. Original Contract	\$10,704,586.10
3	05/20/19	\$29,228.81		2. Change Orders	\$196,355.52
1-A	06/05/19		\$10,992.62	3. Revised Contract (1+2)	\$10,900,941.62
4-10	08/14/19		\$302,519.04	4. Work Completed*	\$10,774,427.44
11-16	10/03/19		\$53,219.29	5. Stored Materials*	
18	10/23/19		\$6,172.64	6. Subtotal (4+5)	\$10,774,427.44
20-24	02/27/20	\$340,561.15	\$25,689.46	7. Retainage*	
25-32	06/22/20	\$4,118.29	\$100,612.96	8. Previous Payments	\$10,755,478.90
TOTALS		\$373,908.25	\$512,479.66	9. Amount Due (6-7-8)	\$18,948.54
NET CHANGE			-\$138,571.41	* Detailed breakdown attached	

CONTRACT TIME

Original (days)	390		___ Yes	Starting Date	6/11/2018
Revised		On Schedule	<input checked="" type="checkbox"/> No	Projected Completion	7/6/2019
Remaining	-634				

APPROVED BY OWNER


Owner 

By CFO

Date 3/30/21

ACCEPTED BY AGENCY

The review and acceptance of this estimate does not attest to the correctness of the quantities shown or that the work has been performed in accordance with the contract documents.

By 

Title Community Programs Specialist

Date 3/30/2021

According to the Paperwork Reduction Act of 1995, no persons are required to respond to a collection of information unless it displays a valid OMB control number. The valid OMB control number for this information collection is 0575-0042. The time required to complete this information collection is estimated to average 30 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information.

OUTLAY REPORT AND REQUEST FOR REIMBURSEMENT FOR CONSTRUCTION PROGRAMS (See Instructions on Back)		OMB Approval No. 0348-0002		Page 1 of 1		
		1. Type of Request Final _____ Partial <u>X</u>		2. Basis of Request <u>X</u> Cash _____ Accrual		
3. Federal Sponsoring Agency USDA Rural Development		4. Federal Grant ID Number		5. Partial Payment Request No. 45A		
6. Employer ID Number 04-045-754413938		PERIOD COVERED BY THIS REQUEST				
		From 3/1/2021		To: 3/31/2021		
9. Recipient Organization Name: Mayers Memorial Hospital District No. and Street: PO Box 459 City, State and Fall River Mills, CA Zip Code: 96028		10. Payee Name: Mayers Memorial Hospital District No. and Street: PO Box 459 City, State and Fall River Mills, CA Zip Code: 96028				
11 STATUS OF FUNDS						
CLASSIFICATION	PROGRAMS		FUNCTIONS		ACTIVITIES	TOTAL
	ORIGINAL BUDGET	REVISED BUDGET	COSTS THIS PERIOD	ACCUM TO DATE		
a. Administrative & Legal Expenses	\$ 100,000.00	\$ 261,064.85	\$ 17,779.50	\$ 261,064.85	\$ -	\$ -
b. Land & Right-of-Ways	\$ 10,000.00	\$ 10,289.32	\$ -	\$ 10,289.32	\$ -	\$ -
c. Bond Issuance Fees	\$ 130,000.00	\$ 74,700.00	\$ -	\$ 74,700.00	\$ -	\$ -
d. Moving Expenses	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ -
e. OSHPD Fees	\$ 250,000.00	\$ 256,661.87	\$ -	\$ 256,661.87	\$ -	\$ -
f. Consultants - Speciality - Project Management	\$ 145,120.00 \$ 254,880.00	\$ 61,405.28 \$ 1,236,173.62	\$ - ##	\$ 61,405.28 \$ 1,236,173.62	\$ - ##	\$ - \$ -
g. Special Inspection & IOR	District USDA \$ 505,000.00	\$ 75,206.74 \$ 463,163.19	\$ - ##	\$ 75,206.74 \$ 463,163.19	\$ - ##	\$ - \$ -
h. County & Local Fees, Testing	District \$ 200,000.00	\$ 1,343.30 \$ 242,376.99	\$ - ##	\$ 1,343.30 \$ 242,376.99	\$ - ##	\$ - \$ -
i. Pre-Design Architectural Seismic Demolition/Misc		\$ 99,323.10 \$ 283,933.40	\$ - ##	\$ 99,323.10 \$ 283,933.40	\$ - ##	\$ - \$ -
j. Equipment	District \$ 1,804,000.00	\$ - \$ 1,465,872.33	\$ - \$ 1,169.04	\$ - \$ 1,339,358.15	\$ - \$ 126,514.18	\$ - \$ -
k. Refinance Debt	2011 COP \$ 1,848,832.00 2011 GO Bond \$ 4,632,668.00	# \$ 1,709,484.20 \$ 4,599,365.63	## \$ - ## \$ -	\$ 1,709,484.20 \$ 4,599,365.63	\$ - \$ -	\$ - \$ -
l. Landscaping - District Forced Account	District	\$ - \$ 36,895.80	\$ - \$ -	\$ - \$ 36,895.80	\$ - \$ -	\$ - \$ -
m. Miscellaneous	District	\$ 23,782.00	\$ -	\$ 23,782.00	##	\$ -
n. Contingencies	\$ 2,222,706.00	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL SOFT COSTS	\$ 12,128,206.00	\$ 10,900,941.62	\$ 18,948.54	\$ 10,774,427.44	\$ 126,514.18	\$ 126,514.18
Design Build Contract - Design	\$ 1,080,000.00	\$ 1,239,760.00	\$ -	\$ 1,168,537.22	\$ 71,222.78	\$ 71,222.78
- Construction	\$ 9,596,894.00	\$ 11,995,581.00	##	\$ 11,323,018.82	\$ 672,562.18	\$ 672,562.18
- Change Orders		\$ 161,639.77	\$ -	\$ 127,250.20	\$ 34,389.57	\$ 34,389.57
- Contingency		# \$ 306,662.00	##	\$ 306,662.00	\$ -	\$ -
TOTAL DESIGN-BUILD COSTS	\$ 10,676,894.00	\$ 13,703,642.77	\$ -	\$ 12,925,468.24	\$ 778,174.53	\$ 778,174.53
o. TOTAL CUMULATIVE COSTS	\$ 22,805,100.00	\$ 24,604,584.39	\$ 18,948.54	\$ 23,699,895.68	\$ 904,688.71	\$ 904,688.71
p. Applicant Contributions	\$ 1,000,100.00	\$ 2,799,584.99	\$ 18,948.54	\$ 2,586,202.05	\$ 213,382.34	\$ 213,382.34
q. NET CUMULATIVE COSTS	\$ 21,805,000.00	\$ 21,805,000.00	\$ -	\$ 21,113,693.63	\$ 691,306.37	\$ 691,306.37
r. Federal loan to date	97-01 \$ 9,900,000.00 97-02 RF \$ 4,300,000.00 97-02 \$ 2,590,515.80 97-03 RF \$ 4,574,000.00 97-04 B \$ 7,605,000.00	\$ 9,900,000.00 \$ 1,709,484.20 \$ 2,590,515.80 \$ 4,574,000.00 # \$ 3,031,000.00	\$ - \$ - \$ - \$ - \$ -	\$ 9,489,248.00 \$ 1,709,484.20 \$ 2,309,961.43 \$ 4,574,000.00 \$ 3,031,000.00	\$ 410,752.00 \$ - \$ 280,554.37 \$ - \$ -	\$ 410,752.00 \$ - \$ 280,554.37 \$ - \$ -
TOTAL FEDERAL SHARE TO DATE	\$ 21,805,000.00	\$ 21,805,000.00	\$ -	\$ 21,113,693.63	\$ 691,306.37	\$ 691,306.37
s. Federal payments previously requested	\$ 21,805,000.00	\$ 21,805,000.00		\$ 21,113,693.63		
t. Amount requested for reimbursement	\$ 21,805,000.00	\$ 21,805,000.00	\$ -	\$ 21,113,693.63	\$ 691,306.37	\$ 691,306.37
u. Percentage of physical completion	100%		0.08%	96.32%		
12. CERTIFICATION						
I certify that to the best of my knowledge and belief the billed costs or disbursements are in accordance with the terms of the project and that the reimbursement represents the Federal share due which has not been previously requested and that an inspection has been performed and all work is in accordance with the terms of the award.						
a. RECIPIENT		b. AGENCY				
Signature of Authorized Certifying Official		Signature of Authorized Certifying Official		Date		Date
				3/30/21		3/31/2021
Travis Lakey		J. Michael Colbert		530.336.7512		530.233.4137 X 112
(Typed or Printed Name and Title)		(Telephone)		(Typed or Printed Name and Title)		(Telephone)