

Chief Executive Officer  
Louis Ward, MHA



Mayers Memorial Hospital District

**Board of Directors**  
Jeanne Utterback, President  
Beatriz Vasquez, PhD, Vice President  
Tom Guyn, MD, Secretary  
Abe Hathaway, Treasurer  
Tami Vestal-Humphry, Director

Finance Committee  
**Meeting Agenda**

January 27<sup>th</sup>, 2021 – 10:30 am

**Due to COVID-19 shelter in place orders and under the authority of the Governor’s Executive Order N-29-20, this meeting will be conducted entirely by teleconference. No physical location will be available. Members of the public can attend and provide public comment via teleconference at the following link and number:**

Zoom Meeting: [LINK](#)

Zoom Call In Number: 1 669 900 9128, Meeting ID: 924 1225 7019

In observance of the Americans with Disabilities Act, please notify us at 530-336-5511, ext 1264 at least 48 hours in advance of the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations. The District will make every attempt to accommodate your request.

**Attendees**

Abe Hathaway, Chair, Board Member  
Tami Vestal-Humphry, Board Member  
Louis Ward, CEO  
Travis Lakey, CFO

1 CALL MEETING TO ORDER			
2 CALL FOR REQUEST FROM THE AUDIENCE - PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS			
3 APPROVAL OF MINUTES			
			Approx. Time Allotted
3.1	Regular Meeting – December 2 <sup>nd</sup> , 2020	<i>Attachment A</i>	Action Item 2 min.
4 DEPARTMENT REPORTS:			
4.1	Med Staff	<i>Attachment B</i>	Report 2 min.
4.2	Outpatient	<i>Attachment C</i>	Report 2 min.
5 FINANCIAL REVIEWS/BUSINESS			
5.1	November & December 2020 Financials	<i>Attachment D</i>	Action Item 5 min.
5.2	Accounts Payable (AP)/Accounts Receivable (AR)		Action Item 5 min.
5.3	Board of Directors Signors: Recommendation to send to full Board Meeting for approval. Draft Letter attached.	<i>Attachment E</i>	Action Item 5 min.
6 NEW BUSINESS			
6.1	Community Member Nomination to Finance Committee: A recommendation would go to full board for approval at February meeting.		Discussion 5 min.
6.2	Capital Expenditure Plan Update: Review and Recommend to full Board for Acceptance	<i>Attachment F</i>	Review/ Accept 5 min.
7 ADMINISTRATIVE REPORT			
			Report 10 min.
8 OTHER INFORMATION/ANNOUNCEMENTS			
			Information

Public records which relate to any of the matters on this agenda (except Closed Session items), and which have been distributed to the members of the Board, are available for public inspection at the office of the Clerk to the Board of Directors, 43563 Highway 299 East, Fall River Mills CA 96028. This document and other Board of Directors documents are available online at [www.mayersmemorial.com](http://www.mayersmemorial.com).

Posted 1/22/2021

Chief Executive Officer  
Louis Ward, MHA



Mayers Memorial Hospital District

Board of Directors  
Finance Committee  
Minutes

December 2, 2020 – 10:30 am  
Teleconference Call – FULLY Remote

Board of Directors  
Beatriz Vasquez, PhD, President  
Abe Hathaway, Vice President  
Laura Beyer, Secretary  
Allen Albaugh, Treasurer  
Jeanne Utterback, Director

*These minutes are not intended to be a verbatim transcription of the proceedings and discussions associated with the business of the board's agenda; rather, what follows is a summary of the order of business and general nature of testimony, deliberations and action taken.*

1	<b>CALL MEETING TO ORDER:</b> Abe Hathaway called the meeting to order at 10:30 am on the above date.		
	<b>BOARD MEMBERS PRESENT:</b>		<b>STAFF PRESENT:</b>
	Abe Hathaway, Committee Chair Allen Albaugh, Board Member		Candy Vculek, CNO Travis Lakey, CFO Louis Ward, CEO Ryan Harris, COO Jessica DeCoito, Board Clerk
	<b>ABSENT:</b>		
2	<b>CALL FOR REQUEST FROM THE AUDIENCE – PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS - None</b>		
3	<b>APPROVAL OF MINUTES</b>		
	3.1	A motion/seconded carried; committee members accepted the minutes of October 28, 2020.	<b>Albaugh, Hathaway</b> <b>Albaugh – Y Hathaway – Y</b>
4	<b>DEPARTMENT REPORTS:</b>		
	<b>Director Nursing – Acute:</b> Nurses dedicated to COVID patients – no shared nurses between Acute and COVID wards. 1 RN to 4 COVID patients, with Dr. Saborido dedicated to those patients. Continue to test residents, patients and individuals – both rapid tests when needed and weekly tests.		
5	<b>FINANCIAL REVIEWS</b>		
	5.1	<b>October 2020 Financials:</b> Cash on Hand 246. Prescription refills continue to climb month to month. 340B program has ended up being non beneficial to our Retail Pharmacy. Conversation took place about what the business would look like without 340B. We would like to bring an outside pharmacy vendor to look audit our program and let us know what we can do to improve our bottom line. Once our clinic opens up, the 340B program should be beneficial to the pharmacy. NHW: Project Management costs were more than budgeted due to Special Inspections that were required for the project. Depreciation will look high in November-December financials packet but adjustments will occur later.	<b>Albaugh, Hathaway</b> <b>Albaugh – Y Hathaway - Y</b>
	5.2	<b>Accounts Payable (AP) &amp; Accounts Receivable (AR):</b> AR Days 66 and AP at 451,423	
	5.3	<b>Board Quarterly Finance Review:</b> Kuebler's Furniture expense was for Riverview House.	<b>Hathaway, Albaugh</b> <b>Albaugh – Y Hathaway - Y</b>
	5.4	<b>Independent Audit:</b> Dues to CARES Act confusion, we have been held up on how to proceed forward. Still a lot of unknowns on how to track the data. A report is due in January but no guidelines have been created, so likely will be pushed out. Audit timeline is projected for Spring.	
	5.5	<b>Cost Report:</b> Medicare and Hospice is completed and turned in. Medical is on extension because we don't have an audit to turn in with it. Next year's Cost Reports will include the NHW square footage.	
6	<b>ADMINISTRATIVE REPORT –</b> Shasta Co. COVID cases on Oct. 28 were 1987 versus 5132 today, for the total number since the pandemic started. 62 hospitalized cases and 4 are here at MMHD. Estimate of 488 cases are active vs. 120 on October 28 <sup>th</sup> . 50 deaths total today vs 31 deaths on October 28 <sup>th</sup> . Locally, we <u>estimate</u> roughly 35 cases in the last 7 days. Quarantines has caused workforce shortages in both MMHD and other businesses. 1 positive at FR Elementary and 1 positive at FR High School with 39 student quarantines tied to this one case. Communication regarding COVID has been amped up with lots of new sign ups to the weekly emails and a lot more messaging. Continuously working on our testing strategies. Our COVID unit is full but Operations and Nursing teams are creating more isolation areas for both facilities to help with a surge in positive patients needing care. Staffing is a huge priority to make sure our patients are taken care of. Nurses from Surgery and Hospice are being pulled into the rotation along with Registry Nursing staff. Plans are still ongoing and		

	changing daily. But we are hopeful. Vaccine for COVID are available and we have applied for receiving vaccines for our residents and staff. Burney Clinic EMR is moving rapidly and we project a 4 to 5-month timeline.
7	<b>OTHER INFORMATION/ANNOUNCEMENTS:</b> Has it been considered to offer testing to the front line workers in stores, hardware and feed stores, gas stations, etc.? Louis to look at this. ROI on DHLF Membership: we won Meeting with the County was cancelled because of COVID positive exposure. Continue to work on conditions with the Daycare center. FRVCS D Meeting has a new manager, Cecil Ray. Inquiry into generator that will be decommissioned and work with FRVCS D to acquire that for a well. And discussion took place regarding making our fire line upgrades from 2" to 4" pipe.
8	<b>ADJOURNMENT – 11:38 AM</b>
	Next Finance Committee Meeting: January 27, 2021

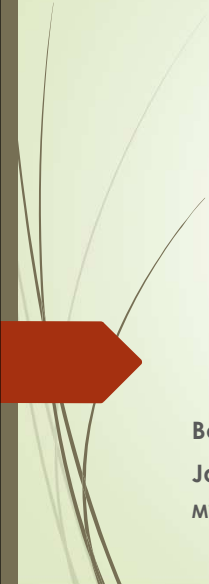
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Medical Staff Report to Finance, January 2019

Policies and Procedures: 1774 policies total, down from 1797  
463 are due or past due,  
135 are currently in process

Practitioners: 118 Practitioners, including 74 Telemedicine



# Outpatient Medical Services

**Board Finance Report**  
January 27th 2021  
Michelle Peterson RN CWCN



## Services Provided

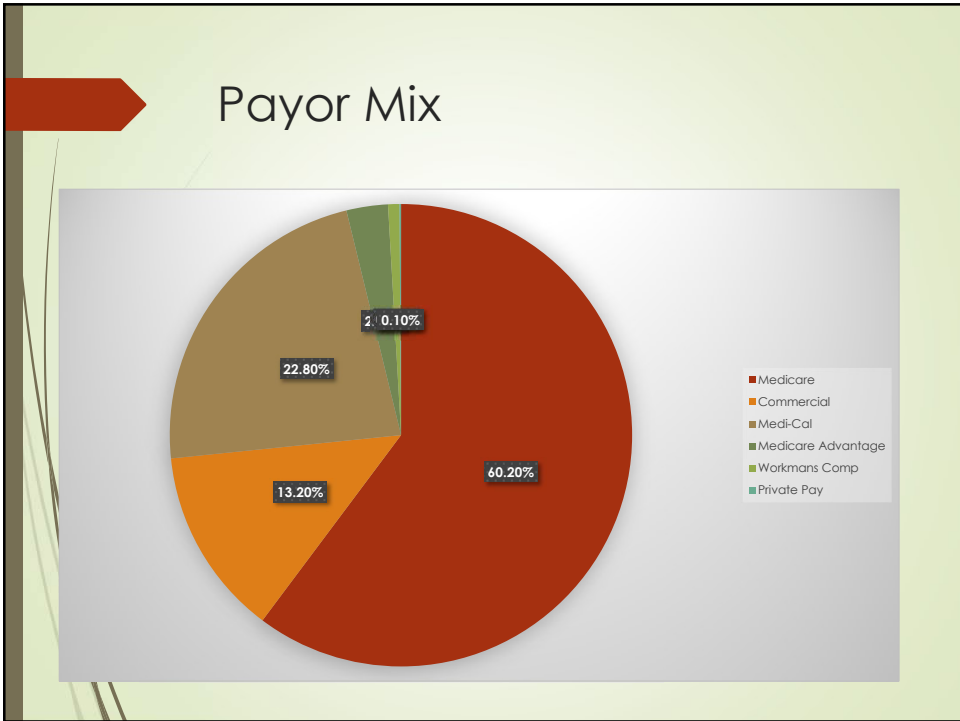
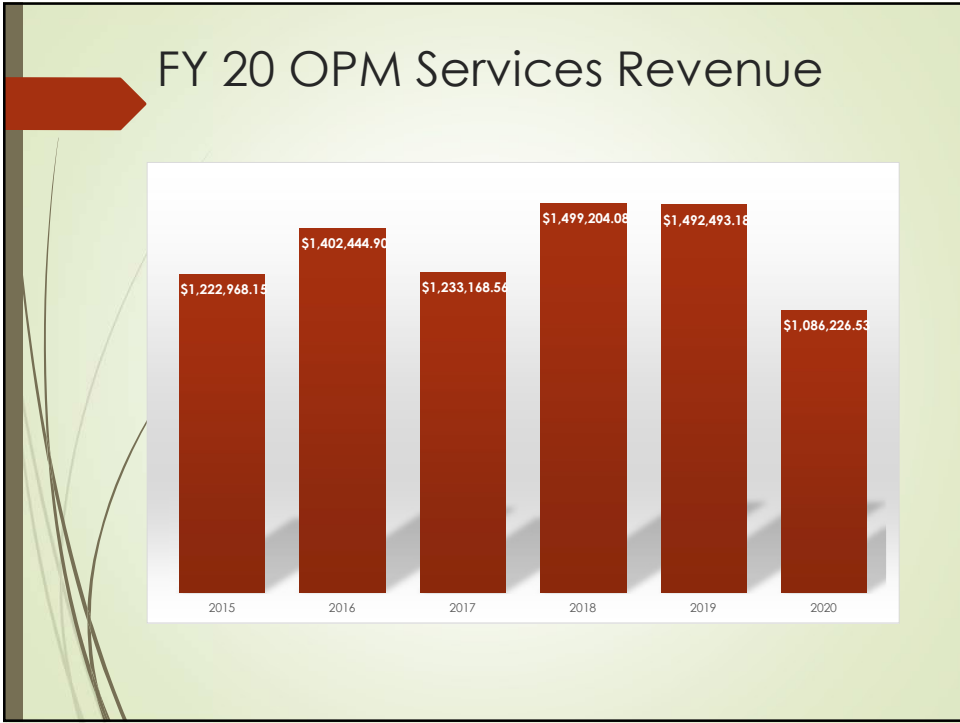
- Advanced Wound Care
- Debridement (physician and nurse)
- Dressing Changes
- Ostomy Evaluation/Education
- IV Medication/Hydration
- IM/SQ Injections
- Blood and Blood Product Transfusions
- Wound VAC placement and management
- Skin substitute application

## Services Provided

- ▶ Paracentesis assist and monitoring
- ▶ Lumbar Puncture assist and monitoring
- ▶ Other Physician/CRNA directed procedures
- ▶ Central Line Care and Education
- ▶ Suture/Staple Removal
- ▶ Urinary Catheter Care and Education

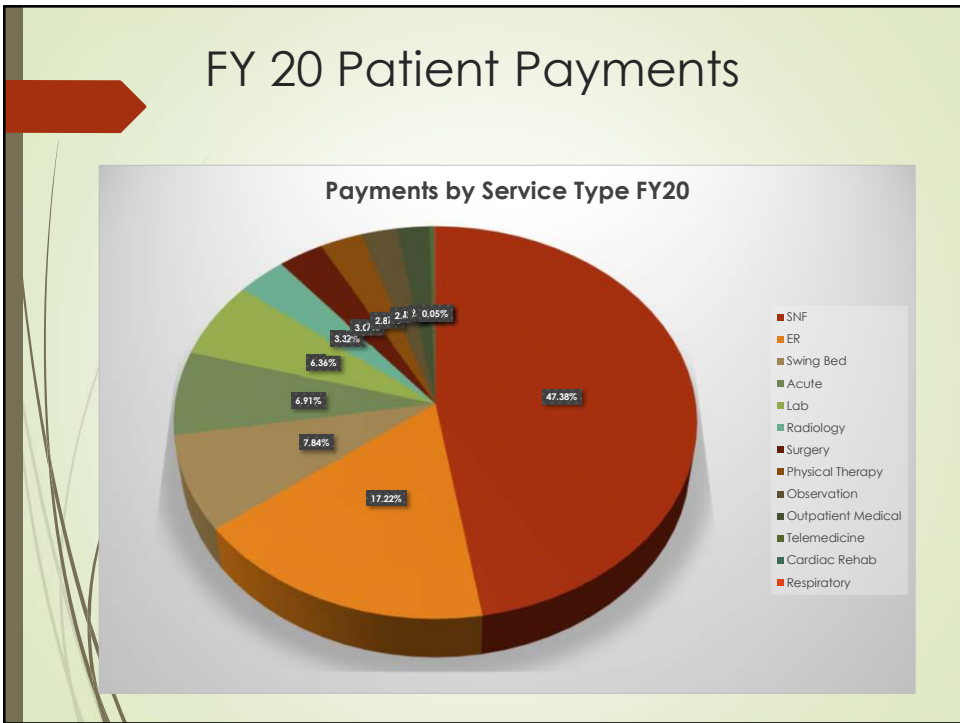
## Physicians with OPM privileges

Physician with OPM privileges		Mercy Oncology physicians
Dr Zittel	(advanced wound care)	Dr Abdolmohammadi
Dr Rasmussen	(advanced wound care)	Dr Ghraawi
Dr Babb	(MVHC) Burney	Dr Kaira
Erica Haedrich PA	MMHD	Dr Ravindran
Jody Crabtree PA	MMHD	Dr Amacker
Dr Syverson	MMHD	
Dr McKenzie	(MVHC) Burney	
Dr Watson	MMHD	
Heather Corr PA	MMHD	
Dr Guthrie	Orthopedic Surgery	
Dr Kynaston	Infectious Diseases	
Dr Saborido	MMHD	
Lewis Furber NP	Pit River Health Services	



### Percentage of Collections on Accounts at zero balance based on FY 20

OS - OUTPATIENT MEDICAL				
Payor Class	Sum of Charge	Sum of Payment	Payment %	Contractual %
BC - BLUE CROSS	\$ 191,024.90	\$ 166,835.67	87%	13%
CO - COMMERCIAL	\$ 46,987.50	\$ 18,935.25	40%	60%
MC - MEDICARE	\$ 766,094.20	\$ 319,711.30	42%	58%
MD - MEDICAID	\$ 277,465.38	\$ 44,357.49	16%	84%
PP - PRIVATE PAY	\$ 627.38	\$ 599.00	95%	5%
WC - WORKMANS COMP	\$ 1,142.00	\$ 1,084.90	95%	5%
Grand Total	\$ 1,283,341.36	\$ 551,523.61	43%	57%

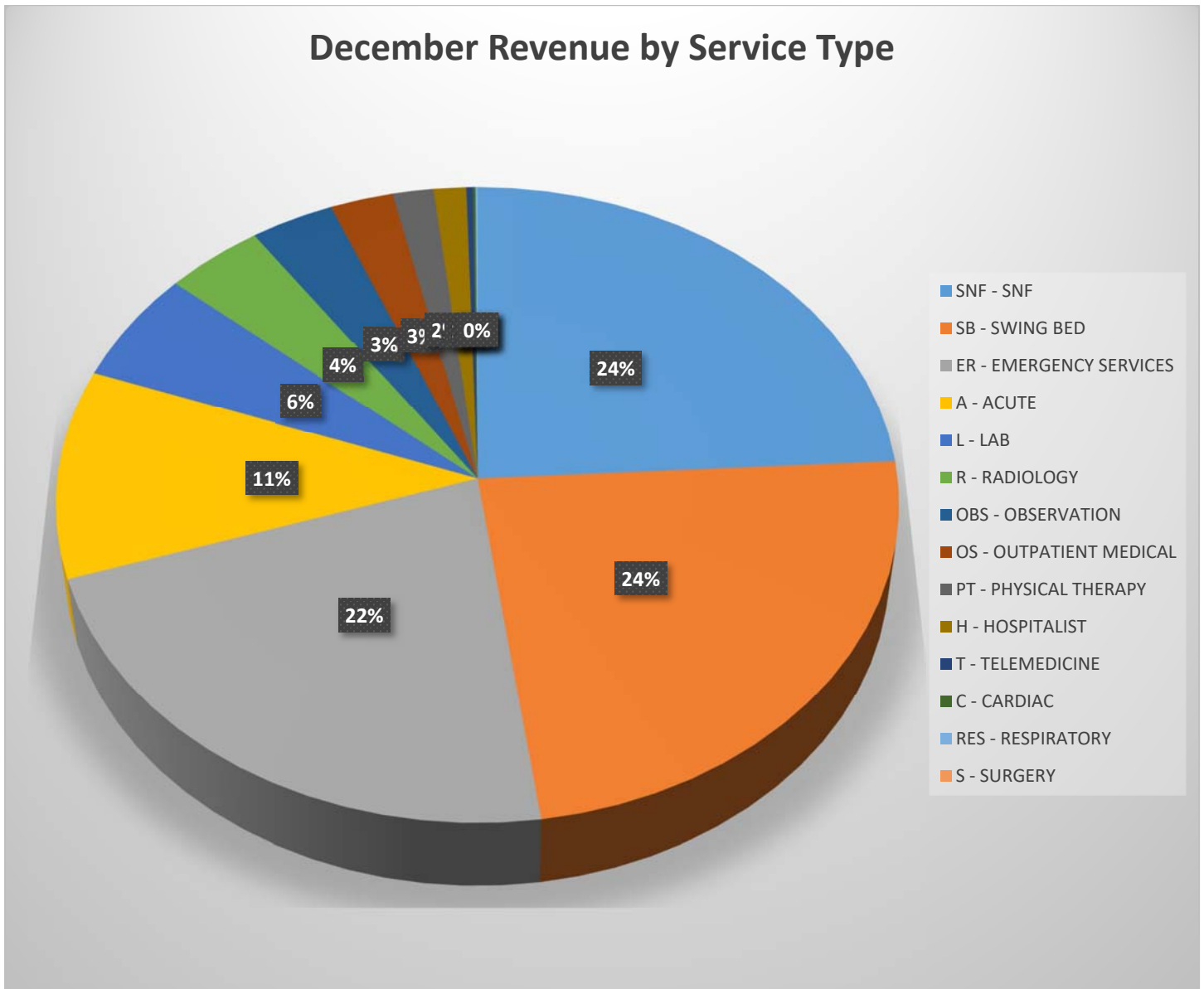


## Finance Notes December FY21

<b>Summary of Financial Ratios</b>			
<b>Ratios</b>	<b>Period</b>	<b>YTD or Average where Applicable</b>	
<b>Cash on Hand</b>	<b>197.4</b>	<b>165</b>	<b>Average PY</b>
<b>Net Income</b>	<b>852,658</b>	<b>295,868</b>	<b>Average Monthly FY 19</b>
<b>Current Ratio</b>	<b>9.04</b>		<b>N/A</b>
<b>AR Days</b>	<b>62</b>	<b>55</b>	<b>Average PY</b>
<b>AP</b>	<b>495,883</b>	<b>546,822</b>	<b>Average PY</b>
<b>Daily Gross Revenue YE</b>	<b>123,887</b>	<b>106,397</b>	<b>Average PY</b>
<b>% of Gross Revenue Collected</b>	<b>59%</b>	<b>61%</b>	<b>PY Year End</b>

1. I'm currently working with our auditors on completing our draft audit. It should be ready to present by our auditors from Wipfli at the next board meeting. There was finally guidance that allows the single audit portion for the Cares Act to be completed next year since that guidance has slowed down the entire process.
2. The Cares Act Portal opened on the 15<sup>th</sup> and we are registered to report once reporting is allowed. I think they are waiting to see what the guidance is from the new Administration as there could be more funds through any upcoming stimulus package. Given the current guidance of Covid related expenses and lost revenue (2.7 million gross) we would still be returning funds. We do still have until June 30<sup>th</sup> to appropriately use funds on Covid related expenses. Using the Flex Grant on the state level we will have Wipfli help us analyze all the guidance and report appropriately. So far the revenue loss model I've been using is the best method of reporting vs the budget or comparing 2019 to 2020.
3. We met the CMS deadline for a Price Transparency tool on the hospital website. A lot of hospitals didn't get this done and are at risk for daily fines.
4. I'm writing one set of notes primarily focused on December as its midway through the year so it's a better barometer of our financial performance. If there are any questions on November feel free to email me and I will address them. One that will be obvious is our poor Net income. This was driven by a poor revenue month which was to be expected due to Covid and Seasonality. Another reason is a spike in the contractuals to pay an IGT that was due. Supplemental payments will cause large fluctuations in contractuals that work themselves out during the full year but can cause it to look like we had a horrible or great individual month.
5. I'm working with Wipfli to get our Medi-Cal rates set for our new clinic. There's a comparable clinic method where they give you an average of three like clinics or a Cost Report method where you estimate your costs per visit. There was some recent changes attached to a Covid Relief bill on December 31st that cap our Medicare rates on the clinic. It's so new we are still analyzing what the effects will be.

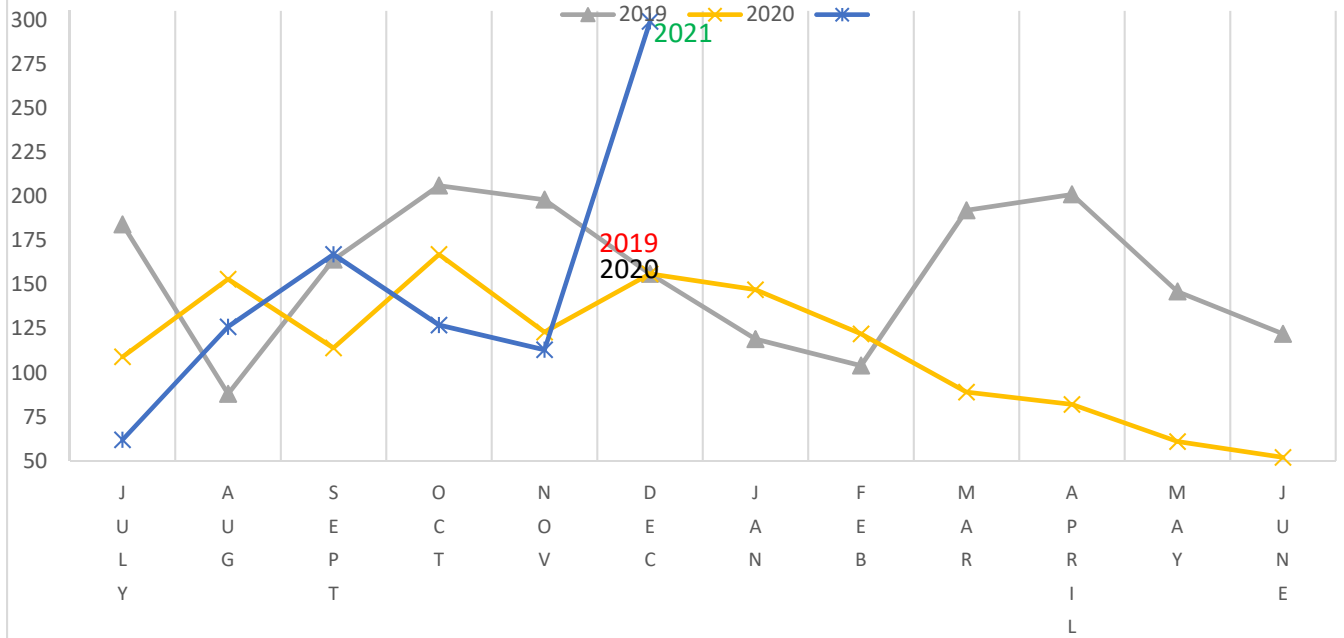
6. Louis and I have talked to and are receiving two proposals from retail pharmacy consulting companies. They will analyze our day to day operations, 340B contract and give us a written report on what things we can do to improve operations and maximize or discontinue our current 340B contract.
7. Billing has been heavily involved with the clinic EMR system so when we go live hopefully things won't be as rough as hospitals typically experience with new EMRs.
8. We had a great revenue month in December due to a large number of Covid patients in Swing Beds. It's very unusual to have more Swing revenue than ER revenue (see chart below). You will notice I have Hospitalist revenue included as it was unusually high due to the higher amount of inpatients. On the other end of the spectrum we have surgery as a zero due to being shut down due to Covid.



#### Statistical Reports

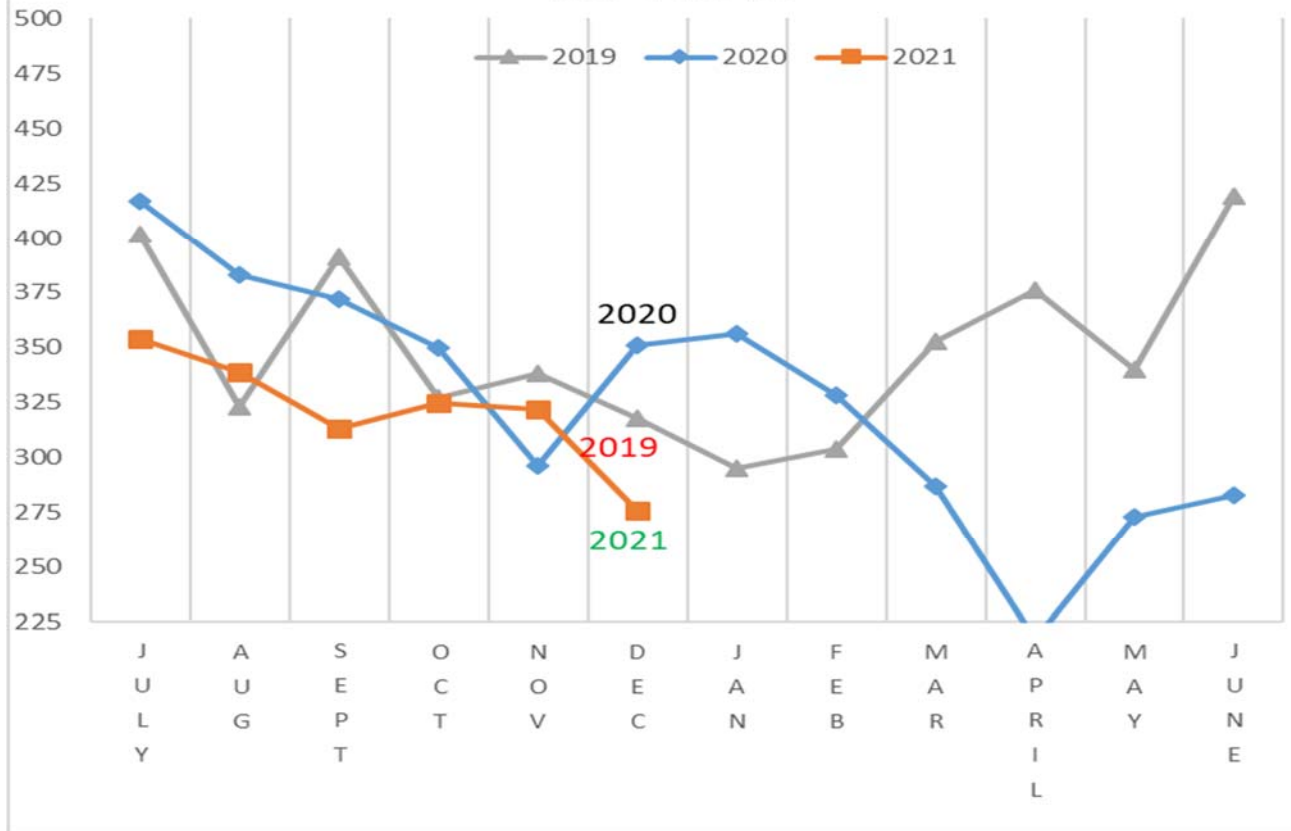
1. Acute Days are down YTD 21.6%
2. Swing Days have jumped up to 30.4% above last year due to having Covid patients in those beds in isolation.

## ACUTE / SWING PATIENT DAYS



- SNF Days are up YTD but down in the month as many of them were transferred to Swing.
- Surgery Overall is down about 20% as it was closed in December and at other times this year due to Covid.
- ER Visits are down YTD by 11% as the lower level visits are avoiding the ER due to fear of Covid.

## ER VISITS



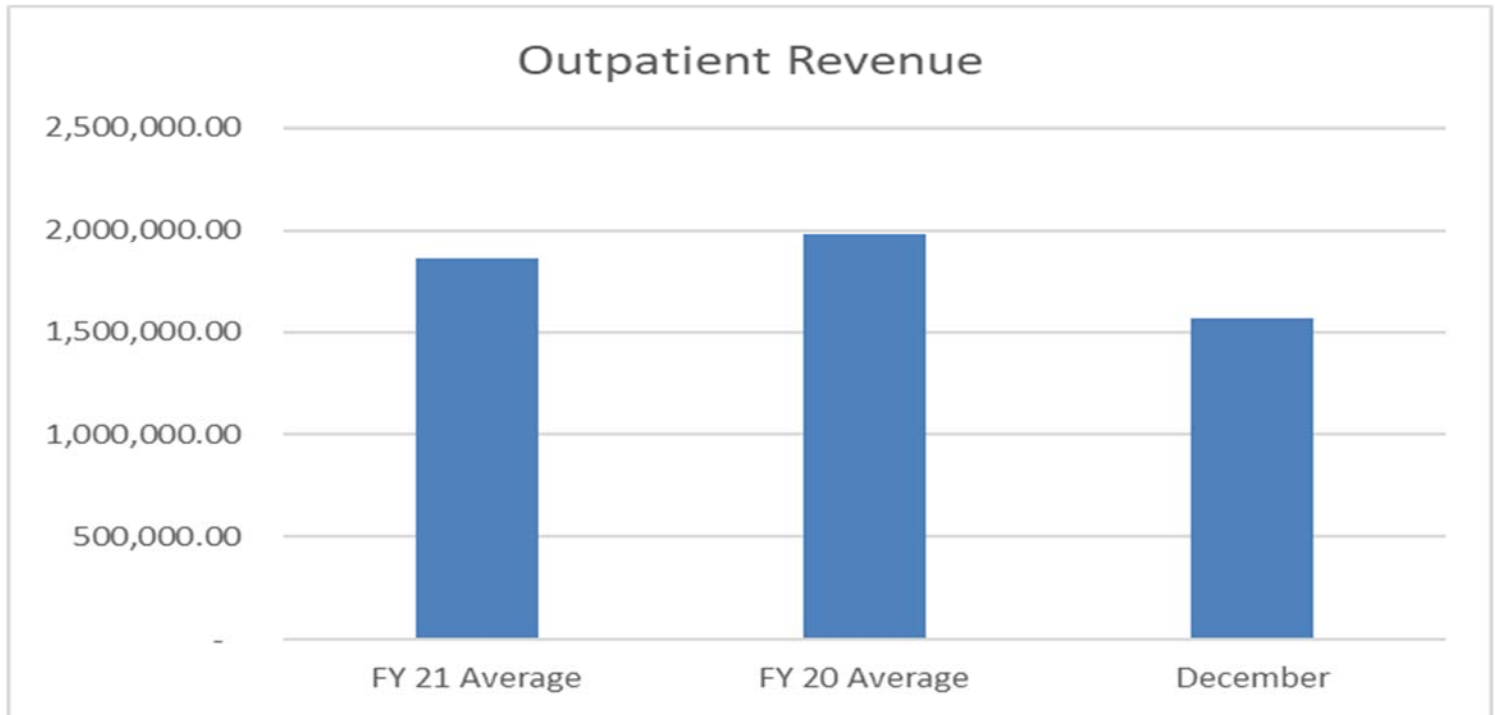
- OP Services, Radiology, PT and Cardiac have also seen reduced visits as patients are more likely to avoid the hospital due to Covid.
- Lab Visits are way up mostly due to us testing our own employees and SNF patients.



8. Telemedicine is a pleasant aberration as that program continues to grow under Amanda's guidance.
9. FTEs are up 10.6 over the prior year which you will see reflected in reduced Traveler costs and a part of the higher wage numbers.

#### Income Statement

1. Acute Revenue was about 667K over our normal average due to all the Covid patients.
2. Skilled Nursing Revenue was down slightly as those patients were moved to Swing.
3. Outpatient Revenue was down 296K on average from FY 21 and 400K from FY 20.



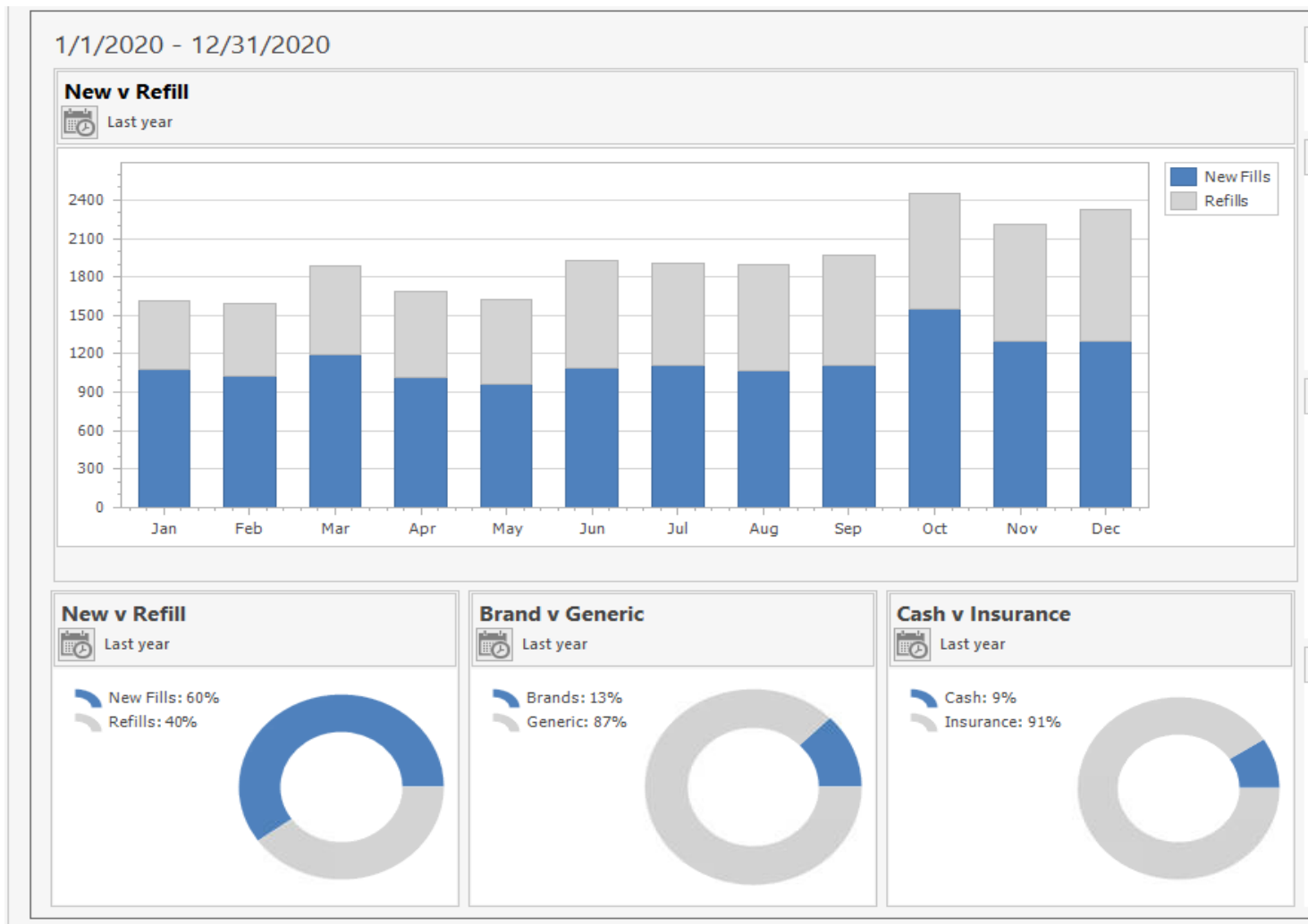
4. Salaries and benefits are up compared to the prior year due to wage adjustments done on January 1<sup>st</sup> that the comparison that runs through December doesn't catch. There's also about 574K in Covid related pay between hazard and extra sick time we have been required to carry. Plus there are the mid levels, clinic manager and doctor we already have on payroll that will be working in the clinic this spring.
5. Supplies jumped dramatically in December due to buying 139K in Covid tests.
6. Pro Fees are up as we had to renegotiate some of our Med Director agreements.
7. On a very positive note we are down 534K compared to last year in our three Traveler categories. This is also another reason our Salaries are up as we are covering these shifts with our own employees.
8. Other Purchased Services are up due to all the Covid Tests we send out to Lab Corp. If we were the same as last year in that category Other Purchased Services would be down 25K.
9. Repairs and Maintenance are up due to new maintenance agreements on our CT, X-Ray, and Ultrasound.
10. Utilities are down as we aren't paying for the power of our construction site like we were last year.
11. Depreciation will jump up but we are still going through and breaking out all the new wing expenses according to the AHA approved depreciation guide. With the Cost Reports, Audit and Cares Act tracking I haven't gotten this done as soon as I'd hoped.
12. Rentals are up due to bed rentals. We have ordered beds to purchase so this should be going back down soon.
13. Non Operating Revenue is up due to Foundation donations for the new wing to reimburse us for funds we've already spent and our last payment of the Prime program. We are starting a new Quality Program called QIP but won't receive any payments until 2023 the way the program is structured. It's exciting as there are more funds potentially available in the upcoming program than there was in the Prime Program.
14. Our Net Income for December was 852K due to a lot of Non-Operating Revenue.

Balance Sheet

1. Cash is down overall as we put in 1.5 million to DHCS for our HQAF IGT. I've been talking with DHLF and Partnership and expect these funds back with the matching funds in February.
2. AR bumped up due to all the Swing Bed Revenue in December.
3. AR Other is up as our QAF receivable increases monthly until February.
4. Medicare/Medi-Cal Settlement is increasing until we receive the Rate Range Funds around May.
5. Our Auditors suggested we add a Retainage Payable and this adjustment will be on the audit as well. I do have some issue with this given that the contractor owes us money back for the liquidated damages and the damage from the broken pipe under the hospital. This number will change as we go through the mediation process.
6. Our Rate Range Payable will increase monthly until we contribute around March or April.
7. Long Term Debt increased due to the CHFFA loan for the clinic.
8. The Current Ratio went down due to our IGT contribution and the Retainage Payable added into our Current Liabilities.

Miscellaneous

1. We had our second and third best months in prescriptions filled in the retail pharmacy.



2. AR days bounced up to 62 with the Swing charges and a full month SNF charges that only pays once a month. We had been down to 57 earlier in the month. My goal is to have us hitting 52 by the end of the year.

## A/R Days Report

Graph

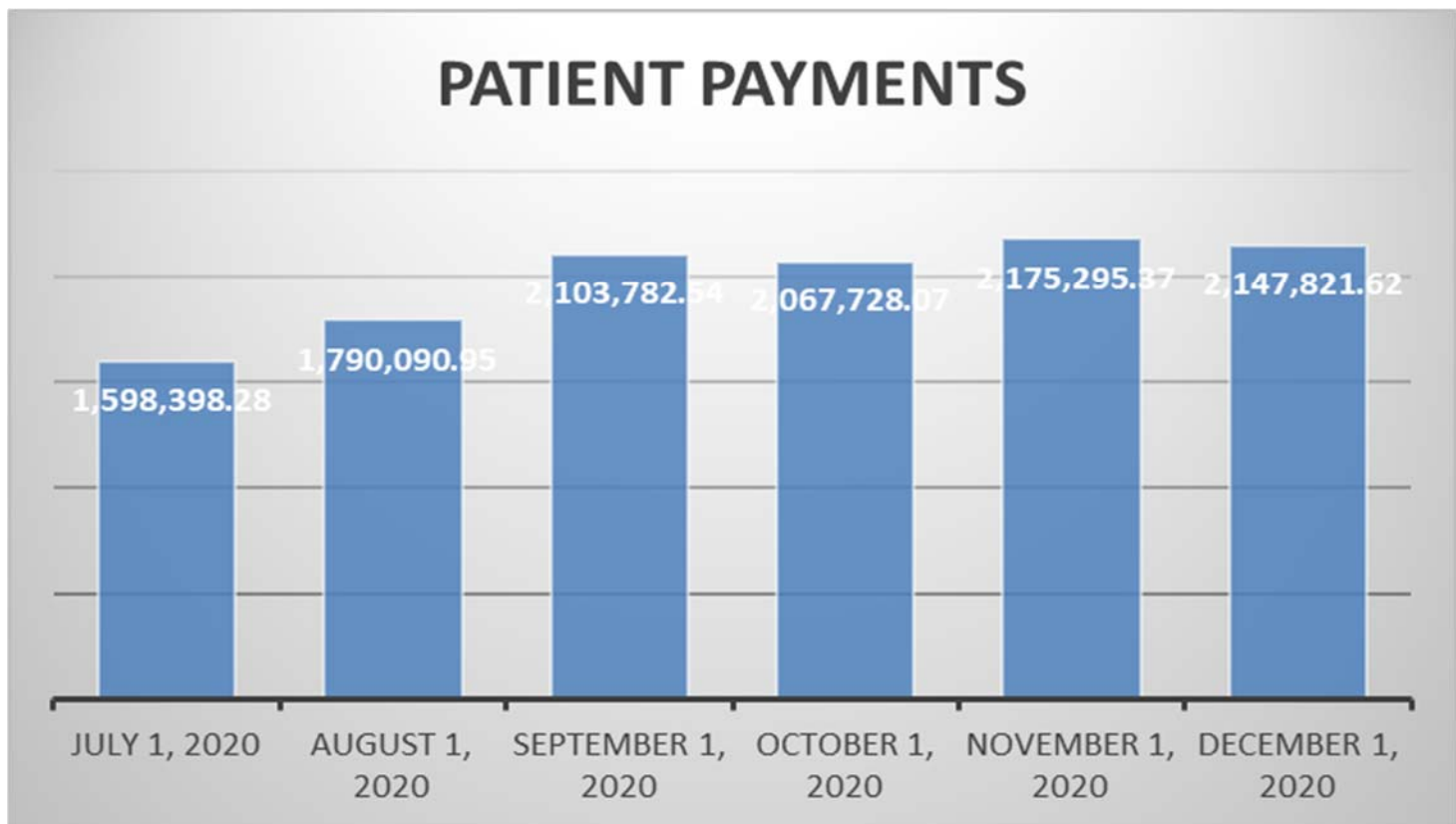
Report

**Report Date: 12/26/2020**

**Criteria: All Plans, All Charges**

<b>Date</b>	<b>A/R Days</b>
12/26/2020	61.85
12/19/2020	56.81
12/12/2020	60.84
12/05/2020	60.41
11/28/2020	60.58
11/21/2020	61.20
11/14/2020	59.94

3. We had our best collection months of the year in November and December.



4. I've attached the December USDA Request in the packet for review.

**MAYERS MEMORIAL HOSPITAL**

Statistical Data

Fiscal Year Ending JUNE 30, 2021

COMPARISON TO ACTUAL

2020		2020		FY 2021		FYE 2020		Variance	% Increase or Decrease
NOVEMBER	OCTOBER	YTD	YTD	Actual	Actual				
Actual	Actual								
<b>VOLUME:</b>									
<b>DISCHARGES</b>									
15	14	1	Acute	70	92	(22)	-23.91%		
8	4	4	Swing Bed	28	36	(8)	-22.21%		
5	3	2	Skilled Nursing Care (DISCHG)	15	24	(9)	-37.51%		
16	7	9	Observations	54	63	(9)	-14.31%		
<b>PATIENT DAYS</b>									
46	36	10	Acute	212	294	(82)	-27.91%		
67	91	(24)	Swing Bed	383	372	11	3.02%		
2,402	2,522	(120)	Skilled Nursing Care	12,390	11,406	984	8.62%		
<b>LENGTH OF STAY</b>									
3.07	2.57	0	Acute	3.03	3.20	(0)	-5.41%		
8.38	22.75	(14)	Swing Bed	13.68	10.33	3	32.42%		
<b>AVERAGE DAILY CENSUS</b>									
1.53	1.16	0	Acute	1.39	1.92	(1)	-27.81%		
2.23	2.94	(1)	Swing Bed	2.50	2.43	0	3.02%		
80.07	81.35	(1)	Skilled Nursing Care	80.98	74.55	6	8.62%		
<b>ANCILLARY SERVICES</b>									
1	0	1	Surgery Inpatient Visits	1	2	(1)	-50.01%		
12	17	(5)	Surgery OP/ procedure visits	86	98	(12)	-12.21%		
322	325	(3)	Emergency Room Visits	1653	1,818	(165)	-9.11%		
122	137	(15)	Outpatient Services Procedures	677	732	(55)	-7.51%		
1851	1572	279	Laboratory Visits	5751	3,671	2080	56.72%		
374	436	(62)	Radiology Procedures	2088	2,213	(125)	-5.61%		
67	127	(60)	Hospice Patient Days	406	562	(156)	-27.81%		
155	156	(1)	Physcial Therapy visits	1011	1,129	(118)	-10.51%		
162	202	(40)	Cardiac Rehab	1057	1,078	(21)	-1.91%		
40	33	7	Telemedicine visits	188	124	64	51.62%		
29	22	7	Admissions from ER	115	138	(23)	-16.71%		
15	30	(15)	Transfers from ER	103	58	45	77.62%		
<b>PRODUCTIVITY:</b>									
Productive FTE's									
18.74	16.91		Nursing - Acute	18.61	13.28				
55.26	55.68		Long Term Care	53.34	50.98				
39.48	40.77		Ancillary	40.48	37.42				
84.22	82.71		Service	83.29	84.04				
197.70	196.07		Total Productive	195.72	185.72				
1,627.51	27.59		Non-Productive FTE's	314.16	21.27				
1,825.21	223.66		Paid FTE's	509.88	206.99				
<b>PRODUCTIVE FTE PER ADJUSTED OCCUPIED BED</b>									
2.98	3.04			2.99	2.77				

## MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses

Fiscal Year Ending JUNE 30, 2021

COMPARISON TO ACTUAL

2020		2019				FY 2021		FY 2020			
NOVEMBER ACTUAL	NOVEMBER ACTUAL	Variance		YTD ACTUAL	YTD ACTUAL	Variance		Increase Decrease %			
<b>PATIENT REVENUE</b>											
401,258	346,791	54,467	Acute	2,135,988.00	1,898,184.90	237,803		12.52%			
1,021,982	909,367	112,615	Skilled Nursing	5,217,661	4,701,683	515,979		11.02%			
			Inpatient Ancillary								
153,719	193,353	(39,634)	Acute	964,671	1,058,938	(94,267)		-8.91%			
453	(2,487)	2,940	Skilled Nursing	1,632	(2,145)	3,777					
<hr/>											
1,577,412	1,447,024	130,388	Total Inpatient Revenue	8,319,952	7,656,661	663,292		8.72%			
1,863,508	1,652,962	210,546	Total Outpatient Revenue	9,312,741	9,925,625	(612,884)		-6.21%			
3,440,920	3,099,986	340,935	<b>Total Patient Revenue</b>	17,632,694	17,582,286	50,408		.32%			
<b>DEDUCTIONS FROM REVENUE</b>											
1,099,262	477,284	(621,977)	Contractuals - Care/Cal	4,243,819	4,532,425	288,606					
93,372	84,337	(9,035)	Contractuals - PPO	467,958	506,117	38,159					
18,036	3,008	(15,029)	Charity and Write Offs	44,751	45,860	1,109					
87,696	69,207	(18,489)	Admin Adjmts/Emp Discounts	246,726	208,391	(38,335)					
110,867	58,457	(52,410)	Provision for Bad Debts	464,952	344,779	(120,173)					
<hr/>											
1,409,233	692,293	(716,940)	<b>Total Deductions</b>	5,468,206	5,637,572	169,366					
<hr/>											
27,171	52,038	(24,867)	Other Operating Revenues	171,827	141,882	29,945					
2,058,858	2,459,731	(400,873)	<b>Net Revenue</b>	12,336,315	12,086,596	249,719					
<b>OPERATING EXPENSES</b>											
1,330,764	831,942	(498,822)	Productive Salaries	5,387,517	4,318,312	(1,069,205)		-24.81%			
119,838	80,226	(39,612)	Non-Productive Salaries	618,396	510,255	(108,141)		-21.21%			
354,718	224,331	(130,387)	Employee Benefits	1,618,908	1,178,807	(440,100)		-37.31%			
160,367	232,944	72,576	Supplies	1,185,669	1,293,484	107,815		8.32%			
162,578	134,589	(27,989)	Professional Fees	750,547	720,482	(30,065)		-4.21%			
30,695	34,284	3,589	Acute/Swing Travelers	73,283	263,305	190,023		72.22%			
197,122	119,779	(77,343)	SNF Travelers	856,377	894,583	38,206		4.32%			
56,226	101,041	44,815	Ancillary Travelers	398,844	535,389	136,545		25.52%			
181,383	128,421	(52,962)	Other Purchased Services	769,001	646,362	(122,638)		-19.01%			
18,645	(20,077)	(38,722)	Repairs	119,217	92,865	(26,352)		-28.41%			
38,657	53,643	14,985	Utilities	233,214	263,946	30,732		11.62%			
25,419	22,191	(3,229)	Insurance	141,584	124,298	(17,286)		-13.91%			
42,423	37,286	(5,137)	Other	241,305	224,494	(16,812)		-7.51%			
63,320	129,360	66,040	Depreciation	314,903	397,328	82,425		20.72%			
0	0	0	Bond Repayment Insurance	-	0	0					
17,911	17,911	0	Bond Repayment Interest	89,554	89,554	0		.02%			
3,849	2,517	(1,331)	Interest	15,407	12,153	(3,254)		-26.81%			
13,978	2,275	(11,703)	Rental - Lease	55,798	2,231	(53,566)		-2400.51%			
<hr/>											
2,817,892	2,132,662	(685,230)	<b>Total Operating Expense</b>	12,869,524	11,567,847	(1,301,677)		-11.31%			
(759,034)	327,068	(1,086,102)	<b>Income From Operations</b>	(533,209)	518,749	(1,051,958)					
<b>NON-OPERATING REVENUE AND EXPENSE</b>											
475,664	580,022	(104,358)	Non-Operating Revenue	1,647,218	1,752,583	(105,364)					
482	0	482	Interest Income	91,388	37,999	53,389					
151,768	99,579	(52,189)	Non-Operating Expense	687,342	422,407	(264,935)					
<hr/>											
324,378	480,442	(156,064)	<b>Total Non-Operating</b>	1,051,264	1,368,175	(316,910)					
(434,656)	807,511	(1,242,167)	<b>NET INCOME</b>	518,055	1,886,923	(1,368,868)					

**MAYERS MEMORIAL HOSPITAL****Balance Sheet**

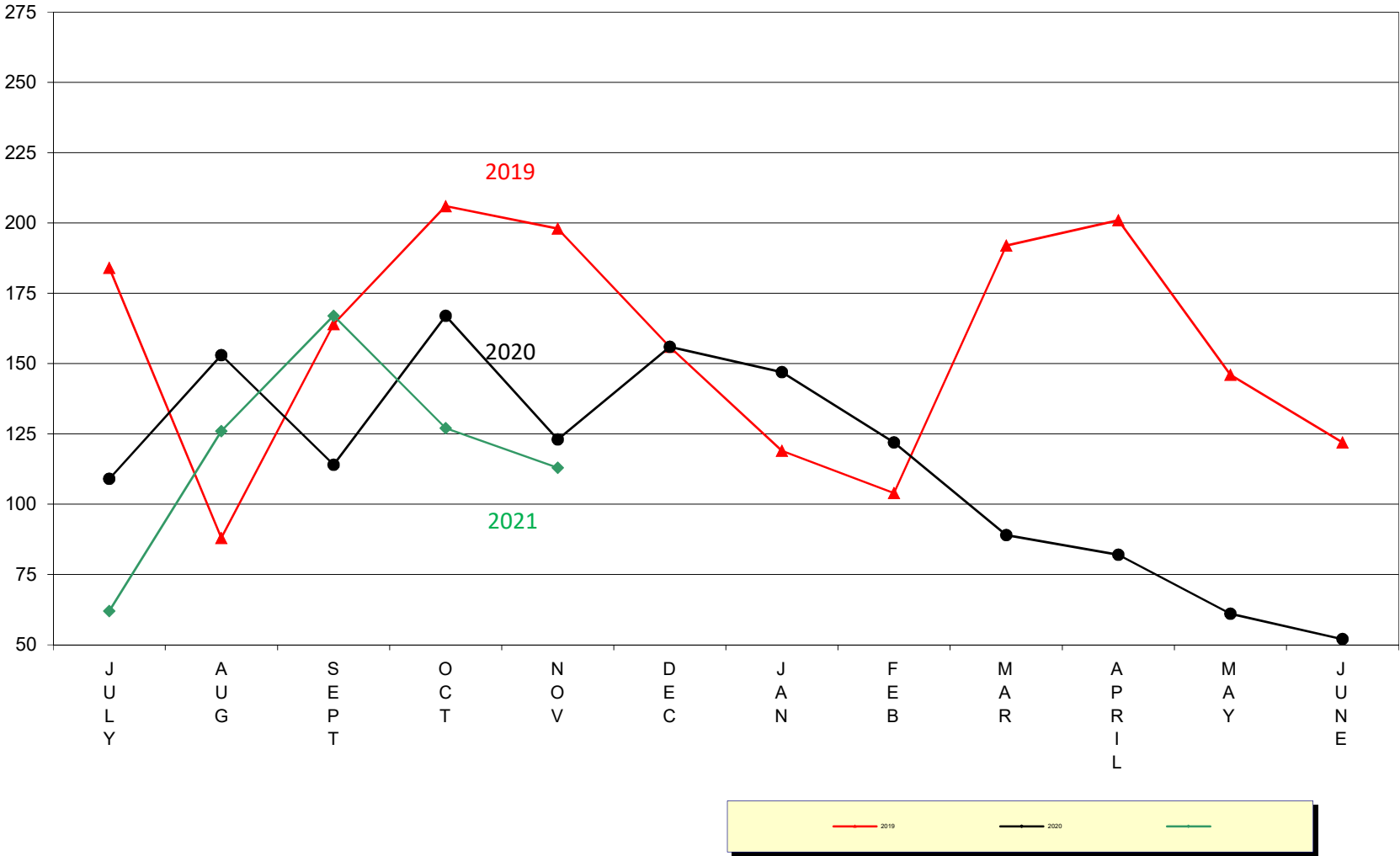
	<b>NOVEMBER 2020</b>	<b>OCTOBER 2020</b>
<b>CURRENT ASSETS</b>		
Cash (General/Payroll/Petty Cash)	1,723,734	2,563,044
Reserve Cash (unrestricted)	17,354,517	17,354,517
Reserve Cash (restricted) - USDA Debt Serv / Construction	1,550,492	1,495,132
Accounts Receivable	6,984,244	7,583,506
County Treasury receivable	443,754	348,209
Less: Reserve for Uncollectibles	(968,850)	(920,404)
Reserve for Medicare/Medi-Cal	(1,597,681)	(2,090,446)
Inventories	726,401	719,069
Accounts Receivable - Other	1,578,905	1,268,807
Prepaid Expenses	467,241	452,526
Medicare/Medi-Cal Settlement	3,707,635	2,965,080
<b>TOTAL CURRENT ASSETS</b>	<b>31,970,392</b>	<b>31,739,040</b>
<b>PROPERTY, PLANT AND EQUIPMENT</b>		
Land	841,633	841,633
Building and Fixed Equipment	12,242,174	12,242,174
Equipment	12,669,317	12,669,317
Construction in Progress (other)	3,833,629	3,239,813
Hospital expansion	21,701,762	21,403,026
LESS: Reserve for Depreciation	(22,569,699)	(22,503,573)
<b>TOTAL PROPERTY, PLANT AND EQUIPMENT</b>	<b>28,718,816</b>	<b>27,892,390</b>
<b>OTHER ASSETS (includes 2007 Bond / AP Bond / G.O. BOND)</b>		
Bond Reserve Funds held by trustee	700	700
Unamortized Bond Discount	0	0
Unamortized Cost of Bond Defeasance	-	-
G.O. Bond - issue / discount / cost	6,826	6,826
<b>TOTAL OTHER ASSETS</b>	<b>7,526</b>	<b>7,526</b>
<b>TOTAL ASSETS</b>	<b>60,696,733.84</b>	<b>59,638,955.30</b>
<b>CURRENT LIABILITIES</b>		
Accounts Payable	431,811	451,423
Accrued Payroll	266,432	216,207
Accrued Payroll Taxes	(208,325)	(152,090)
Accrued Vacation & Holiday	658,700	665,944
Accrued Health Insurance	44,207	43,357
Accrued Interest	(841,212)	(859,123)
PRIME PLAN	0	500,000
HQAF	930,532	313,508
Rate Range	825,545	95,625
NOTES & LOANS PAYABLE	596,646	895,920
Current Portion of Medicare/Medi-Cal Settlement	778,638	527,335
<b>TOTAL CURRENT LIABILITIES</b>	<b>3,482,975</b>	<b>2,698,106</b>
<b>LONG-TERM DEBT</b>		
G.O. Bond	1,189,599	1,189,599
Capital Leases / Settlement pymt		
Leases	2,077	4,147
Notes & Loans Payable	3,191,799	2,395,248
GO BOND SERIES B & REFUNDING	20,861,989	20,668,127
<b>TOTAL LONG-TERM DEBT</b>	<b>25,245,463</b>	<b>24,257,121</b>
<b>FUND EQUITY</b>	<b>31,968,296</b>	<b>32,683,728</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>60,696,733.84</b>	<b>59,638,955.30</b>
<b>CURRENT RATIO:</b>	9.18	11.76

**MAYERS MEMORIAL HOSPITAL**  
**SUMMARY OF SERVICES - DEPOSITS - REFUNDS**  
- Fiscal Year 2021

DATE:	REVENUE / SERVICES	AVERAGE DAILY REVENUE	TOTAL DEPOSITS	MISC. PAYMENTS	MISC. PYMTS PT RELATED	PATIENT PAYMENTS	ADJUSTMENT S & WRITE-OFFS	REFUNDS
July 31, 2020	3,206,828.01	103,446.06	1,721,141.25	107,164.97	15,578.00	1,598,398.28	1,274,600.67	15,524.07
August 31, 2020	3,566,316.27	115,042.46	2,266,956.33	476,865.38	-	1,790,090.95	1,169,945.29	45,898.87
September 30, 2020	3,502,869.43	116,762.31	2,267,356.01	59,885.97	103,687.50	2,103,782.54	1,348,338.98	3,153.96
October 31, 2020	3,532,668.88	113,957.06	2,152,140.02	68,833.95	15,578.00	2,067,728.07	1,223,244.73	487.96
November 30, 2020	3,421,278.42	114,042.61	2,799,827.64	624,532.27	-	2,175,295.37	1,999,710.79	720.33
December 31, 2020	-	-	-	-	-	-	-	-
January 30, 2021	-	-	-	-	-	-	-	-
February 28, 2021	-	-	-	-	-	-	-	-
March 31, 2021	-	-	-	-	-	-	-	-
April 30, 2021	-	-	-	-	-	-	-	-
May 31, 2021	-	-	-	-	-	-	-	-
June 30, 2021	-	-	-	-	-	-	-	-
<b>YTD TOTAL</b>	<b>17,229,961.01</b>	<b>112,650.10</b>	<b>11,207,421.25</b>	<b>1,337,282.54</b>	<b>134,843.50</b>	<b>9,735,295.21</b>	<b>7,015,840.46</b>	<b>65,785.19</b>

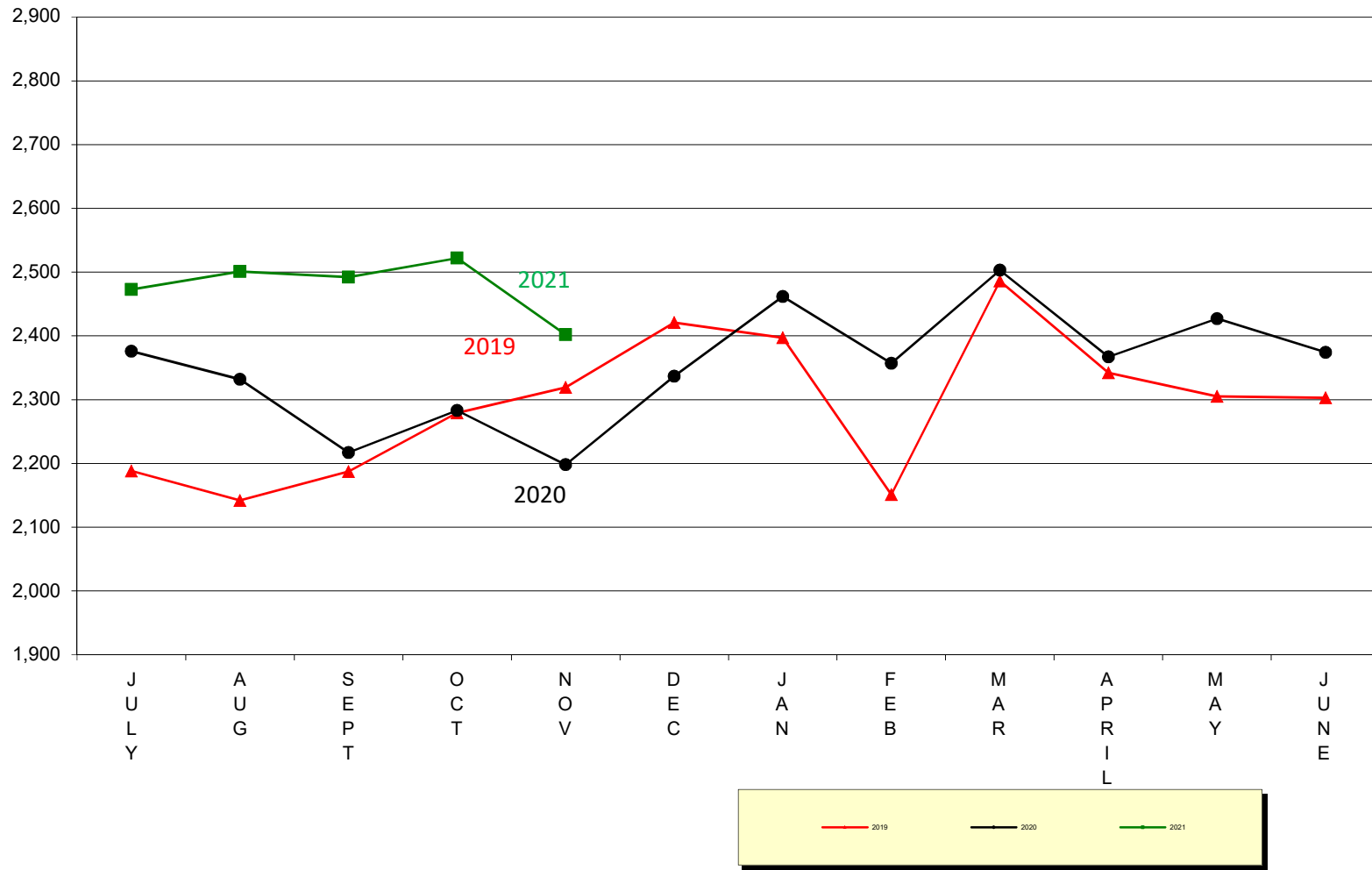
<b>ACCOUNTS RECEIVABLE AGING</b>					<b>PAYOR MIX - YTD % OF REVENUE</b>				
	NOVEMBER \$ <u>OUTSTANDING</u>	NOVEMBER <u>DAYS OUT</u>	OCTOBER <u>DAYS OUT</u>	SEPTEMBER <u>DAYS OUT</u>		NOVEMBER	OCTOBER	SEPTEMBER	3 MONTH AVERAGE
MEDICARE	2,179,979.93	50.52	50.79	58.53	MEDICARE	38.52%	37.11%	37.05%	37.56%
MEDI - CAL	1,940,290.45	39.50	51.55	50.51	MEDI - CAL	39.12%	44.28%	44.75%	42.72%
THIRD PARTY	2,226,247.30	116.73	122.82	114.38	THIRD PARTY	18.36%	16.32%	15.15%	16.61%
PRIVATE	732,797.50				PRIVATE	4.00%	2.28%	3.07%	3.12%
<b>LTC ONLY (INCLUDE)</b>	<b>1,500,644.51</b>	<b>46.69</b>	<b>46.98</b>	<b>48.47</b>					
<b>OVERALL</b>	<b>7,079,315.18</b>	<b>60.76</b>	<b>66.64</b>	<b>65.15</b>					

# ACUTE / SWING PATIENT DAYS

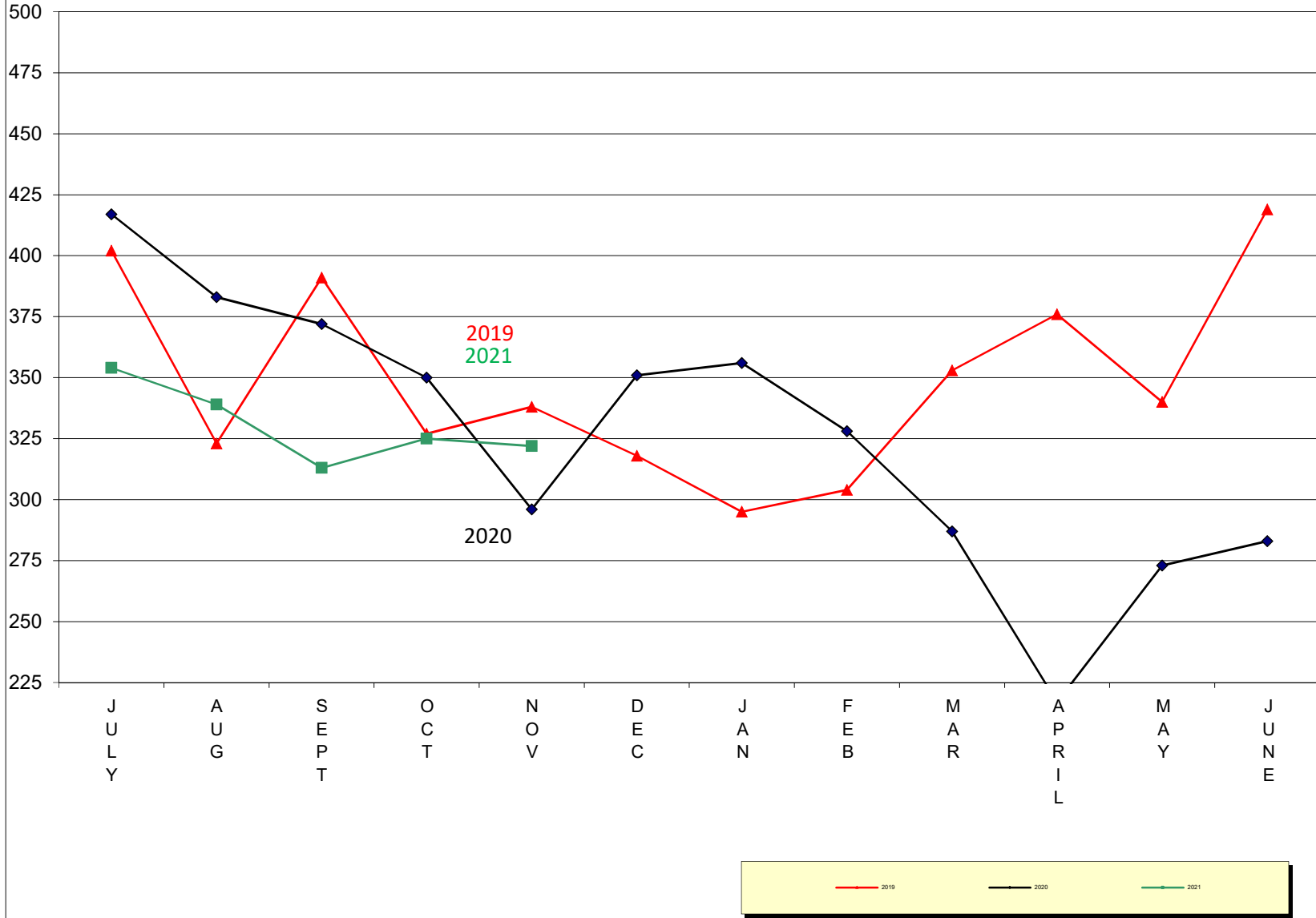




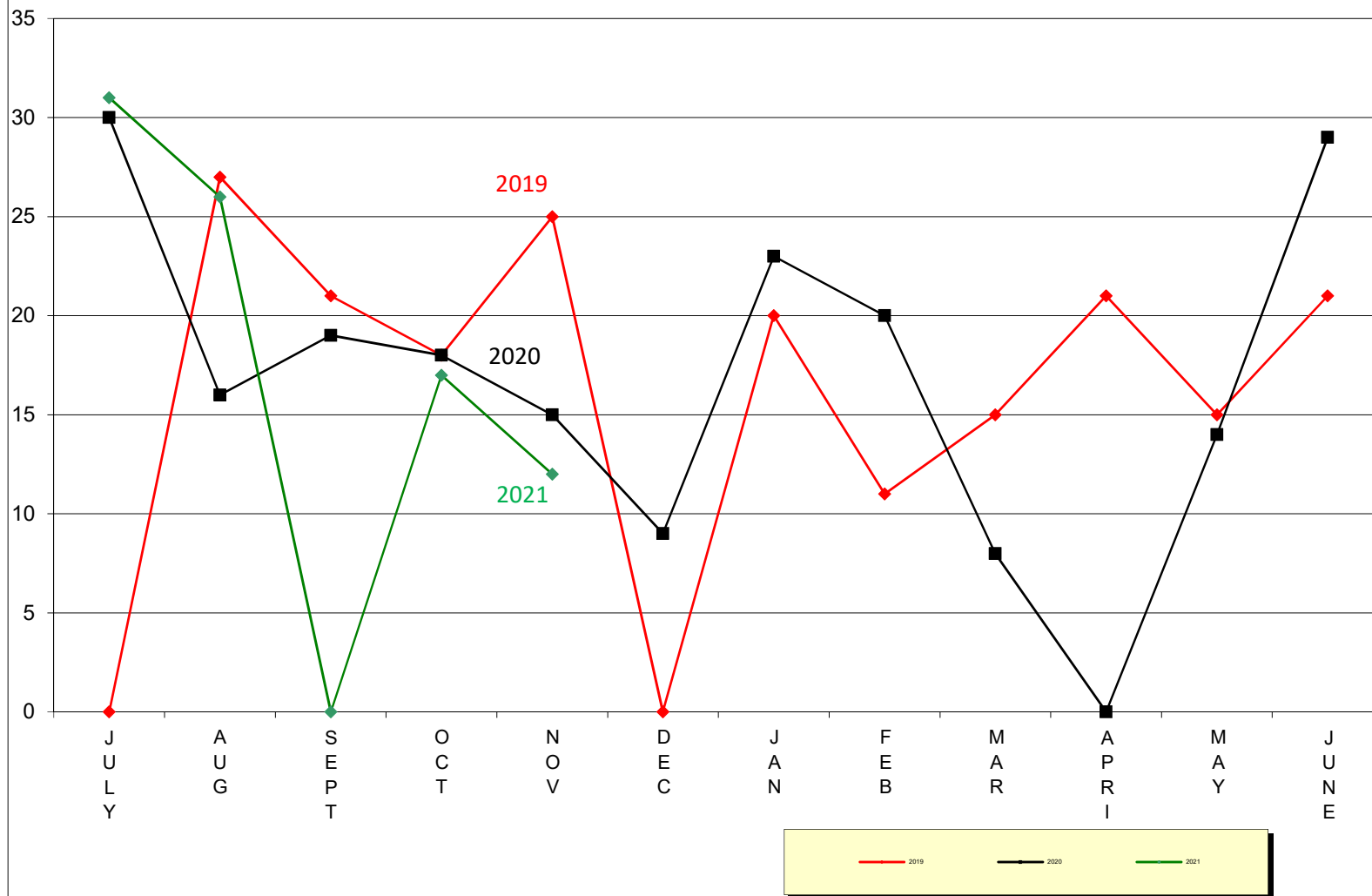
# SNF PATIENT DAYS



# EMERGENCY



# SURGERY / OUTPATIENT PROCEDURES



**MAYERS MEMORIAL HOSPITAL  
2020-2021 OPERATING ACTUAL**

	JULY	AUG	SEPT	OCT	NOV	DEC	Jan-21	FEB	MAR	APR	MAY	JUN	YTD FY 2021 ACTUAL	YTD Current Mth ACTUAL
<b>Operating Revenue:</b>														
Routine														
Acute	228,843.00	445,025.00	600,158.00	460,704.00	401,258.00	-	-	-	-	-	-	-	2,135,988.00	1,898,185
SNF	1,020,182.94	1,046,029.31	1,072,699.83	1,056,767.29	1,021,981.83	-	-	-	-	-	-	-	5,217,661.20	4,701,683
Acute Ancillary	163,379.70	179,967.20	265,292.55	202,312.50	153,719.30	-	-	-	-	-	-	-	964,671.25	1,058,938
SNF Ancillary	298.00	924.00	8.00	(51.00)	453.00	-	-	-	-	-	-	-	1,632.00	(2,145)
Outpatient	2,096,621.01	1,919,883.07	1,596,769.88	1,835,959.38	1,863,508.12	-	-	-	-	-	-	-	9,312,741.46	9,925,625
	3,509,324.65	3,591,828.58	3,534,928.26	3,555,692.17	3,440,920.25	-	-	-	-	-	-	-	17,632,693.91	17,582,286
														0
Less Deductions:														
Contractuals - Care/Cal	917,579.99	731,408.51	737,551.82	758,017.08	1,099,261.67	-	-	-	-	-	-	-	4,243,819.07	4,532,425
Contractuals - PPO	76,752.99	137,171.96	77,299.96	83,361.57	93,371.84	-	-	-	-	-	-	-	467,958.32	506,117
Charity Care & Write off	26,616.86		97.40		18,036.40	-	-	-	-	-	-	-	44,750.66	45,860
Other Contractual write offs	32,573.28	80,169.43	22,261.64	24,025.15	87,696.26	-	-	-	-	-	-	-	246,725.76	208,391
Medicare														0
Medi-Cal														0
PPO's														0
Administrative & Other														0
Provision For Bad Debts	85,310.41	109,094.37	70,260.59	89,419.78	110,867.20	-	-	-	-	-	-	-	464,952.35	344,779
Total Deductions	1,138,833.53	1,057,844.27	907,471.41	954,823.58	1,409,233.37	-	-	-	-	-	-	-	5,468,206.16	5,637,572
														0
Other Revenue	19,553.17	79,775.55	14,739.04	30,588.18	27,171.10	-	-	-	-	-	-	-	171,827.04	141,882
Net Revenue	2,390,044.29	2,613,759.86	2,642,195.89	2,631,456.77	2,058,857.98	-	-	-	-	-	-	-	12,336,314.79	12,086,596
														0
<b>Operating Expenses:</b>														
Salaries - Productive	1,015,951.27	1,071,446.64	966,440.01	1,002,914.78	1,330,764.32	-	-	-	-	-	-	-	5,387,517.02	4,318,312
Salaries - Non-productive	109,851.27	147,048.45	127,845.82	113,812.84	119,837.86	-	-	-	-	-	-	-	618,396.24	510,255
Employee Benefits	282,086.36	323,694.05	316,709.61	341,699.89	354,717.72	-	-	-	-	-	-	-	1,618,907.63	1,178,807
Supplies	225,466.78	264,039.27	243,318.37	292,477.67	160,367.38	-	-	-	-	-	-	-	1,185,669.47	1,293,484
Professional Fees	148,051.68	158,562.18	132,917.12	148,437.83	162,578.12	-	-	-	-	-	-	-	750,546.93	720,482
Acute/Swing travelers	16,933.75	2,192.00	4,091.75	19,370.44	30,694.94	-	-	-	-	-	-	-	73,282.88	263,305
SNF travelers	149,795.45	150,904.14	178,571.19	179,984.22	197,121.69	-	-	-	-	-	-	-	856,376.69	894,583
Ancillary travelers	52,799.75	129,307.03	97,285.20	63,226.25	56,225.83	-	-	-	-	-	-	-	398,844.06	535,389
Other Purchased Services	143,867.26	119,920.06	162,176.33	161,654.04	181,382.97	-	-	-	-	-	-	-	769,000.66	646,362
Repairs & Maintenance	24,809.56	22,359.64	20,914.00	32,488.90	18,644.78	-	-	-	-	-	-	-	119,216.88	92,865
Utilities	52,239.15	53,857.95	33,130.78	55,329.14	38,657.13	-	-	-	-	-	-	-	233,214.15	263,946
Insurance	25,559.13	39,766.54	25,419.38	25,419.49	25,419.39	-	-	-	-	-	-	-	141,583.93	124,298
Other Expense	39,675.05	67,946.31	53,567.84	37,693.34	42,422.83	-	-	-	-	-	-	-	241,305.37	224,494
Depreciation	62,993.54	62,954.27	62,315.52	63,319.69	63,319.69	-	-	-	-	-	-	-	314,902.71	397,328
Bond Repayment Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Bond Repayment Interest	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	-	-	-	-	-	-	-	89,554.10	89,554
Interest	2,044.95	2,124.89	3,427.40	3,961.30	3,848.62	-	-	-	-	-	-	-	15,407.16	12,153
Rent/Lease Equipment	4,907.29	7,058.68	12,839.32	17,014.55	13,978.04	-	-	-	-	-	-	-	55,797.88	2,231
Total Operating Expense	2,374,943.06	2,641,092.92	2,458,880.46	2,576,715.19	2,817,892.13	-	-	-	-	-	-	-	12,869,523.76	11,567,847
														0
Net Operating Rev over Expense	15,101.23	(27,333.06)	183,315.43	54,741.58	(759,034.15)	-	-	-	-	-	-	-	(533,208.97)	518,749
														0
<b>Non-Operating Revenue:</b>														
Non-operating Revenue	267,332.95	381,667.46	270,604.35	251,949.56	475,663.84	-	-	-	-	-	-	-	1,647,218.16	1,752,583
Interest Income	52,947.31	605.35	425.27	36,928.32	482.10	-	-	-	-	-	-	-	91,388.35	37,999
Other non-operating Expense	83,624.59	141,824.80	149,668.10	160,457.16	151,767.61	-	-	-	-	-	-	-	687,342.26	422,407
Total Non-Operating Revenue	236,655.67	240,448.01	121,361.52	128,420.72	324,378.33	-	-	-	-	-	-	-	1,051,264.25	1,368,175
														0
Net Revenue over Expense	251,756.90	213,114.95	304,676.95	183,162.30	(434,655.82)	-	-	-	-	-	-	-	518,055.28	1,886,923
DIFF s/b 0	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DAYS CASH ON HAND (MTD)	293.71	259.88	265.39	245.66	207.78	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	YTD 636.82	
AVERAGE YTD	293.71	276.80	272.99	266.16	254.49	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!		

**Retail Pharmacy Financials****NOVEMBER**

<b>Total Revenue</b>			<u>137,839.50</u>
Opening Inventory 11/1/20		181,183.49	
+ Purchases			
RETAIL PHARMACY - PHARMACEUTICALS	9550-3810	84,457.19	
RETAIL PHARMACY - FREIGHT	9550-6810	-	
Less Closing Inventory 11/30/20		191,556.59	
Less Cost of Goods Sold			<u>74,084.09</u>
<b>Gross Profit</b>			<u><b>63,755.41</b></u>
<b>Less Other Operating Expenses</b>			
RETAIL PHARMACY - MANAGEMENT	9550-0000	14,202.15	
RETAIL PHARMACY - PHARMACIST	9550-0010	661.45	
RETAIL PHARMACY - TECH SPEC	9550-0110	9,215.78	
RETAIL PHARMACY - SICK PAY	9550-1210	-	
RETAIL PHARMACY - VAC & HOL PAY	9550-1810	243.92	
RETAIL PHARMACY - MEDICARE TAX	9550-0810	317.93	
RETAIL PHARMACY - FICA TAX	9550-1010	1,359.51	
RETAIL PHARMACY - WRKM'S COMP INS	9550-1610	606.19	
RETAIL PHARMACY - OTHER PURCHASED SERV	9550-6910	705.00	
RETAIL PHARMACY - REPAIRS & MAINT	9550-6210	-	
RETAIL PHARMACY - UTILITIES OTHER	9550-8010	350.36	
RETAIL PHARMACY - LICENSES & TAXES	9550-8310	1.16	
RETAIL PHARMACY - DUES & SUBSCRIP	9550-8610	-	
RETAIL PHARMACY - OUTSIDE TRAINING	9550-8710	-	
RETAIL PHARMACY - TRAVEL	9550-8810	92.40	
RETAIL PHARMACY - MILEAGE	9550-8811	-	
RETAIL PHARMACY - OTHER EXPENSES	9550-9010	-	
RETAIL PHARMACY - DEPRECIATION	9550-7410	2,806.64	
RETAIL PHARMACY - RENT / LEASE EQUIP	9550-7610	-	
RETAIL PHARMACY - IV SOLUTIONS	9550-3710	-	
RETAIL PHARMACY-340B Drug Expenses	9550-3811	36,572.57	
RETAIL PHARMACY - MEDICAL SUPPLIES	9550-4110	-	
RETAIL PHARMACY - OFFICE SUPPLIES	9550-4610	6.87	
RETAIL PHARMACY - MINOR EQUIPMENT	9550-4910	-	
RETAIL PHARMACY - NON-MED SUPPLIES	9550-5010	168.49	
RETAIL PHARMACY - OTHER PUR SERV TRAV	9550-6931	-	
<b>Total Expenses</b>			<u><b>67,310.42</b></u>
<b>Net Profit (LOSS)</b>			<u><b>(3,555.01)</b></u>
YTD Profit (LOSS)			(40,437)

**MAYERS MEMORIAL HOSPITAL  
2019-2020 OPERATING ACTUAL**

	Julv-19	AUG	SEPT	OCT	NOV	DEC	Jan-20	FEB	MAR	APR	MAY	JUN	YEAR TO DATE 6/30/2020 ACTUAL	FY YTD ACTUAL
<b>Operating Revenue:</b>														
Routine														
Acute	313,479	441,527	326,202	470,186	346,791	432,220	412,581	363,080	258,135	227,123	209,359	180,213	3,980,896	1,898,185
SNF	984,709	950,524	907,241	949,841	909,367	966,344	1,014,373	1,027,280	1,081,897	1,020,940	1,038,132	1,023,147	11,873,796	4,701,683
Ancillary														
Acute	174,100	250,072	155,539	285,875	193,353	276,597	220,258	222,591	127,821	149,524	52,640	76,958	2,185,326	1,058,938
SNF	0	0	0	342	(2,487)	0	309	0	0	0	0	1,345	(491)	(2,145)
Outpatient	2,113,426	2,082,449	2,030,839	2,045,949	1,652,962	1,585,654	1,820,548	1,658,574	1,628,329	1,155,709	1,455,108	1,837,180	21,066,727	9,925,625
	3,585,714	3,724,572	3,419,821	3,752,193	3,099,986	3,260,815	3,468,068	3,271,525	3,096,182	2,553,296	2,755,239	3,118,843	39,106,255	17,582,286
Less Deductions:														
Contractuals - Care/Cal	971,035	1,297,165	1,190,065	596,876	477,284	843,277	765,277	185,586	98,423	(3,523,315)	707,076	93,012	3,701,762	4,532,425
Contractuals - PPO	121,937	111,592	95,572	92,679	84,337	86,074	67,618	215,396	162,839	109,519	57,605	74,562	1,279,729	506,117
Charity Care & Write off	0	17,856	23,229	1,767	3,008	61,704	(0)	(1,364)	9,247	0	117,071	6,071	238,589	45,860
Other Contractual write offs	19,195	41,824	56,094	22,071	69,207	45,691	44,806	103,350	34,826	67,207	109,711	23,867	637,848	208,391
Provision For Bad Debts	130,441	45,088	(20,644)	131,437	58,457	(101,104)	37,267	172,762	85,040	(15,978)	(68,955)	74,124	527,934	344,779
Total Deductions	1,242,608	1,513,526	1,344,316	844,829	692,293	935,641	914,967	675,729	390,376	(3,362,567)	922,508	271,636	6,385,862	5,637,572
Other Revenue	33,527	18,084	18,708	19,525	52,038	18,991	63,317	43,229	58,616	109,901	154,377	(29,379)	560,934	141,882
Net Revenue	2,376,634	2,229,130	2,094,212	2,926,890	2,459,731	2,344,165	2,616,419	2,639,024	2,764,421	6,025,764	1,987,108	2,817,828	33,281,326	12,086,596
<b>Operating Expenses:</b>														
Salaries - Productive	929,473	954,328	970,269	632,300	831,942	647,311	971,494	1,011,763	972,747	992,883	998,651	898,852	10,812,013	4,318,312
Salaries - Non-productive	99,188	134,399	105,704	90,738	80,226	100,770	136,688	156,696	91,150	84,521	88,893	105,344	1,274,316	510,255
Employee Benefits	251,993	250,748	228,269	223,467	224,331	233,356	250,093	274,797	298,546	270,193	260,913	273,443	3,040,149	1,178,807
Supplies	220,876	261,401	233,431	344,833	232,944	224,732	277,529	124,749	278,528	319,285	109,896	338,567	2,966,771	1,293,484
Professional Fees	145,243	139,362	161,045	140,243	134,589	162,455	131,880	133,609	171,414	146,500	143,783	152,257	1,762,379	720,482
Acute/Swing travelers	51,370	55,475	53,318	68,857	34,284	66,538	65,024	26,533	28,511	27,393	11,700	31,493	520,496	263,305
SNF travelers	200,578	180,861	216,727	176,638	119,779	308,370	158,349	164,041	152,163	147,535	129,502	169,649	2,124,191	894,583
Ancillary travelers	91,768	93,419	142,190	106,971	101,041	116,988	124,359	95,120	53,410	72,460	68,743	105,994	1,172,461	535,389
Other Purchased Services	91,018	147,700	145,029	134,194	128,421	160,136	191,655	160,467	204,222	102,842	141,471	167,462	1,774,618	646,362
Repairs & Maintenance	32,968	36,117	24,262	19,594	(20,077)	19,785	27,247	26,606	27,746	45,324	27,135	27,943	294,650	92,865
Utilities	47,035	53,399	61,538	48,331	53,643	55,659	57,818	59,578	54,787	53,520	48,250	70,123	663,681	263,946
Insurance	35,534	22,051	22,331	22,191	22,191	22,191	22,191	22,191	22,191	22,191	22,191	8,758	266,200	124,298
Other Expense	40,571	51,167	41,725	53,745	37,286	46,069	121,109	53,541	49,989	45,871	149,311	49,483	739,866	224,494
Depreciation	67,452	67,263	66,759	66,494	129,360	72,774	72,529	72,529	72,529	72,529	72,196	65,182	897,596	397,328
Bond Repayment Insurance	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bond Repayment Interest	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	214,930	89,554
Interest	2,225	2,382	2,413	2,616	2,517	2,091	2,204	1,991	2,353	2,491	2,398	2,045	27,726	12,153
Rent/Lease Equipment	(14,475)	6,500	4,523	3,408	2,275	4,438	4,061	7,088	8,342	8,224	5,206	8,583	48,172	2,231
Total Operating Expense	2,310,727	2,474,483	2,497,444	2,152,531	2,132,662	2,261,574	2,632,139	2,409,210	2,506,537	2,431,672	2,298,148	2,493,086	28,600,214	11,567,847
Net Operating Rev over Expense	65,907	(245,353)	(403,232)	774,359	327,068	82,592	(15,721)	229,814	257,884	3,594,092	(311,040)	324,742	4,681,112	518,749
<b>Non-Operating Revenue:</b>														
Non-operating Revenue	655,108	148,708	158,439	210,306	580,022	775,440	252,437	225,526	264,276	762,676	4,139,811	31,860	8,204,610	1,752,583
Interest Income	0	0	0	37,999	0	0	51,936	0	0	44,183	0	0	134,118	37,999
Other non-operating Expense	6,942	103,819	80,455	131,612	99,579	106,703	121,709	132,273	102,553	162,275	140,728	124,016	1,312,665	422,407
Total Non-Operating Revenue	648,165	44,889	77,984	116,694	480,442	668,737	182,664	93,254	161,722	644,584	3,999,082	(92,155)	7,026,063	1,368,175
Net Revenue over Expense	714,072	(200,465)	(325,248)	891,053	807,511	751,329	166,944	323,067	419,606	4,238,676	3,688,043	232,587	11,707,175	1,886,923

MAYERS MEMORIAL HOSPITAL DISTRICT  
 FINANCIAL SNAPSHOT  
 MONTH ENDED November 2020

FISCAL 2021

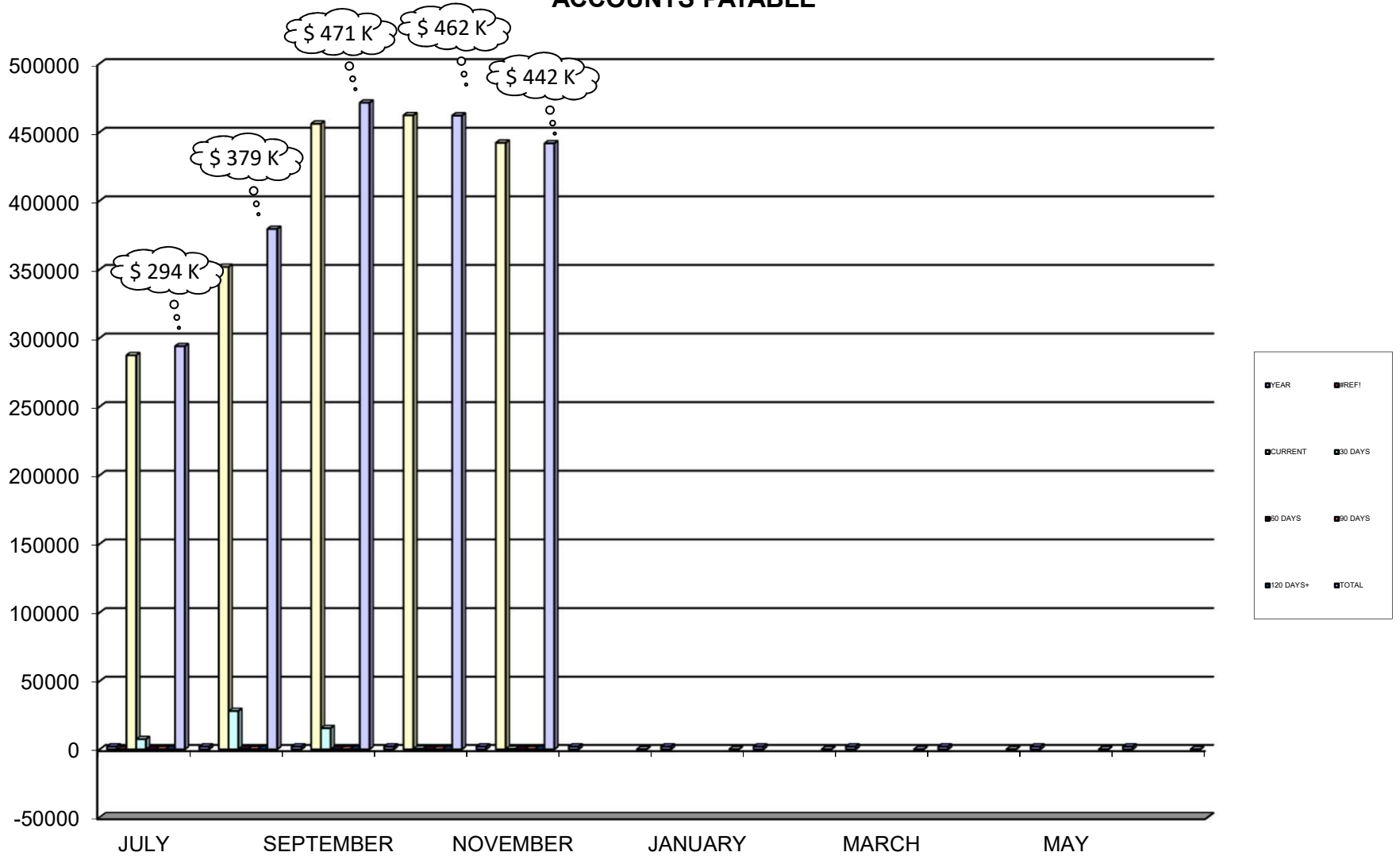
FINANCIAL DATA ACROSS ENTIRE ENTERPRISE  
 ACTUAL YTD      ACTUAL YTD

	NOVEMBER 20	NOVEMBER 20	Variance\$\$	Variance %
Inpatient Revenue				
Acute/OB/Swing	\$ 2,135,988	\$ 1,898,185	237,803.10	13%
SNF	\$ 5,217,661	\$ 4,701,683	515,978.52	11%
Inpatient Ancillary Revenue				
Acute/OB/Swing	964,671	1,058,938	(94,267.10)	-9%
SNF	1,632	(2,145)	3,777.00	-176%
Outpatient Revenue	9,312,741	9,925,625	(612,883.92)	-6%
Total Gross Revenue	\$ 17,632,694	\$ 17,582,286	50,407.60	0%

ACTUAL YTD      ACTUAL YTD

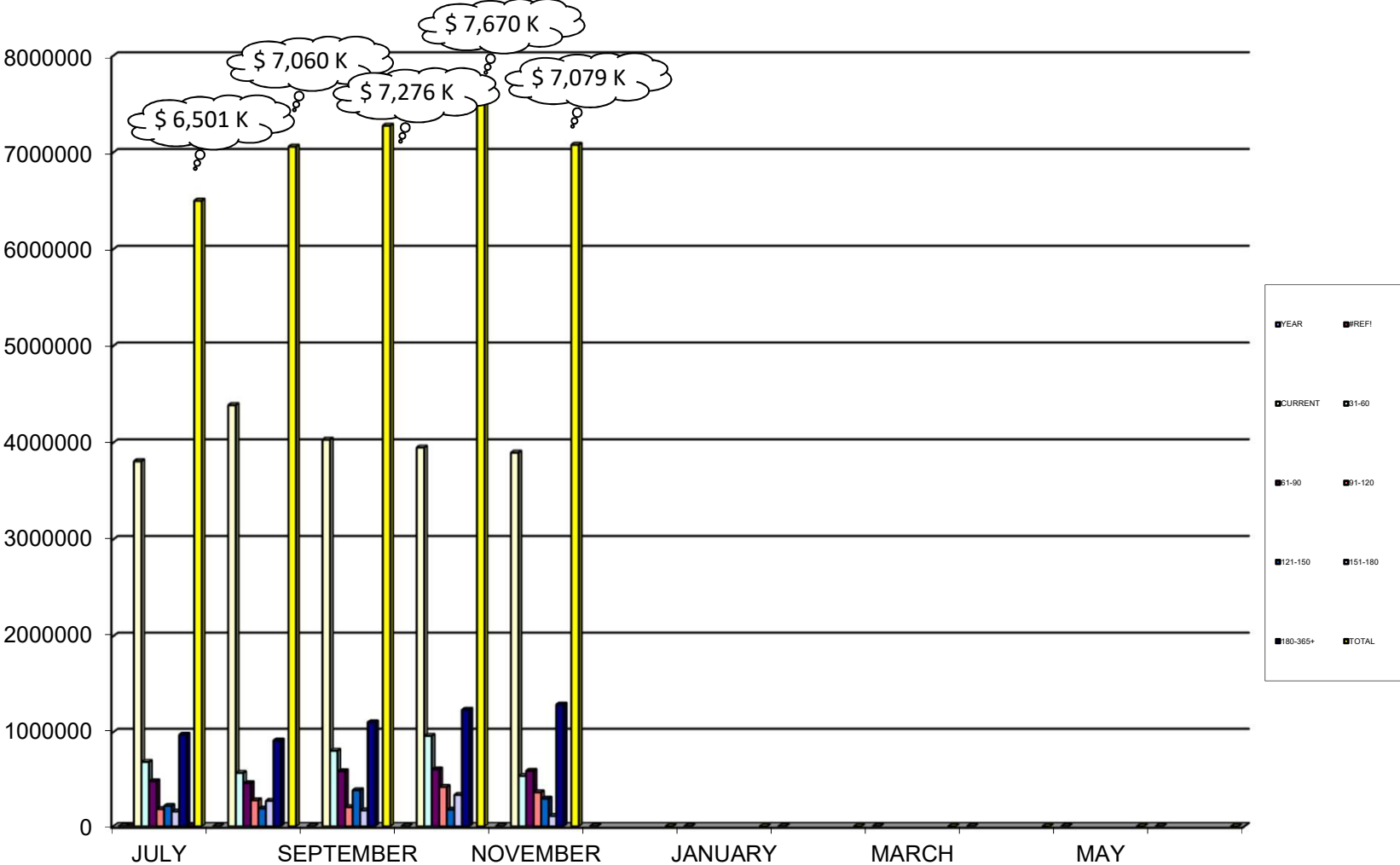
<u>Statistics</u>	NOVEMBER 20	NOVEMBER 20	<u>Variance</u>	<u>Variance %</u>
Patient Days	12,985	12,072	913	7.6%
Outpatient Services	677	732	(55)	-8%
Labs	5,751	3,671	2,080	57%
Imaging	2,088	2,213	(125)	-6%
Hospice	406	562	(156)	-28%
PT	1,011	1,129	(118)	-10%

### ACCOUNTS PAYABLE





### ACCOUNTS RECEIVABLE



### ACCOUNTS RECEIVABLE

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>31-60</u>	<u>61-90</u>	<u>91-120</u>	<u>121-150</u>	<u>151-180</u>	<u>180-365+</u>	<u>TOTAL</u>
JULY	2020	3,808,505.41	684,081.14	478,769.78	182,797.53	216,095.25	158,177.56	972,686.12	6,501,112.79
AUGUST	2020	4,387,751.78	566,156.56	458,532.33	276,242.35	190,206.62	270,647.64	910,740.75	7,060,278.03
SEPTEMBER	2020	4,030,146.38	803,219.40	584,507.49	202,684.14	383,397.08	168,675.77	1,104,241.44	7,276,871.70
OCTOBER	2020	3,949,311.60	960,333.45	604,173.98	418,005.43	176,858.64	333,873.33	1,236,994.29	7,679,550.72
NOVEMBER	2020	3,896,866.37	534,908.87	589,134.00	361,549.09	294,855.36	109,559.81	1,292,441.68	7,079,315.18
DECEMBER	2020								0.00
JANUARY	2021								0.00
FEBRUARY	2021								0.00
MARCH	2021								0.00
APRIL	2021								0.00
MAY	2021								0.00
JUNE	2021								0.00

### ACCOUNTS PAYABLE (includes accrued payables)

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>30 DAYS</u>	<u>60 DAYS</u>	<u>90 DAYS</u>	<u>120 DAYS+</u>	<u>TOTAL</u>
JULY	2020	287,401.93	7,427.81	50.68	0.00	(909.90)	293,970.52
AUGUST	2020	351,774.23	28,113.84	220.99	0.00	(654.90)	379,454.16
SEPTEMBER	2020	456,106.23	15,505.86	0.00	(105.75)	(94.20)	471,412.14
OCTOBER	2020	462,259.62	408.82	15.53	0.00	(654.90)	462,029.07
NOVEMBER	2020	442,248.09	199.55	0.00	0.00	(654.90)	441,792.74
DECEMBER	2020						0.00
JANUARY	2021						0.00
FEBRUARY	2021						0.00
MARCH	2021						0.00
APRIL	2021						0.00
MAY	2021						0.00
JUNE	2021						0.00

**MAYERS MEMORIAL HOSPITAL**

Statistical Data

Fiscal Year Ending JUNE 30, 2021

COMPARISON TO ACTUAL

2020		2020		FY 2021		FYE 2020		Variance	% Increase or Decrease
DECEMBER	NOVEMBER	DECEMBER	NOVEMBER	YTD	YTD	YTD	YTD		
Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual		
<b>VOLUME:</b>									
<b>DISCHARGES</b>									
18	15	3	Acute	88	108	(20)	-18.51%		
26	8	18	Swing Bed	54	44	10	22.72%		
8	5	3	Skilled Nursing Care (DISCHG)	23	27	(4)	-14.81%		
13	16	(3)	Observations	67	80	(13)	-16.31%		
<b>PATIENT DAYS</b>									
56	46	10	Acute	268	342	(74)	-21.61%		
243	67	176	Swing Bed	626	480	146	30.42%		
2,299	2,402	(103)	Skilled Nursing Care	14,689	13,743	946	6.92%		
<b>LENGTH OF STAY</b>									
3.11	3.07	0	Acute	3.05	3.17	(0)	-3.91%		
9.35	8.38	1	Swing Bed	11.59	10.91	1	6.32%		
<b>AVERAGE DAILY CENSUS</b>									
1.81	1.53	0	Acute	1.46	1.86	(0)	-21.71%		
7.84	2.23	6	Swing Bed	3.40	2.61	1	30.42%		
74.16	80.07	(6)	Skilled Nursing Care	79.83	74.69	5	6.92%		
<b>ANCILLARY SERVICES</b>									
0	1	(1)	Surgery Inpatient Visits	1	2	(1)	-50.01%		
0	12	(12)	Surgery OP/ procedure visits	86	107	(21)	-19.61%		
276	322	(46)	Emergency Room Visits	1929	2,169	(240)	-11.11%		
114	122	(8)	Outpatient Services Procedures	791	884	(93)	-10.51%		
1978	1851	127	Laboratory Visits	7729	4,216	3513	83.32%		
339	374	(35)	Radiology Procedures	2427	2,616	(189)	-7.21%		
84	67	17	Hospice Patient Days	490	645	(155)	-24.01%		
146	155	(9)	Physcial Therapy visits	1157	1,312	(155)	-11.81%		
157	162	(5)	Cardiac Rehab	1214	1,311	(97)	-7.41%		
37	40	(3)	Telemedicine visits	225	144	81	56.32%		
25	29	(4)	Admissions from ER	140	169	(29)	-17.21%		
12	15	(3)	Transfers from ER	115	69	46	66.72%		
<b>PRODUCTIVITY:</b>									
Productive FTE's									
21.87	18.74		Nursing - Acute	19.12	13.42				
53.51	55.26		Long Term Care	53.36	50.44				
38.37	39.48		Ancillary	40.14	37.21				
82.89	84.22		Service	83.25	84.17				
196.64	197.70		Total Productive	195.87	185.24				
<b>PRODUCTIVE FTE PER ADJUSTED OCCUPIED BED</b>									
3.42	2.98			3.08	2.82				

## MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses

Fiscal Year Ending JUNE 30, 2021

COMPARISON TO ACTUAL

2020		2019				FY 2021		FY 2020			
DECEMBER	DECEMBER					YTD	YTD			Increase	Decrease
ACTUAL	ACTUAL	Variance				ACTUAL	ACTUAL	Variance		%	%
<b>PATIENT REVENUE</b>											
1,093,907	432,220	661,687	Acute			3,229,895.00	2,330,404.90	899,490		38.62%	
1,027,053	966,344	60,708	Skilled Nursing			6,244,714	5,668,027	576,687		10.22%	
			Inpatient Ancillary								
204,837	276,597	(71,760)	Acute			1,169,508	1,335,536	(166,027)		-12.41%	
(337)	0	(337)	Skilled Nursing			1,295	(2,145)	3,440			
<hr/>											
2,325,460	1,675,162	650,298	Total Inpatient Revenue			10,645,412	9,331,823	1,313,590		14.12%	
1,566,153	1,585,654	(19,501)	Total Outpatient Revenue			10,878,894	11,511,279	(632,385)		-5.51%	
3,891,613	3,260,815	630,798	<b>Total Patient Revenue</b>			21,524,307	20,843,102	681,205		3.32%	
<hr/>											
<b>DEDUCTIONS FROM REVENUE</b>											
619,102	843,277	224,175	Contractuals - Care/Cal			4,862,921	5,375,702	512,781			
135,133	86,074	(49,058)	Contractuals - PPO			603,091	592,191	(10,900)			
29,752	61,704	31,952	Charity and Write Offs			74,502	107,564	33,061			
32,280	45,691	13,411	Admin Adjmts/Emp Discounts			279,006	254,081	(24,924)			
203,204	(101,104)	(304,309)	Provision for Bad Debts			668,157	243,675	(424,482)			
<hr/>											
1,019,470	935,641	(83,829)	<b>Total Deductions</b>			6,487,676	6,573,213	85,537			
<hr/>											
40,992	18,991	22,001	Other Operating Revenues			212,819	160,873	51,946			
2,913,135	2,344,165	568,970	<b>Net Revenue</b>			15,249,450	14,430,762	818,688			
<hr/>											
<b>OPERATING EXPENSES</b>											
1,049,501	647,311	(402,189)	Productive Salaries			6,437,018	4,965,623	(1,471,395)		-29.61%	
133,555	100,770	(32,784)	Non-Productive Salaries			751,951	611,025	(140,926)		-23.11%	
296,036	233,356	(62,680)	Employee Benefits			1,914,944	1,412,164	(502,780)		-35.61%	
420,136	224,732	(195,405)	Supplies			1,605,806	1,518,216	(87,590)		-5.81%	
156,841	162,455	5,614	Professional Fees			907,388	882,936	(24,452)		-2.81%	
64,312	66,538	2,226	Acute/Swing Travelers			137,595	329,843	192,248		58.32%	
189,129	308,370	119,241	SNF Travelers			1,045,506	1,202,952	157,447		13.12%	
68,512	116,988	48,476	Ancillary Travelers			467,356	652,377	185,021		28.42%	
208,239	160,136	(48,103)	Other Purchased Services			977,239	806,498	(170,741)		-21.21%	
23,371	19,785	(3,587)	Repairs			142,588	112,649	(29,939)		-26.61%	
45,087	55,659	10,572	Utilities			278,301	319,605	41,304		12.92%	
25,419	22,191	(3,229)	Insurance			167,003	146,488	(20,515)		-14.01%	
41,323	46,069	4,746	Other			282,628	270,562	(12,066)		-4.51%	
63,320	72,774	9,455	Depreciation			378,222	470,102	91,879		19.52%	
0	0	0	Bond Repayment Insurance			-	0	0			
17,911	17,911	0	Bond Repayment Interest			107,465	107,465	0		.02%	
5,886	2,091	(3,795)	Interest			21,293	14,244	(7,049)		-49.51%	
16,037	4,438	(11,599)	Rental - Lease			71,835	6,669	(65,165)		-977.11%	
<hr/>											
2,824,615	2,261,574	(563,042)	<b>Total Operating Expense</b>			15,694,139	13,829,421	(1,864,718)		-13.51%	
<hr/>											
88,520	82,592	5,928	<b>Income From Operations</b>			(444,689)	601,341	(1,046,030)			
<hr/>											
<b>NON-OPERATING REVENUE AND EXPENSE</b>											
937,059	775,440	161,619	Non-Operating Revenue			2,584,277	2,528,023	56,254			
451	0	451	Interest Income			91,839	37,999	53,840			
173,372	106,703	(66,668)	Non-Operating Expense			860,714	529,111	(331,603)			
<hr/>											
764,139	668,737	95,401	<b>Total Non-Operating</b>			1,815,403	2,036,912	(221,509)			
<hr/>											
852,658	751,329	101,329	<b>NET INCOME</b>			1,370,713	2,638,252	(1,267,539)			

**MAYERS MEMORIAL HOSPITAL**  
Balance Sheet

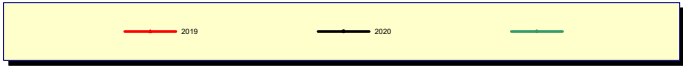
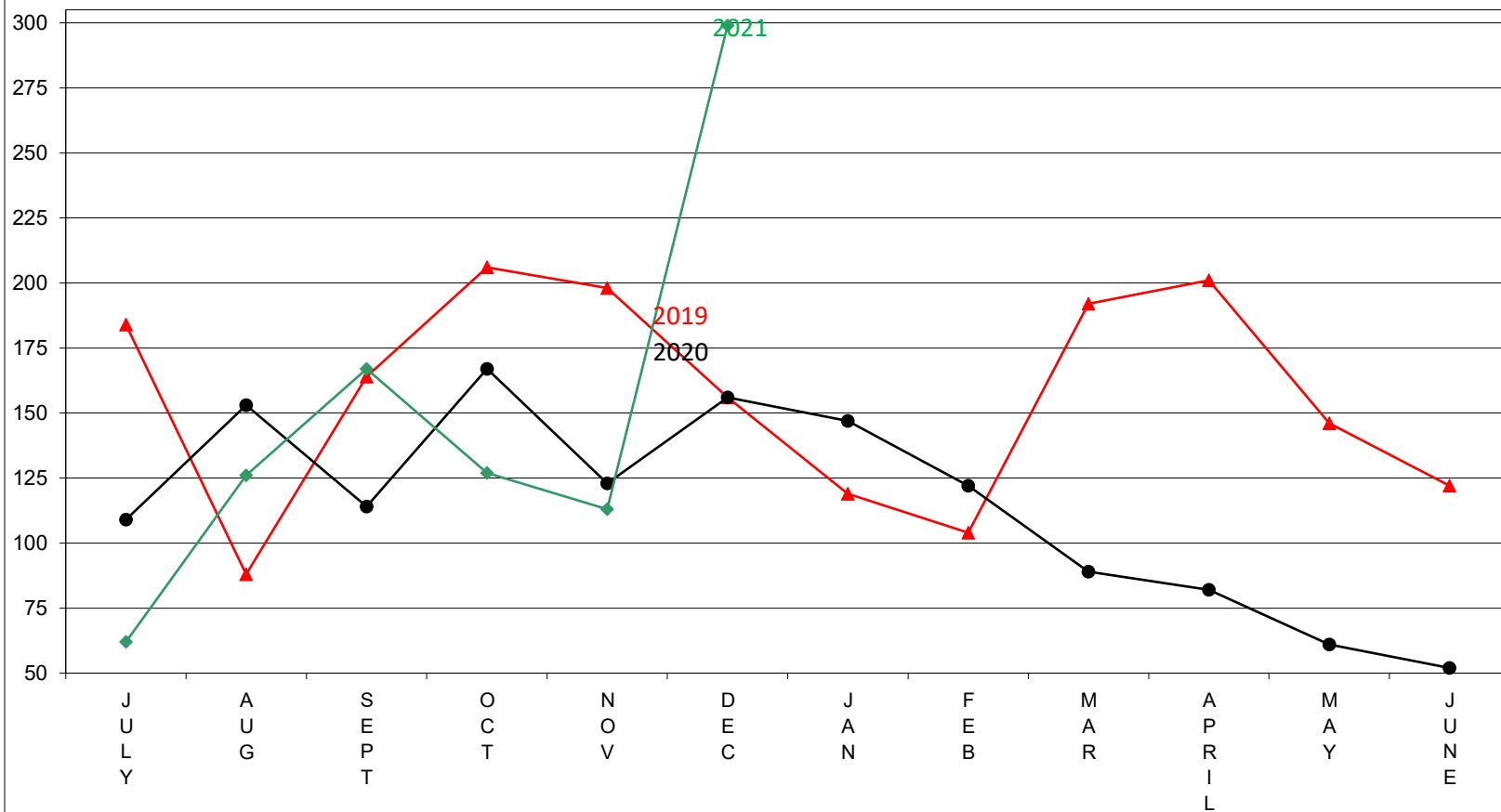
	<b>DECEMBER 2020</b>	<b>NOVEMBER 2020</b>
<b>CURRENT ASSETS</b>		
Cash (General/Payroll/Petty Cash)	2,228,927	1,723,734
Reserve Cash (unrestricted)	15,354,517	17,354,517
Reserve Cash (restricted) - USDA Debt Serv / Construction	1,606,290	1,550,492
Accounts Receivable	7,196,984	6,984,244
County Treasury receivable	529,613	443,754
Less: Reserve for Uncollectibles	(918,096)	(968,850)
Reserve for Medicare/Medi-Cal	(1,731,088)	(1,597,681)
Inventories	776,744	726,401
Accounts Receivable - Other	2,080,233	1,578,905
Prepaid Expenses	491,808	467,241
Medicare/Medi-Cal Settlement	5,118,784	3,707,635
<b>TOTAL CURRENT ASSETS</b>	<b>32,734,715</b>	<b>31,970,392</b>
<b>PROPERTY, PLANT AND EQUIPMENT</b>		
Land	841,633	841,633
Building and Fixed Equipment	12,242,174	12,242,174
Equipment	12,669,317	12,669,317
Construction in Progress (other)	4,086,247	3,833,629
Hospital expansion	22,369,600	21,701,762
LESS: Reserve for Depreciation	(22,635,826)	(22,569,699)
<b>TOTAL PROPERTY, PLANT AND EQUIPMENT</b>	<b>29,573,146</b>	<b>28,718,816</b>
<b>OTHER ASSETS (includes 2007 Bond / AP Bond / G.O. BOND)</b>		
Bond Reserve Funds held by trustee	-	700
Unamortized Bond Discount	0	0
Unamortized Cost of Bond Defeasance	-	-
G.O. Bond - issue / discount / cost	-	6,826
<b>TOTAL OTHER ASSETS</b>	<b>0</b>	<b>7,526</b>
<b>TOTAL ASSETS</b>	<b>62,307,860.53</b>	<b>60,696,733.84</b>
<b>CURRENT LIABILITIES</b>		
Accounts Payable	495,883	431,811
Accrued Payroll	369,563	266,432
Accrued Payroll Taxes	(222,126)	(208,325)
Accrued Vacation & Holiday	658,700	658,700
Accrued Health Insurance	43,607	44,207
Accrued Interest	(405,630)	(841,212)
RETAINAGE PAYABLE	661,066	0
PRIME PLAN	0	0
HQAF	0	930,532
Rate Range	1,151,090	825,545
NOTES & LOANS PAYABLE	92,197	596,646
Current Portion of Medicare/Medi-Cal Settlement	778,638	778,638
<b>TOTAL CURRENT LIABILITIES</b>	<b>3,622,988</b>	<b>3,482,975</b>
<b>LONG-TERM DEBT</b>		
G.O. Bond	1,404,098	1,189,599
Capital Leases / Settlement pymt		
Leases	0	2,077
Notes & Loans Payable	3,891,799	3,191,799
GO BOND SERIES B & REFUNDING	20,883,694	20,861,989
<b>TOTAL LONG-TERM DEBT</b>	<b>26,179,590</b>	<b>25,245,463</b>
<b>FUND EQUITY</b>	<b>32,505,282</b>	<b>31,968,296</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>62,307,860.53</b>	<b>60,696,733.84</b>
<b>CURRENT RATIO:</b>	9.04	<b>3.918</b>

**MAYERS MEMORIAL HOSPITAL**  
**SUMMARY OF SERVICES - DEPOSITS - REFUNDS**  
- Fiscal Year 2021

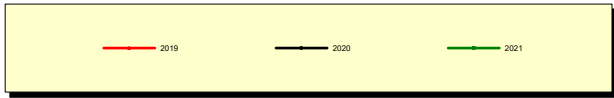
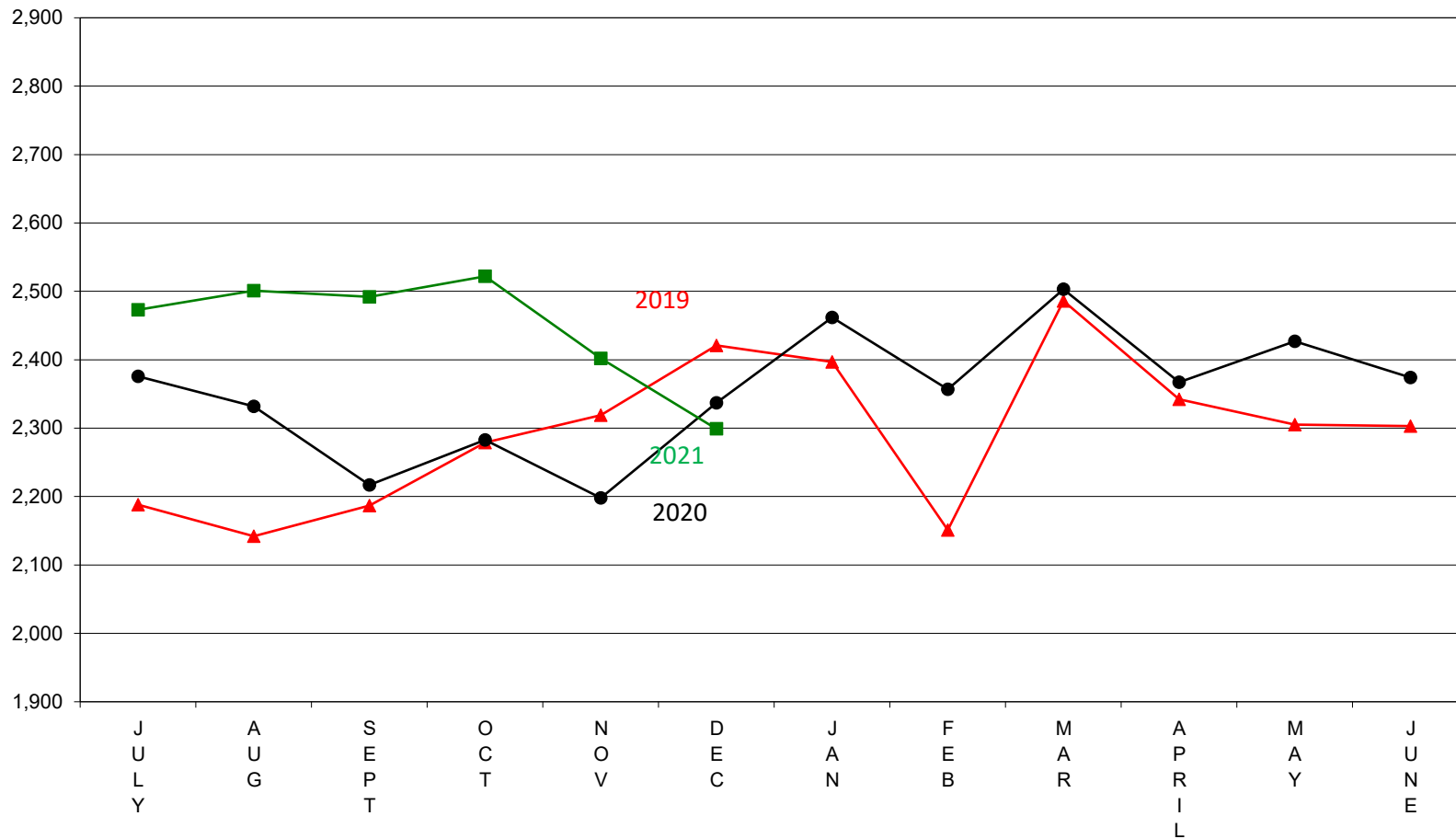
DATE:	REVENUE / SERVICES	AVERAGE DAILY REVENUE	TOTAL DEPOSITS	MISC. PAYMENTS	MISC. PYMTS PT RELATED	PATIENT PAYMENTS	ADJUSTMENT S & WRITE-OFFS	REFUNDS
July 31, 2020	3,206,828.01	103,446.06	1,721,141.25	107,164.97	15,578.00	1,598,398.28	1,274,600.67	15,524.07
August 31, 2020	3,566,316.27	115,042.46	2,266,956.33	476,865.38	-	1,790,090.95	1,169,945.29	45,898.87
September 30, 2020	3,502,869.43	116,762.31	2,267,356.01	59,885.97	103,687.50	2,103,782.54	1,348,338.98	3,153.96
October 31, 2020	3,532,668.88	113,957.06	2,152,140.02	68,833.95	15,578.00	2,067,728.07	1,223,244.73	487.96
November 30, 2020	3,421,278.42	114,042.61	2,799,827.64	624,532.27	-	2,175,295.37	1,999,710.79	720.33
December 31, 2020	3,840,513.15	123,887.52	3,053,953.76	829,421.02	76,711.12	2,147,821.62	1,605,876.61	3,180.69
January 30, 2021	-	-	-	-	-	-	-	-
February 28, 2021	-	-	-	-	-	-	-	-
March 31, 2021	-	-	-	-	-	-	-	-
April 30, 2021	-	-	-	-	-	-	-	-
May 31, 2021	-	-	-	-	-	-	-	-
June 30, 2021	-	-	-	-	-	-	-	-
<b>YTD TOTAL</b>	<b>21,070,474.16</b>	<b>114,523.01</b>	<b>14,261,375.01</b>	<b>2,166,703.56</b>	<b>211,554.62</b>	<b>11,883,116.83</b>	<b>8,621,717.07</b>	<b>68,965.88</b>

<b>ACCOUNTS RECEIVABLE AGING</b>					<b>PAYOR MIX - YTD % OF REVENUE</b>				
	DECEMBER \$ OUTSTANDING	DECEMBER DAYS OUT	NOVEMBER DAYS OUT	OCTOBER DAYS OUT		DECEMBER	NOVEMBER	OCTOBER	3 MONTH AVERAGE
MEDICARE	2,739,699.98	54.98	50.52	50.79	MEDICARE	50.93%	38.52%	37.11%	42.19%
MEDI - CAL	1,742,601.90	37.27	39.50	51.55	MEDI - CAL	36.42%	39.12%	44.28%	39.94%
THIRD PARTY	2,023,458.80	115.90	116.73	122.82	THIRD PARTY	10.45%	18.36%	16.32%	15.04%
PRIVATE	761,687.71				PRIVATE	2.21%	4.00%	2.28%	2.83%
<b>LTC ONLY (INCLUDE)</b>	<b>1,517,997.59</b>	<b>49.66</b>	<b>46.69</b>	<b>46.98</b>					
<b>OVERALL</b>	<b>7,267,448.39</b>	<b>61.94</b>	<b>60.76</b>	<b>66.64</b>					

# ACUTE / SWING PATIENT DAYS

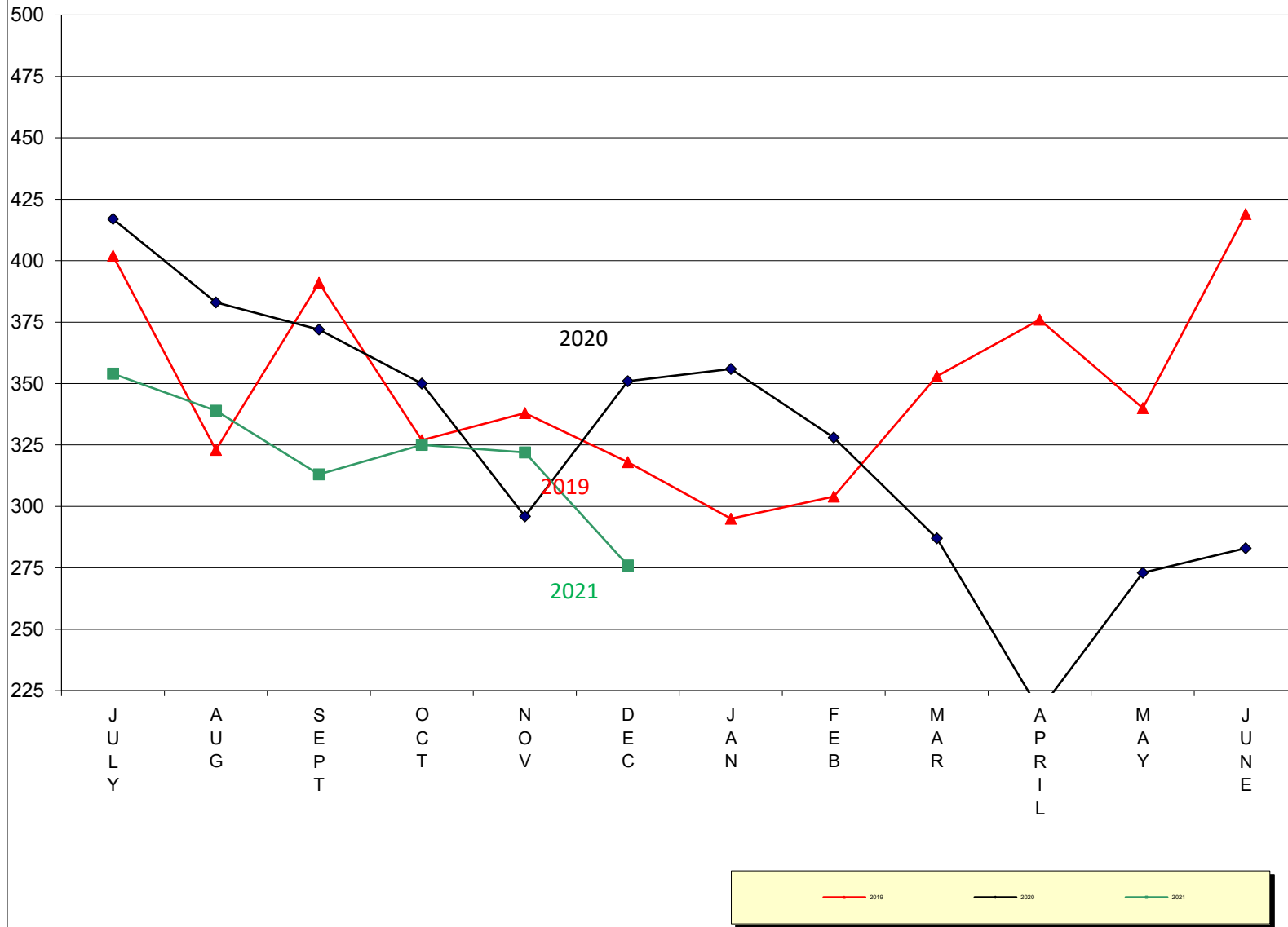


# SNF PATIENT DAYS

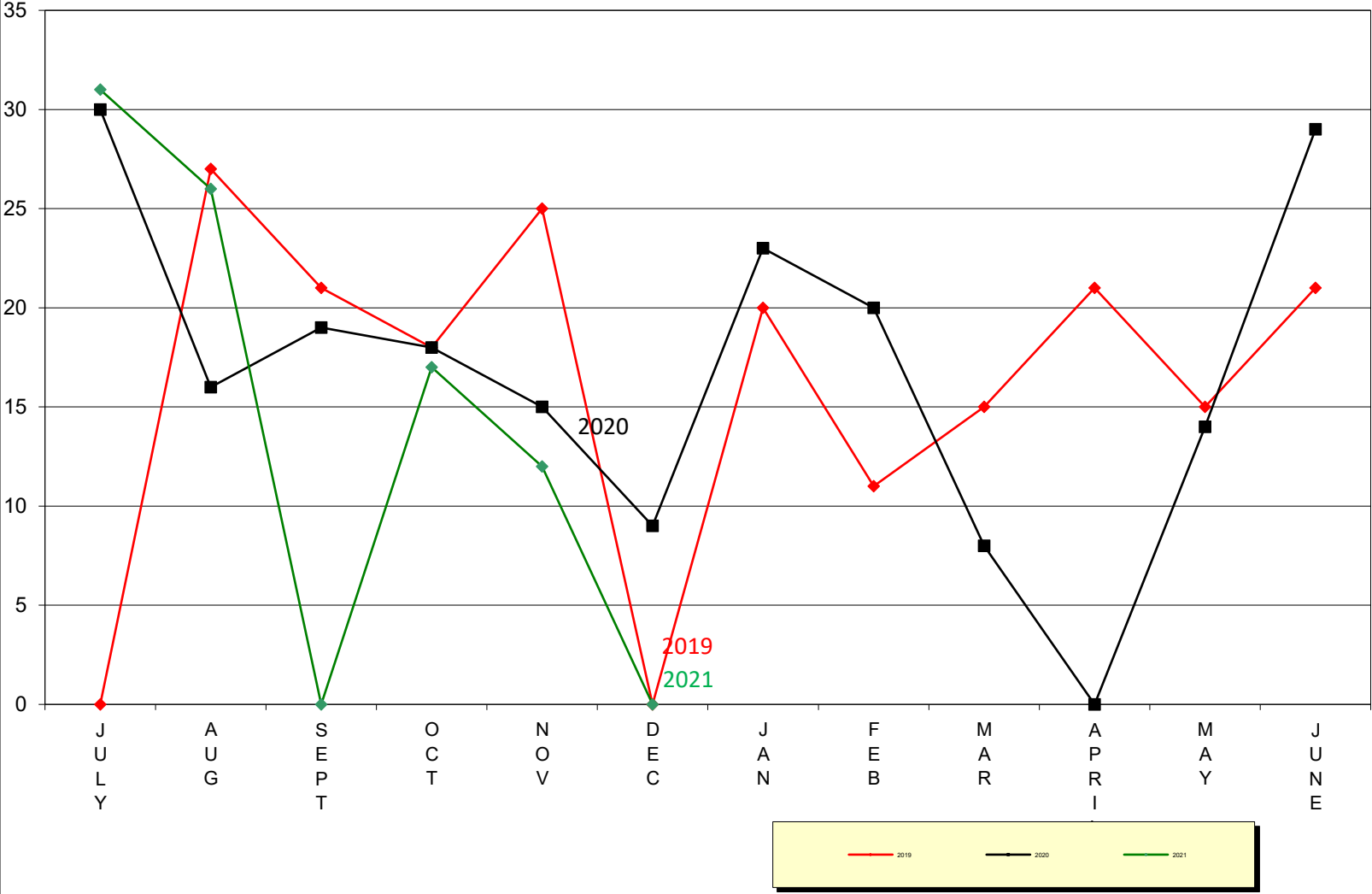




# EMERGENCY



# SURGERY / OUTPATIENT PROCEDURES



**MAYERS MEMORIAL HOSPITAL  
2020-2021 OPERATING ACTUAL**

	<u>JULY</u>	<u>AUG</u>	<u>SEPT</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>Jan-21</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	YTD FY 2021 <u>ACTUAL</u>	YTD Current Mth <u>ACTUAL</u>
<b>Operating Revenue:</b>														
Routine														
Acute	228,843.00	445,025.00	600,158.00	460,704.00	401,258.00	1,093,907.00	-	-	-	-	-	-	3,229,895.00	2,330,405
SNF	1,020,182.94	1,046,029.31	1,072,699.83	1,056,767.29	1,021,981.83	1,027,052.78	-	-	-	-	-	-	6,244,713.98	5,668,027
Acute Ancillary	163,379.70	179,967.20	265,292.55	202,312.50	153,719.30	204,837.20	-	-	-	-	-	-	1,169,508.45	1,335,536
SNF Ancillary	298.00	924.00	8.00	(51.00)	453.00	(337.00)	-	-	-	-	-	-	1,295.00	(2,145)
Outpatient	2,096,621.01	1,919,883.07	1,596,769.88	1,835,959.38	1,863,508.12	1,566,152.95	-	-	-	-	-	-	10,878,894.41	11,511,279
	3,509,324.65	3,591,828.58	3,534,928.26	3,555,692.17	3,440,920.25	3,891,612.93	-	-	-	-	-	-	21,524,306.84	20,843,102
														0
Less Deductions:														
Contractuals - Care/Cal	917,579.99	731,408.51	737,551.82	758,017.08	1,099,261.67	619,101.60	-	-	-	-	-	-	4,862,920.67	5,375,702
Contractuals - PPO	76,752.99	137,171.96	77,299.96	83,361.57	93,371.84	135,132.57	-	-	-	-	-	-	603,090.89	592,191
Charity Care & Write off	26,616.86	-	97.40	-	18,036.40	29,751.54	-	-	-	-	-	-	74,502.20	107,564
Other Contractual write offs	32,573.28	80,169.43	22,261.64	24,025.15	87,696.26	32,279.98	-	-	-	-	-	-	279,005.74	254,081
Medicare													-	0
Medi-Cal													-	0
PPO's													-	0
Administrative & Other													-	0
Provision For Bad Debts	85,310.41	109,094.37	70,260.59	89,419.78	110,867.20	203,204.31	-	-	-	-	-	-	668,156.66	243,675
Total Deductions	1,138,833.53	1,057,844.27	907,471.41	954,823.58	1,409,233.37	1,019,470.00	-	-	-	-	-	-	6,487,676.16	6,573,213
														0
Other Revenue	19,553.17	79,775.55	14,739.04	30,588.18	27,171.10	40,992.06	-	-	-	-	-	-	212,819.10	160,873
Net Revenue	2,390,044.29	2,613,759.86	2,642,195.89	2,631,456.77	2,058,857.98	2,913,134.99	-	-	-	-	-	-	15,249,449.78	14,430,762
														0
<b>Operating Expenses:</b>														
Salaries - Productive	1,015,951.27	1,071,446.64	966,440.01	1,002,914.78	1,330,764.32	1,049,500.67	-	-	-	-	-	-	6,437,017.69	4,965,623
Salaries - Non-productive	109,851.27	147,048.45	127,845.82	113,812.84	119,837.86	133,554.80	-	-	-	-	-	-	751,951.04	611,025
Employee Benefits	282,086.36	323,694.05	316,709.61	341,699.89	354,717.72	296,036.46	-	-	-	-	-	-	1,914,944.09	1,412,164
Supplies	225,466.78	264,039.27	243,318.37	292,477.67	160,367.38	420,136.32	-	-	-	-	-	-	1,605,805.79	1,518,216
Professional Fees	148,051.68	158,562.18	132,917.12	148,437.83	162,578.12	156,841.13	-	-	-	-	-	-	907,388.06	882,936
Acute/Swing travelers	16,933.75	2,192.00	4,091.75	19,370.44	30,694.94	64,312.25	-	-	-	-	-	-	137,595.13	329,843
SNF travelers	149,795.45	150,904.14	178,571.19	179,984.22	197,121.69	189,129.00	-	-	-	-	-	-	1,045,505.69	1,202,952
Ancillary travelers	52,799.75	129,307.03	97,285.20	63,226.25	56,225.83	68,512.00	-	-	-	-	-	-	467,356.06	652,377
Other Purchased Services	143,867.26	119,920.06	162,176.33	161,654.04	181,382.97	208,238.70	-	-	-	-	-	-	977,239.36	806,498
Repairs & Maintenance	24,809.56	22,359.64	20,914.00	32,488.90	18,644.78	23,371.33	-	-	-	-	-	-	142,588.21	112,649
Utilities	52,239.15	53,857.95	33,130.78	55,329.14	38,657.13	45,087.22	-	-	-	-	-	-	278,301.37	319,605
Insurance	25,559.13	39,766.54	25,419.38	25,419.49	25,419.39	25,419.39	-	-	-	-	-	-	167,003.32	146,488
Other Expense	39,675.05	67,946.31	53,567.84	37,693.34	42,422.83	41,322.92	-	-	-	-	-	-	282,628.29	270,562
Depreciation	62,993.54	62,954.27	62,315.52	63,319.69	63,319.69	63,319.69	-	-	-	-	-	-	378,222.40	470,102
Bond Repayment Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Bond Repayment Interest	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	17,910.82	-	-	-	-	-	-	107,464.92	107,465
Interest	2,044.95	2,124.89	3,427.40	3,961.30	3,848.62	5,885.72	-	-	-	-	-	-	21,292.88	14,244
Rent/Lease Equipment	4,907.29	7,058.68	12,839.32	17,014.55	13,978.04	16,036.90	-	-	-	-	-	-	71,834.78	6,669
Total Operating Expense	2,374,943.06	2,641,092.92	2,458,880.46	2,576,715.19	2,817,892.13	2,824,615.32	-	-	-	-	-	-	15,694,139.08	13,829,421
														0
Net Operating Rev over Expense	15,101.23	(27,333.06)	183,315.43	54,741.58	(759,034.15)	88,519.67	-	-	-	-	-	-	(444,689.30)	601,341
														0
<b>Non-Operating Revenue:</b>														
Non-operating Revenue	267,332.95	381,667.46	270,604.35	251,949.56	475,663.84	937,059.29	-	-	-	-	-	-	2,584,277.45	2,528,023
Interest Income	52,947.31	605.35	425.27	36,928.32	482.10	450.89	-	-	-	-	-	-	91,839.24	37,999
Other non-operating Expense	83,624.59	141,824.80	149,668.10	160,457.16	151,767.61	173,371.66	-	-	-	-	-	-	860,713.92	529,111
Total Non-Operating Revenue	236,655.67	240,448.01	121,361.52	128,420.72	324,378.33	764,138.52	-	-	-	-	-	-	1,815,402.77	2,036,912
														0
Net Revenue over Expense	251,756.90	213,114.95	304,676.95	183,162.30	(434,655.82)	852,658.19	-	-	-	-	-	-	1,370,713.47	2,638,252
DIFF s/b 0	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DAYS CASH ON HAND (MTD)	293.71	259.88	265.39	245.66	207.78	197.40	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!		YTD 522.01
AVERAGE YTD	293.71	276.80	272.99	266.16	254.49	244.97	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!		

**Retail Pharmacy Financials****DECEMBER 2020**

<b>Total Revenue</b>			<u>158,135.07</u>
Opening Inventory 12/1/20		191,556.59	
+ Purchases			
RETAIL PHARMACY - PHARMACEUTICALS	9550-3810	105,503.68	
RETAIL PHARMACY - FREIGHT	9550-6810	25.00	
Less Closing Inventory 12/31/20	1089-0010	201,090.13	
Less Cost of Goods Sold			<u>95,995.14</u>
<b>Gross Profit</b>			<u><b>62,139.93</b></u>
<b>Less Other Operating Expenses</b>			
RETAIL PHARMACY - MANAGEMENT	9550-0000	10,303.64	
RETAIL PHARMACY - PHARMACIST	9550-0010	992.18	
RETAIL PHARMACY - TECH SPEC	9550-0110	6,514.61	
RETAIL PHARMACY - SICK PAY	9550-1210	417.06	
RETAIL PHARMACY - VAC & HOL PAY	9550-1810	1,140.15	
RETAIL PHARMACY - MEDICARE TAX	9550-0810	236.41	
RETAIL PHARMACY - FICA TAX	9550-1010	374.25	
RETAIL PHARMACY - WRKM'S COMP INS	9550-1610	606.19	
RETAIL PHARMACY - OTHER PURCHASED SERV	9550-6910	1,560.00	
RETAIL PHARMACY - REPAIRS & MAINT	9550-6210	40.64	
RETAIL PHARMACY - UTILITIES OTHER	9550-8010	457.26	
RETAIL PHARMACY - LICENSES & TAXES	9550-8310	11.98	
RETAIL PHARMACY - DUES & SUBSCRIP	9550-8610	-	
RETAIL PHARMACY - OUTSIDE TRAINING	9550-8710	-	
RETAIL PHARMACY - TRAVEL	9550-8810	192.12	
RETAIL PHARMACY - MILEAGE	9550-8811	181.12	
RETAIL PHARMACY - OTHER EXPENSES	9550-9010	-	
RETAIL PHARMACY - DEPRECIATION	9550-7410	2,806.64	
RETAIL PHARMACY - RENT / LEASE EQUIP	9550-7610	-	
RETAIL PHARMACY - IV SOLUTIONS	9550-3710	-	
RETAIL PHARMACY-340B Drug Expenses	9550-3811	41,325.45	
RETAIL PHARMACY - MEDICAL SUPPLIES	9550-4110	-	
RETAIL PHARMACY - OFFICE SUPPLIES	9550-4610	220.79	
RETAIL PHARMACY - MINOR EQUIPMENT	9550-4910	-	
RETAIL PHARMACY - NON-MED SUPPLIES	9550-5010	462.49	
RETAIL PHARMACY - OTHER PUR SERV TRAV	9550-6931	-	
<b>Total Expenses</b>			<u><b>67,842.98</b></u>
<b>Net Profit (LOSS)</b>			<u><b>(5,703.05)</b></u>
YTD Profit (LOSS)			(46,140)

**MAYERS MEMORIAL HOSPITAL  
2019-2020 OPERATING ACTUAL**

	Julv-19	AUG	SEPT	OCT	NOV	DEC	Jan-20	FEB	MAR	APR	MAY	JUN	YEAR TO DATE 6/30/2020 ACTUAL	FY YTD ACTUAL
<b>Operating Revenue:</b>														
Routine														
Acute	313,479	441,527	326,202	470,186	346,791	432,220	412,581	363,080	258,135	227,123	209,359	180,213	3,980,896	2,330,405
SNF	984,709	950,524	907,241	949,841	909,367	966,344	1,014,373	1,027,280	1,081,897	1,020,940	1,038,132	1,023,147	11,873,796	5,668,027
Ancillary														
Acute	174,100	250,072	155,539	285,875	193,353	276,597	220,258	222,591	127,821	149,524	52,640	76,958	2,185,326	1,335,536
SNF	0	0	0	342	(2,487)	0	309	0	0	0	0	1,345	(491)	(2,145)
Outpatient	2,113,426	2,082,449	2,030,839	2,045,949	1,652,962	1,585,654	1,820,548	1,658,574	1,628,329	1,155,709	1,455,108	1,837,180	21,066,727	11,511,279
	3,585,714	3,724,572	3,419,821	3,752,193	3,099,986	3,260,815	3,468,068	3,271,525	3,096,182	2,553,296	2,755,239	3,118,843	39,106,255	20,843,102
Less Deductions:														
Contractuals - Care/Cal	971,035	1,297,165	1,190,065	596,876	477,284	843,277	765,277	185,586	98,423	(3,523,315)	707,076	93,012	3,701,762	5,375,702
Contractuals - PPO	121,937	111,592	95,572	92,679	84,337	86,074	67,618	215,396	162,839	109,519	57,605	74,562	1,279,729	592,191
Charity Care & Write off	0	17,856	23,229	1,767	3,008	61,704	(0)	(1,364)	9,247	0	117,071	6,071	238,589	107,564
Other Contractual write offs	19,195	41,824	56,094	22,071	69,207	45,691	44,806	103,350	34,826	67,207	109,711	23,867	637,848	254,081
Provision For Bad Debts	130,441	45,088	(20,644)	131,437	58,457	(101,104)	37,267	172,762	85,040	(15,978)	(68,955)	74,124	527,934	243,675
Total Deductions	1,242,608	1,513,526	1,344,316	844,829	692,293	935,641	914,967	675,729	390,376	(3,362,567)	922,508	271,636	6,385,862	6,573,213
Other Revenue	33,527	18,084	18,708	19,525	52,038	18,991	63,317	43,229	58,616	109,901	154,377	(29,379)	560,934	160,873
Net Revenue	2,376,634	2,229,130	2,094,212	2,926,890	2,459,731	2,344,165	2,616,419	2,639,024	2,764,421	6,025,764	1,987,108	2,817,828	33,281,326	14,430,762
<b>Operating Expenses:</b>														
Salaries - Productive	929,473	954,328	970,269	632,300	831,942	647,311	971,494	1,011,763	972,747	992,883	998,651	898,852	10,812,013	4,965,623
Salaries - Non-productive	99,188	134,399	105,704	90,738	80,226	100,770	136,688	156,696	91,150	84,521	88,893	105,344	1,274,316	611,025
Employee Benefits	251,993	250,748	228,269	223,467	224,331	233,356	250,093	274,797	298,546	270,193	260,913	273,443	3,040,149	1,412,164
Supplies	220,876	261,401	233,431	344,833	232,944	224,732	277,529	124,749	278,528	319,285	109,896	338,567	2,966,771	1,518,216
Professional Fees	145,243	139,362	161,045	140,243	134,589	162,455	131,880	133,609	171,414	146,500	143,783	152,257	1,762,379	882,936
Acute/Swing travelers	51,370	55,475	53,318	68,857	34,284	66,538	65,024	26,533	28,511	27,393	11,700	31,493	520,496	329,843
SNF travelers	200,578	180,861	216,727	176,638	119,779	308,370	158,349	164,041	152,163	147,535	129,502	169,649	2,124,191	1,202,952
Ancillary travelers	91,768	93,419	142,190	106,971	101,041	116,988	124,359	95,120	53,410	72,460	68,743	105,994	1,172,461	652,377
Other Purchased Services	91,018	147,700	145,029	134,194	128,421	160,136	191,655	160,467	204,222	102,842	141,471	167,462	1,774,618	806,498
Repairs & Maintenance	32,968	36,117	24,262	19,594	(20,077)	19,785	27,247	26,606	27,746	45,324	27,135	27,943	294,650	112,649
Utilities	47,035	53,399	61,538	48,331	53,643	55,659	57,818	59,578	54,787	53,520	48,250	70,123	663,681	319,605
Insurance	35,534	22,051	22,331	22,191	22,191	22,191	22,191	22,191	22,191	22,191	22,191	8,758	266,200	146,488
Other Expense	40,571	51,167	41,725	53,745	37,286	46,069	121,109	53,541	49,989	45,871	149,311	49,483	739,866	270,562
Depreciation	67,452	67,263	66,759	66,494	129,360	72,774	72,529	72,529	72,529	72,529	72,196	65,182	897,596	470,102
Bond Repayment Insurance	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bond Repayment Interest	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	214,930	107,465
Interest	2,225	2,382	2,413	2,616	2,517	2,091	2,204	1,991	2,353	2,491	2,398	2,045	27,726	14,244
Rent/Lease Equipment	(14,475)	6,500	4,523	3,408	2,275	4,438	4,061	7,088	8,342	8,224	5,206	8,583	48,172	6,669
Total Operating Expense	2,310,727	2,474,483	2,497,444	2,152,531	2,132,662	2,261,574	2,632,139	2,409,210	2,506,537	2,431,672	2,298,148	2,493,086	28,600,214	13,829,421
Net Operating Rev over Expense	65,907	(245,353)	(403,232)	774,359	327,068	82,592	(15,721)	229,814	257,884	3,594,092	(311,040)	324,742	4,681,112	601,341
<b>Non-Operating Revenue:</b>														
Non-operating Revenue	655,108	148,708	158,439	210,306	580,022	775,440	252,437	225,526	264,276	762,676	4,139,811	31,860	8,204,610	2,528,023
Interest Income	0	0	0	37,999	0	0	51,936	0	0	44,183	0	0	134,118	37,999
Other non-operating Expense	6,942	103,819	80,455	131,612	99,579	106,703	121,709	132,273	102,553	162,275	140,728	124,016	1,312,665	529,111
Total Non-Operating Revenue	648,165	44,889	77,984	116,694	480,442	668,737	182,664	93,254	161,722	644,584	3,999,082	(92,155)	7,026,063	2,036,912
Net Revenue over Expense	714,072	(200,465)	(325,248)	891,053	807,511	751,329	166,944	323,067	419,606	4,238,676	3,688,043	232,587	11,707,175	2,638,252

MAYERS MEMORIAL HOSPITAL DISTRICT  
 FINANCIAL SNAPSHOT  
 MONTH ENDED November 2020

FISCAL 2021

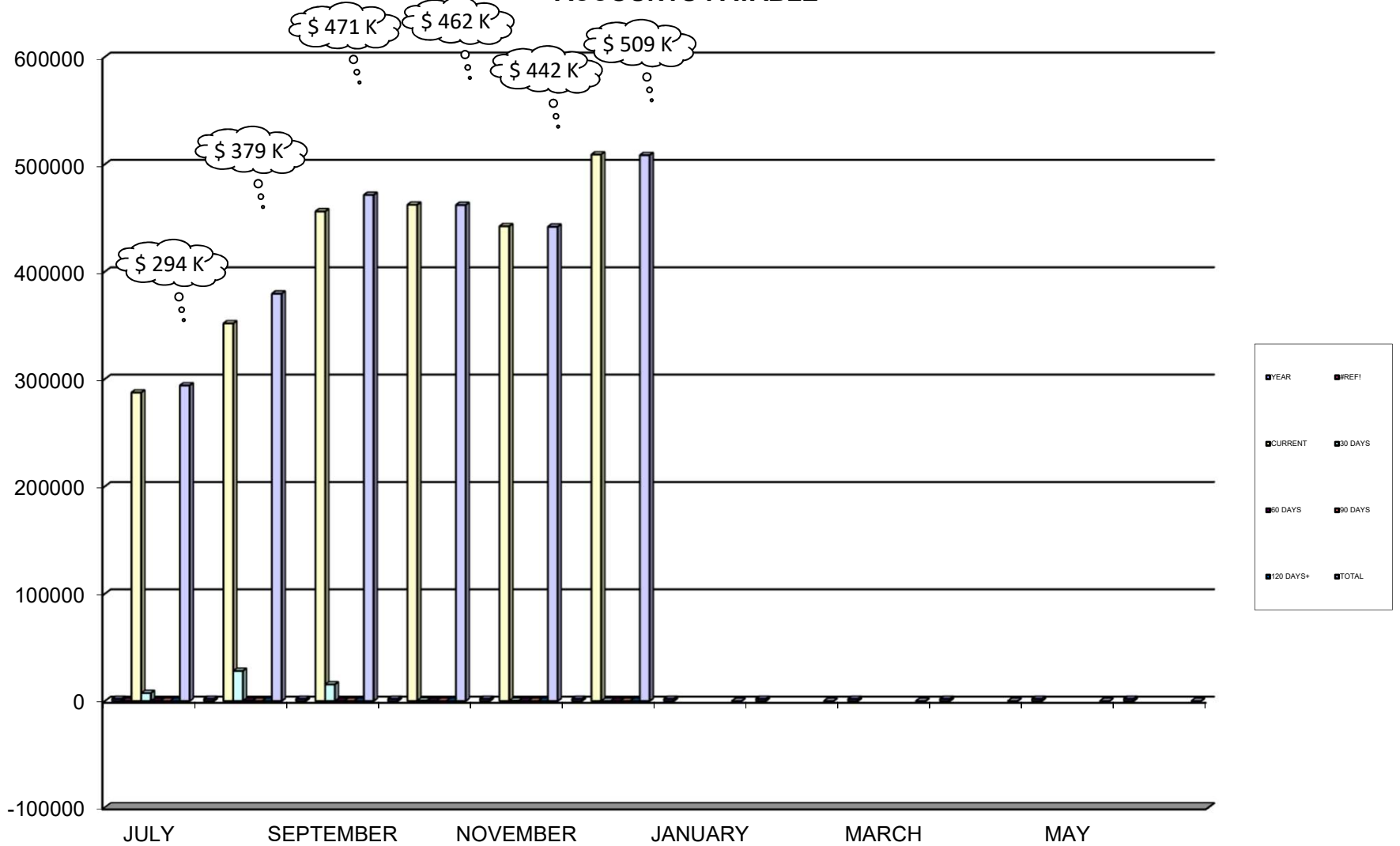
FINANCIAL DATA ACROSS ENTIRE ENTERPRISE  
 ACTUAL YTD      ACTUAL YTD

	NOVEMBER 20	NOVEMBER 20	Variance\$\$	Variance %
Inpatient Revenue				
Acute/OB/Swing	\$ 3,229,895	\$ 2,330,405	899,490.10	39%
SNF	\$ 6,244,714	\$ 5,668,027	576,686.94	10%
Inpatient Ancillary Revenue				
Acute/OB/Swing	1,169,508	1,335,536	(166,027.20)	-12%
SNF	1,295	(2,145)	3,440.00	-160%
Outpatient Revenue	10,878,894	11,511,279	(632,384.56)	-5%
Total Gross Revenue	\$ 21,524,307	\$ 20,843,102	681,205.28	3%

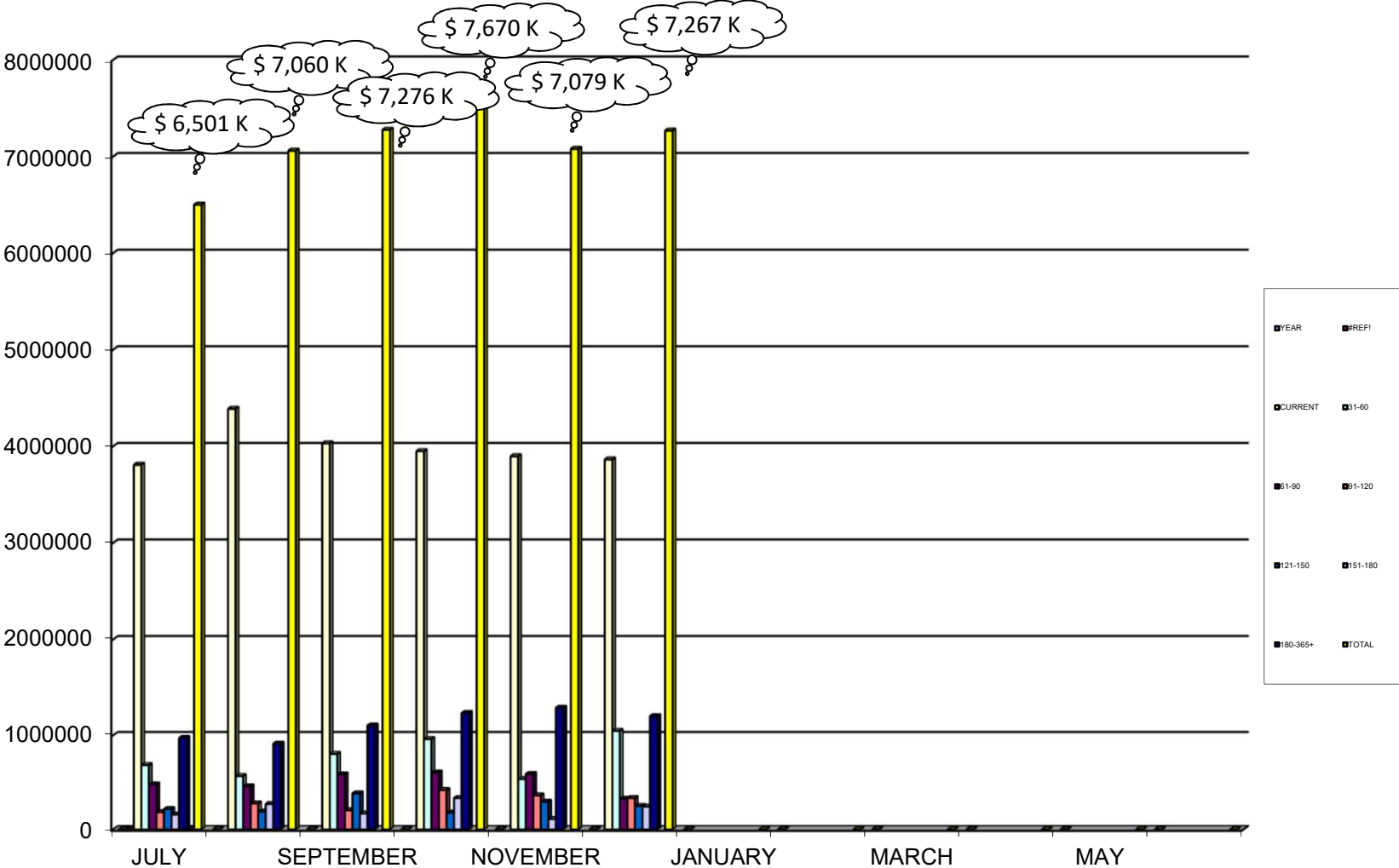
ACTUAL YTD      ACTUAL YTD

<u>Statistics</u>	NOVEMBER 20	NOVEMBER 20	<u>Variance</u>	<u>Variance %</u>
Patient Days	15,583	14,565	1,018	7.0%
Outpatient Services	791	884	(93)	-11%
Labs	7,729	4,216	3,513	83%
Imaging	2,427	2,616	(189)	-7%
Hospice	490	645	(155)	-24%
PT	1,157	1,312	(155)	-12%

### ACCOUNTS PAYABLE



### ACCOUNTS RECEIVABLE





### ACCOUNTS RECEIVABLE

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>31-60</u>	<u>61-90</u>	<u>91-120</u>	<u>121-150</u>	<u>151-180</u>	<u>180-365+</u>	<u>TOTAL</u>
JULY	2020	3,808,505.41	684,081.14	478,769.78	182,797.53	216,095.25	158,177.56	972,686.12	6,501,112.79
AUGUST	2020	4,387,751.78	566,156.56	458,532.33	276,242.35	190,206.62	270,647.64	910,740.75	7,060,278.03
SEPTEMBER	2020	4,030,146.38	803,219.40	584,507.49	202,684.14	383,397.08	168,675.77	1,104,241.44	7,276,871.70
OCTOBER	2020	3,949,311.60	960,333.45	604,173.98	418,005.43	176,858.64	333,873.33	1,236,994.29	7,679,550.72
NOVEMBER	2020	3,896,866.37	534,908.87	589,134.00	361,549.09	294,855.36	109,559.81	1,292,441.68	7,079,315.18
DECEMBER	2020	3,863,859.86	1,047,677.46	325,127.93	333,989.96	249,004.19	243,537.63	1,204,251.36	7,267,448.39
JANUARY	2021								0.00
FEBRUARY	2021								0.00
MARCH	2021								0.00
APRIL	2021								0.00
MAY	2021								0.00
JUNE	2021								0.00

### ACCOUNTS PAYABLE (includes accrued payables)

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>30 DAYS</u>	<u>60 DAYS</u>	<u>90 DAYS</u>	<u>120 DAYS+</u>	<u>TOTAL</u>
JULY	2020	287,401.93	7,427.81	50.68	0.00	(909.90)	293,970.52
AUGUST	2020	351,774.23	28,113.84	220.99	0.00	(654.90)	379,454.16
SEPTEMBER	2020	456,106.23	15,505.86	0.00	(105.75)	(94.20)	471,412.14
OCTOBER	2020	462,259.62	408.82	15.53	0.00	(654.90)	462,029.07
NOVEMBER	2020	442,248.09	199.55	0.00	0.00	(654.90)	441,792.74
DECEMBER	2020	509,075.50	0.00	0.00	0.00	(654.90)	508,420.60
JANUARY	2021						0.00
FEBRUARY	2021						0.00
MARCH	2021						0.00
APRIL	2021						0.00
MAY	2021						0.00
JUNE	2021						0.00

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2021

	2020						2021						average
	<u>JULY</u>	<u>AUGUST</u>	<u>SEPTEMBER</u>	<u>OCTOBER</u>	<u>NOVEMBER</u>	<u>DECEMBER</u>	<u>JANUARY</u>	<u>FEBRUARY</u>	<u>MARCH</u>	<u>APRIL</u>	<u>MAY</u>	<u>JUNE</u>	<u>beg balance</u>
BEGINNING AP BALANCE	1,368,758.41	293,970.52	379,454.16	471,412.14	462,029.07	441,792.74	508,420.60	0.00	0.00	0.00	0.00	0.00	560,833.95
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b><u>CASH COLLECTIONS</u></b>													<b><u>YTD total</u></b>
PATIENT PAYMENTS	1,665,061.10	1,965,024.61	2,125,689.76	2,103,511.96	2,224,213.39	3,041,478.40	0.00	0.00	0.00	0.00	0.00	0.00	<b><u>cash collections</u></b>
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	13,124,979.22
DSH (Disproportionate Share)	15,578.00	0.00	0.00	15,578.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	31,156.00
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	539,674.67	127,021.99	458,180.92	0.00	217,139.95	21,704.96	0.00	0.00	0.00	0.00	0.00	0.00	1,363,722.49
PRIME	0.00	0.00	35,572.50	0.00	573,750.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	609,322.50
IGT RATE RANGE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQAF	0.00	0.00	103,687.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	103,687.50
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TAXES	30,014.65	290,715.00	772.47	31,643.31	746.75	10,671.61	0.00	0.00	0.00	0.00	0.00	0.00	364,563.79
RENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
VENDING / CAFETERIA	1,487.50	1,367.12	1,633.78	1,406.75	1,117.50	1,803.75	0.00	0.00	0.00	0.00	0.00	0.00	8,816.40
Telemed Grant (HRSA)	9,000.00	9,813.08	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	18,813.08
Mayers Healthcare Foundation	7,119.00	22,000.00	0.00	0.00	0.00	518,361.54	0.00	0.00	0.00	0.00	0.00	0.00	547,480.54
MISC (REBATES/REIMB, CARES ACT ETC)	36,771.73	153,550.00	23,541.00	153.55	19,652.26	156,545.58	0.00	0.00	0.00	0.00	0.00	0.00	390,214.12
<b><u>TOTAL COLLECTIONS</u></b>	<b>2,304,706.65</b>	<b>2,569,491.80</b>	<b>2,749,077.93</b>	<b>2,152,293.57</b>	<b>3,036,619.85</b>	<b>3,750,565.84</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>16,562,755.64</b>
<b><u>EXPENSES</u></b>													<b><u>YTD total</u></b>
INCOME STATEMENT EXPENSES	2,309,904.57	2,576,013.76	2,393,137.54	2,509,434.20	2,750,723.82	2,755,409.91	0.00	0.00	0.00	0.00	0.00	0.00	<b><u>expenses</u></b>
ASSET EXPENSES	0.00	6,000.00	39,923.21	24,100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	15,294,623.80
CIP EXPENSES	318,690.83	591,238.33	916,874.32	378,155.51	892,552.19	333,590.50	0.00	0.00	0.00	0.00	0.00	0.00	70,023.21
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	255,596.61	185,253.11	1,547,556.07	0.00	0.00	0.00	0.00	0.00	0.00	3,431,101.68
USDA PRIN-INT PYMTS	0.00	0.00	678,774.74	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,988,405.79
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	678,774.74
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b><u>TOTAL EXPENSES</u></b>	<b>2,630,677.98</b>	<b>3,175,334.67</b>	<b>4,030,792.39</b>	<b>3,169,368.90</b>	<b>3,830,611.70</b>	<b>4,638,639.06</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>21,475,424.70</b>
<b><u>collections less expenses</u></b>	<b>(325,971.33)</b>	<b>(605,842.87)</b>	<b>(1,281,714.46)</b>	<b>(1,017,075.33)</b>	<b>(793,991.85)</b>	<b>(888,073.22)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>(4,912,669.06)</b>
ENDING AP BALANCE	293,970.52	379,454.16	471,412.14	462,029.07	441,792.74	508,420.60	0.00	0.00	0.00	0.00	0.00	0.00	<b><u>average</u></b>
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	<b><u>ending balance</u></b>
													426,179.87
													0.00

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2020

	2019						2020						average
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	464,958.41	489,204.13	565,004.61	500,949.55	606,967.36	294,555.16	460,952.68	493,266.07	242,261.91	448,978.72	469,315.46	621,654.80	457,568.88
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b><u>CASH COLLECTIONS</u></b>													<b><u>YTD total</u></b>
PATIENT PAYMENTS	2,054,550.07	2,023,782.09	1,774,139.24	2,276,150.54	2,077,542.19	1,980,831.00	2,008,536.70	1,980,838.09	2,068,619.51	1,896,703.33	2,036,163.31	1,612,181.31	23,790,037.38
COST REPORT SETTLEMENTS	0.00	0.00	31,219.00	0.00	0.00	0.00	0.00	0.00	0.00	948,040.00	30,836.00	513,000.00	1,523,095.00
DSH (Disproportionate Share)	17,006.00	146.65	0.00	0.00	17,005.00	0.00	17,006.03	1,203.35	0.00	15,578.00	0.00	0.00	67,945.03
OUTPATIENT SUPPLEMENTAL	54,237.08	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	914,187.71	78,191.08	0.00	1,046,615.87
DPNF SUPPLEMENTAL	0.00	0.00	0.00	10,661.04	44,170.42	0.00	0.00	0.00	124,129.10	1,103,896.49	0.00	0.00	1,282,857.05
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	722,137.57	1,619,108.25	1,171,809.59	485,745.02	0.00	926,284.79	723,370.50	0.00	277,012.93	0.00	0.00	0.00	5,925,468.65
PRIME	0.00	0.00	0.00	0.00	675,000.00	0.00	0.00	0.00	0.00	0.00	573,750.00	0.00	1,248,750.00
IGT RATE RANGE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,425,504.48	0.00	0.00	4,425,504.48
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQAF	0.00	0.00	0.00	156,477.74	0.00	12,205.23	0.00	0.00	3,358,986.58	46,948.67	0.00	227,448.23	3,802,066.45
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TAXES	20,930.11	4,147.05	837.32	29,321.61	41.71	6,636.58	386,176.88	96,141.01	16.40	0.00	295,400.87	0.00	839,649.54
RENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
VENDING / CAFETERIA	3,564.40	3,884.73	4,564.52	2,391.97	3,204.59	2,952.59	4,534.07	4,257.74	1,139.10	0.00	0.00	850.00	31,343.71
MISC (REBATES/REIMB, CARES ACT ETC)	540,128.99	17,453.67	12,597.73	15,790.83	47,445.12	537,401.96	5,282.25	12,398.09	56,852.76	547,471.22	3,947,330.39	245,624.60	5,985,777.61
<b><u>TOTAL COLLECTIONS</u></b>	<b>3,412,554.22</b>	<b>3,668,522.44</b>	<b>2,995,167.40</b>	<b>2,976,538.75</b>	<b>2,864,409.03</b>	<b>3,466,312.15</b>	<b>3,144,906.43</b>	<b>2,094,838.28</b>	<b>5,886,756.38</b>	<b>9,898,329.90</b>	<b>6,961,671.65</b>	<b>2,599,104.14</b>	<b>49,969,110.77</b>
<b><u>EXPENSES</u></b>													<b><u>YTD total</u></b>
INCOME STATEMENT EXPENSES	2,241,050.00	2,404,838.00	2,428,272.00	2,083,420.82	2,000,784.87	2,186,708.20	2,557,406.62	2,336,681.35	2,431,655.70	2,356,651.67	2,223,553.92	2,425,859.21	27,676,882.36
ASSET EXPENSES	0.00	0.00	0.00	0.00	883,011.43	0.00	0.00	0.00	0.00	0.00	0.00	0.00	883,011.43
CIP EXPENSES	871,023.18	2,088,240.00	1,352,052.41	169,228.41	844,942.85	997,518.70	1,047,291.49	34,046.91	186,035.01	277,253.45	561,547.50	1,169,223.71	9,598,403.62
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	337,500.00	0.00	0.00	1,010,999.00	0.00	1,543,334.00	286,950.00	120,475.58	0.00	3,299,258.58
USDA PRIN-INT PYMTS	0.00	0.00	328,696.29	0.00	0.00	0.00	0.00	0.00	283,982.46	0.00	0.00	0.00	612,678.75
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	31,219.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	31,219.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.96
<b><u>TOTAL EXPENSES</u></b>	<b>3,114,155.76</b>	<b>4,495,160.58</b>	<b>4,142,322.28</b>	<b>2,592,231.81</b>	<b>3,730,821.73</b>	<b>3,186,309.48</b>	<b>4,617,779.69</b>	<b>2,372,810.84</b>	<b>4,447,089.75</b>	<b>2,922,937.70</b>	<b>2,907,659.58</b>	<b>3,597,165.50</b>	<b>42,126,444.70</b>
<b><u>collections less expenses</u></b>	<b>298,398.46</b>	<b>(826,638.14)</b>	<b>(1,147,154.88)</b>	<b>384,306.94</b>	<b>(866,412.70)</b>	<b>280,002.67</b>	<b>(1,472,873.26)</b>	<b>(277,972.56)</b>	<b>1,439,666.63</b>	<b>6,975,392.20</b>	<b>4,054,012.07</b>	<b>(998,061.36)</b>	<b>7,842,666.07</b>
													<b><u>average</u></b>
ENDING AP BALANCE	489,204.13	565,004.61	500,949.55	606,967.36	294,555.16	460,952.68	493,266.07	242,261.91	448,978.72	469,315.46	621,654.80	1,368,758.41	455,793.35
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<b><u>ending balance</u></b>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2019

	2018					2019						average	
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	376,923.71	272,028.97	234,986.52	406,231.17	345,087.81	254,834.80	458,399.76	636,982.41	720,959.31	192,824.43	394,889.29	211,741.55	390,377.11
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<b>YTD total</b>
<b>CASH COLLECTIONS</b>													<b>cash collections</b>
PATIENT PAYMENTS	1,674,419.83	1,607,357.78	1,928,154.51	1,824,762.09	1,725,299.50	1,721,719.72	1,933,020.84	1,374,465.47	1,752,143.85	1,945,223.92	1,942,912.05	1,746,357.46	21,175,837.02
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	595,947.00	0.00	0.00	249,000.00	0.00	844,947.00
DSH (Disproportionate Share)	15,726.00	0.00	66,730.43	32,449.00	0.00	0.00	15,728.96	0.00	0.00	17,789.25	0.00	0.00	148,423.64
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	760,234.86	0.00	0.00	0.00	760,234.86
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	396,400.10	0.00	0.00	0.00	396,400.10
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	543,907.84	681,735.00	154,419.86	0.00	754,603.43	8,952.95	0.00	2,306,184.28	0.00	1,123,268.29	600,322.68	0.00	6,173,394.33
PRIME	0.00	0.00	0.00	0.00	1,250,000.00	0.00	0.00	0.00	0.00	0.00	0.00	675,000.00	1,925,000.00
IGT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,082,831.92	202,794.00	4,285,625.92
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQARF	0.00	206,704.81	0.00	22,485.09	223,467.90	0.00	0.00	223,467.90	0.00	9,246.71	4,695,888.93	186,775.56	5,568,036.90
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	400,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	400,000.00
TAXES	12,936.82	26,157.10	824.33	89,331.02	1,809.92	11,466.49	369,161.43	7,509.24	55,518.65	823.50	289,203.41	40,712.88	905,454.79
RENTS	4,464.00	0.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	0.00	6,696.00	0.00	2,232.00	26,784.00
VENDING / CAFETERIA	2,002.55	3,392.05	2,457.80	4,405.79	3,275.14	3,530.53	3,455.13	4,257.74	3,754.31	3,943.77	4,361.01	4,108.94	42,944.76
MISC (REBATES/REIMB ETC)	15,337.82	29,884.69	32,891.26	108,748.16	13,665.82	39,931.31	17,723.31	131,847.89	33,790.21	1,073,668.59	162,809.31	10,590.34	1,670,888.71
<b>TOTAL COLLECTIONS</b>	<b>2,268,794.86</b>	<b>2,955,231.43</b>	<b>2,187,710.19</b>	<b>2,084,413.15</b>	<b>3,974,353.71</b>	<b>1,787,833.00</b>	<b>2,341,321.67</b>	<b>4,645,911.52</b>	<b>3,001,841.98</b>	<b>4,180,660.03</b>	<b>12,027,329.31</b>	<b>2,868,571.18</b>	<b>44,323,972.03</b>
													<b>YTD total</b>
<b>EXPENSES</b>													<b>expenses</b>
INCOME STATEMENT EXPENSES	2,091,754.00	2,057,660.00	2,234,738.00	2,231,569.03	1,921,004.98	2,334,740.00	2,232,843.80	2,116,234.84	2,176,946.03	2,368,274.28	2,170,387.00	(72,671.53)	23,863,480.44
ASSET EXPENSES	102,330.40	11,529.08	0.00	0.00	66,348.46	43,314.13	327,117.63	0.00	0.00	66,987.64	0.00	8,168.79	625,796.13
CIP EXPENSES	503,438.88	713,227.49	81,174.16	131,966.85	786,444.04	249,334.41	282,502.70	2,052,770.19	18,360.38	2,816,412.00	618,712.47	621,416.37	8,875,759.94
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,436,322.00	0.00	0.00	540,417.96	0.00	1,976,739.96
USDA PRIN-INT PYMTS	0.00	0.00	231,613.83	0.00	0.00	0.00	0.00	0.00	150,124.66	0.00	0.00	0.00	381,738.49
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.96
<b>TOTAL EXPENSES</b>	<b>2,699,605.86</b>	<b>2,784,499.15</b>	<b>2,549,608.57</b>	<b>2,365,618.46</b>	<b>2,775,880.06</b>	<b>2,629,471.12</b>	<b>2,844,546.71</b>	<b>5,607,409.61</b>	<b>2,347,513.65</b>	<b>5,253,756.50</b>	<b>3,331,600.01</b>	<b>558,996.22</b>	<b>35,748,505.92</b>
<b>collections less expenses</b>	<b>(430,811.00)</b>	<b>170,732.28</b>	<b>(361,898.38)</b>	<b>(281,205.31)</b>	<b>1,198,473.65</b>	<b>(841,638.12)</b>	<b>(503,225.04)</b>	<b>(961,498.09)</b>	<b>654,328.33</b>	<b>(1,073,096.47)</b>	<b>8,695,729.30</b>	<b>2,309,574.97</b>	<b>8,575,466.12</b>
													<b>average</b>
ENDING AP BALANCE	272,028.97	234,986.52	406,231.17	345,087.81	254,834.80	458,399.76	636,982.41	720,959.31	192,824.43	394,889.29	211,741.55	464,958.41	375,360.55
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<b>ending balance</b>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2018

	2017						2018						average
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	491,563.75	485,512.66	639,395.06	558,925.42	355,527.91	593,900.07	461,633.94	538,591.60	498,960.16	514,902.93	436,268.36	418,115.89	499,441.48
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<b>YTD total</b>
<b>CASH COLLECTIONS</b>													<b>cash collections</b>
PATIENT PAYMENTS	1,441,915.58	1,798,338.39	1,557,840.85	1,863,353.57	1,871,150.20	1,795,777.37	1,977,003.96	1,289,972.24	1,725,768.46	1,732,701.22	1,663,105.77	1,218,613.33	19,935,540.94
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	116,497.00	0.00	0.00	0.00	0.00	355,176.32	471,673.32
DSH (Disproportionate Share)	15,878.00	0.00	0.00	16,259.00	0.00	0.00	15,900.00	0.00	25,055.00	15,726.00	0.00	59,181.00	147,999.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	619,960.00	0.00	29,168.70	33,436.42	682,565.12
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	0.00	0.00	6,577,725.68	0.00	17,467.19	11,278.51	0.00	18,655.50	27,920.25	19,471.87	0.00	377,898.82	7,050,417.82
PRIME	0.00	0.00	0.00	0.00	0.00	750,000.00	0.00	0.00	0.00	0.00	250,000.00	0.00	1,000,000.00
IGT	0.00	0.00	0.00	1,178,883.84	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,903,411.98	3,082,295.82
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	73,178.24	0.00	73,178.24
HQARF	9,177.00	0.00	0.00	2,200,636.76	0.00	0.00	0.00	0.00	142,139.46	0.00	268,919.93	1,430,490.69	4,051,363.84
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	366,071.95	0.00	0.00	0.00	0.00	366,071.95
TAXES	51,004.54	10,215.64	24,861.80	4,126.29	1,233.12	11,391.39	363,208.46	63,626.36	0.00	150.30	369,374.19	44,114.10	943,306.19
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	3,562.05	4,502.52	3,006.44	4,351.11	4,049.86	3,971.67	4,475.59	3,256.05	5,016.43	4,107.83	3,557.30	1,614.50	45,471.35
MISC (REBATES/REIMB ETC)	22,819.31	23,206.89	41,026.39	45,608.77	83,227.95	114,832.58	81,892.46	65,370.02	15,649.69	56,598.57	61,059.23	4,193.82	615,485.68
<b>TOTAL COLLECTIONS</b>	<b>1,546,588.48</b>	<b>1,838,495.44</b>	<b>8,206,693.16</b>	<b>5,315,451.34</b>	<b>1,979,360.32</b>	<b>2,689,483.52</b>	<b>2,561,209.47</b>	<b>1,809,184.12</b>	<b>2,563,741.29</b>	<b>1,830,987.79</b>	<b>2,720,595.36</b>	<b>5,430,362.98</b>	<b>38,492,153.27</b>
													<b>YTD total</b>
<b>EXPENSES</b>													<b>expenses</b>
INCOME STATEMENT EXPENSES	1,856,257.47	2,011,328.71	1,957,430.54	1,829,451.00	1,869,280.65	1,820,704.38	1,940,167.00	1,823,190.95	2,065,286.00	1,978,214.00	2,035,883.00	2,190,434.91	23,377,628.61
ASSET EXPENSES	5,857.00	172,821.38	31,902.00	22,882.00	0.00	0.00	0.00	0.00	0.00	219,993.06	27,451.12	248,929.00	729,835.56
CIP EXPENSES	24,460.24	226,686.34	133,591.91	104,236.86	6,730.76	10,775.36	45,881.66	34,139.55	34,738.65	22,586.40	58,967.41	383,532.69	1,086,327.83
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	574,768.00	0.00	0.00	0.00	375,000.00	375,000.00	0.00	1,093,035.00	125,000.00	243,256.00	0.00	2,786,059.00
USDA EXP (PAYOFF AP & GO BOND,ETC)	0.00	0.00	6,384,249.83	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,384,249.83
EMR LOAN	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2007 REVENUE BOND	40,146.22	40,146.22	40,146.22	40,146.22	40,146.22	40,117.65	40,117.65	40,117.65	40,117.65	40,117.65	0.00	0.00	401,319.35
MEDICARE/MCAL REPAYMENT PLANS	268,003.05	0.00	0.00	0.00	0.00	0.00	95,610.00	0.00	0.00	0.00	556,000.00	0.00	919,613.05
CHFFA	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	0.00	0.00	123,147.20
CAPITAL LEASES	2,082.58	2,082.41	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.79
PG & E RETROFIT PAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>TOTAL EXPENSES</b>	<b>2,209,121.28</b>	<b>3,040,147.78</b>	<b>8,561,717.80</b>	<b>2,011,113.38</b>	<b>1,930,554.93</b>	<b>2,260,994.69</b>	<b>2,511,173.61</b>	<b>1,911,845.45</b>	<b>3,247,574.60</b>	<b>2,400,308.41</b>	<b>2,923,640.11</b>	<b>2,824,979.18</b>	<b>35,833,171.22</b>
<b>collections less expenses</b>	<b>(662,532.80)</b>	<b>(1,201,652.34)</b>	<b>(355,024.64)</b>	<b>3,304,337.96</b>	<b>48,805.39</b>	<b>428,488.83</b>	<b>50,035.86</b>	<b>(102,661.33)</b>	<b>(683,833.31)</b>	<b>(569,320.62)</b>	<b>(203,044.75)</b>	<b>2,605,383.80</b>	<b>2,658,982.05</b>
													<b>average</b>
ENDING AP BALANCE	485,512.66	639,395.06	558,925.42	355,527.91	593,900.07	461,633.94	538,591.60	498,960.16	514,902.93	436,268.36	418,115.89	376,923.71	489,888.14
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<b>ending balance</b>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2017

	2016					2017						<u>average</u>	
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	<u>beg balance</u>
BEGINNING AP BALANCE	527,868.70	810,222.00	557,832.00	591,046.00	595,175.00	691,239.61	527,937.85	607,821.46	666,491.81	765,971.95	471,784.83	355,815.39	597,433.88
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>YTD total</u>
<b><u>CASH COLLECTIONS</u></b>													<u>cash collections</u>
PATIENT PAYMENTS	1,806,490.48	1,651,767.47	1,974,628.45	1,851,149.13	1,780,383.29	1,828,309.48	1,874,504.56	1,689,841.39	1,835,622.31	1,602,859.88	1,616,872.18	1,780,304.70	21,292,733.32
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	124,388.00	0.00	0.00	0.00	0.00	124,388.00
DSH (Disproportionate Share)	229.00	11,746.00	0.00	16,771.00	27,949.00	306.00	22,384.00	0.00	0.00	45,759.50	15,878.00	69.00	141,091.50
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	599,425.00	0.00	0.00	0.00	0.00	599,425.00
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	93,471.28	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	93,471.28
PRIME	375,000.00	0.00	0.00	0.00	1,125,000.00	0.00	0.00	0.00	0.00	0.00	180,000.00	0.00	1,680,000.00
IGT	0.00	0.00	191,084.00	0.00	0.00	0.00	1,154,784.55	0.00	0.00	0.00	0.00	300,919.00	1,646,787.55
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	84,345.14	0.00	84,345.14
HQARF	0.00	27,854.38	0.00	0.00	33,528.24	0.00	1,269,333.08	462,362.80	0.00	36,308.31	0.00	486,495.96	2,315,882.77
TAXES	44,662.93	9,489.30	26,857.58	3,005.81	1,102.03	8,349.63	263,174.57	13,834.70	53,522.82	806.98	184,608.58	7,877.13	617,292.06
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	7,078.33	4,375.02	4,105.47	4,919.34	3,844.37	3,705.49	3,431.29	3,646.12	1,279.08	5,191.78	3,601.98	4,105.76	49,284.03
MISC (REBATES/REIMB ETC)	37,606.78	7,722.74	12,976.71	29,247.76	25,755.02	40,710.64	7,875.79	53,837.40	40,800.19	63,283.98	108,961.24	23,485.66	452,263.91
<b><u>TOTAL COLLECTIONS</u></b>	<b>2,273,299.52</b>	<b>1,715,186.91</b>	<b>2,211,884.21</b>	<b>2,000,796.32</b>	<b>2,999,793.95</b>	<b>1,883,613.24</b>	<b>4,597,719.84</b>	<b>2,949,567.41</b>	<b>1,933,456.40</b>	<b>1,756,442.43</b>	<b>2,196,499.12</b>	<b>2,605,489.21</b>	<b>29,123,748.56</b>
													<u>YTD total</u>
<b><u>EXPENSES</u></b>													<u>expenses</u>
INCOME STATEMENT EXPENSES	1,969,989.51	1,684,329.66	1,879,461.61	1,861,548.00	1,865,337.71	1,725,612.00	1,886,686.00	1,589,361.35	1,801,293.39	1,884,373.29	1,763,964.00	1,907,599.00	21,819,555.52
ASSET EXPENSES	0.00	0.00	60,467.32	24,282.99	0.00	0.00	49,049.20	203,263.75	0.00	0.00	0.00	12,175.20	349,238.46
CIP EXPENSES	25,161.34	18,249.89	15,161.34	118,820.13	171,225.00	243,250.67	83,578.56	120,645.34	149,929.59	28,310.59	175,156.00	197,468.56	1,346,957.01
IGT EXPENSES	18,750.00	104,991.00	0.00	1,143,836.00	646,050.00	0.00	0.00	0.00	0.00	0.00	165,340.00	0.00	2,078,967.00
EMR LOAN	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2007 REVENUE BOND	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,581.92	40,581.92	40,581.92	40,581.92	40,581.92	40,581.92	40,146.22	487,456.29
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	21,860.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	21,860.00
CHFFA	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	147,776.64
CAPITAL LEASES	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	9,598.42	9,598.42	2,082.58	2,082.58	132,055.84
PG & E RETROFIT PAYMENT	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	758.65	758.65	758.65	758.37	0.00	0.00	0.00	13,138.47
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b><u>TOTAL EXPENSES</u></b>	<b>2,082,586.84</b>	<b>1,876,256.54</b>	<b>2,023,776.26</b>	<b>3,239,033.11</b>	<b>2,751,298.70</b>	<b>2,036,104.69</b>	<b>2,086,555.78</b>	<b>1,980,512.46</b>	<b>2,014,476.41</b>	<b>1,975,178.94</b>	<b>2,159,439.22</b>	<b>2,171,786.28</b>	<b>26,397,005.23</b>
<b><u>collections less expenses</u></b>	<b>190,712.68</b>	<b>(161,069.63)</b>	<b>188,107.95</b>	<b>(1,238,236.79)</b>	<b>248,495.25</b>	<b>(152,491.45)</b>	<b>2,511,164.06</b>	<b>969,054.95</b>	<b>(81,020.01)</b>	<b>(218,736.51)</b>	<b>37,059.90</b>	<b>433,702.93</b>	<b>2,726,743.33</b>
													<u>average</u>
ENDING AP BALANCE	810,222.00	557,832.00	591,046.00	595,175.00	691,239.61	527,937.85	607,821.46	666,491.81	765,971.95	471,784.83	355,815.39	491,563.75	594,408.47
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>ending balance</u>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2016

	2015					2016						average	
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	1,403,293.12	1,013,872.08	1,132,077.05	1,305,706.83	377,638.39	645,938.98	721,352.79	598,892.07	403,865.06	547,616.67	347,724.18	323,072.08	735,087.44
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	3,260,000.00	619,335.86	319,335.86	69,335.83	0.00	0.00	0.00	0.00	0.00	355,667.30
<b>CASH COLLECTIONS</b>													<b>YTD total</b>
													<b>cash collections</b>
PATIENT PAYMENTS	1,883,382.57	1,616,045.61	1,590,689.00	1,787,501.58	1,682,418.83	1,972,278.35	1,168,136.67	1,736,601.26	2,001,580.43	1,657,473.88	1,801,967.04	1,750,613.13	20,648,688.35
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	1,674.00	0.00	0.00	0.00	0.00	0.00	0.00	1,674.00
DSH (Disproportionate Share)	8,969.00	2,781.00	0.00	10,550.00	9,978.00	781.00	0.00	16,052.00	0.00	0.00	0.00	11,155.00	60,266.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	578,479.00	51,546.50	0.00	630,025.50
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	237,831.64	14,562.76	0.00	252,394.40
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	615,735.79	0.00	0.00	150,000.00	0.00	0.00	0.00	115,703.67	0.00	881,439.46
IGT	0.00	0.00	0.00	6,074,536.45	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,074,536.45
HQARF	20,534.40	20,367.44	555,742.00	0.00	0.00	29,552.61	1,945.64	29,978.39	0.00	0.00	328,291.68	0.00	986,412.16
TAXES	11,721.21	11,270.56	27,279.98	2,060.37	950.01	6,970.90	235,957.32	52,433.69	678.84	570.12	167,082.00	7,510.96	524,485.96
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	5,278.89	5,561.60	3,069.86	3,321.78	3,138.49	3,893.59	3,841.51	2,916.59	2,845.52	3,589.15	3,141.35	3,823.57	44,421.90
MISC (REBATES/REIMB ETC)	24,287.01	42,050.13	34,110.13	27,522.87	14,650.06	8,405.34	13,807.43	12,811.81	25,524.09	87,859.00	85,186.46	28,579.27	404,793.60
<b>TOTAL COLLECTIONS</b>	<b>1,956,405.08</b>	<b>1,700,308.34</b>	<b>2,213,122.97</b>	<b>8,523,460.84</b>	<b>1,713,367.39</b>	<b>2,025,787.79</b>	<b>1,575,920.57</b>	<b>1,853,025.74</b>	<b>2,032,860.88</b>	<b>2,568,034.79</b>	<b>2,569,713.46</b>	<b>1,803,913.93</b>	<b>30,535,921.78</b>
													<b>YTD total</b>
<b>EXPENSES</b>													<b>expenses</b>
INCOME STATEMENT EXPENSES	1,688,086.00	1,743,624.19	1,686,399.15	1,735,665.68	1,547,755.00	1,696,560.00	1,685,764.00	1,613,736.17	1,923,875.00	1,932,278.00	1,881,979.00	1,749,764.00	20,885,486.19
ASSET EXPENSES	0.00	19,760.86	0.00	20,939.89	32,000.00	0.00	0.00	0.00	47,860.72	0.00	33,575.00	8,043.88	162,180.35
CIP EXPENSES	22,821.40	15,161.34	15,161.34	24,591.10	345,987.40	15,161.34	32,440.33	15,161.34	34,904.92	28,943.43	27,595.34	37,612.70	615,541.98
IGT EXPENSES	0.00	0.00	277,871.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	277,871.00
EMR LOAN	59,773.38	59,773.38	59,773.38	1,343,911.14	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,523,231.28
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	355,578.79	0.00	0.00	0.00	0.00	355,578.79
2007 REVENUE BOND	40,773.59	40,773.59	40,773.59	40,773.59	40,773.59	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	489,213.92
MEDICARE REPAYMENT PLANS	32,650.48	32,650.48	32,650.48	350,613.70	153,907.49	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	624,927.44
CHFFA	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.72	12,314.72	12,314.72	12,314.72	147,771.84
CAPITAL LEASES	9,169.03	9,169.03	9,169.03	7,515.84	7,515.84	7,515.84	7,515.84	7,515.84	11,504.15	11,504.15	11,504.15	11,504.15	111,102.89
PG & E RETROFIT PAYMENT	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	24,249.96
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	2,662,530.31	302,414.81	250,748.14	69,565.50	0.00	0.00	0.00	0.00	0.00	3,285,258.76
<b>TOTAL EXPENSES</b>	<b>1,867,608.83</b>	<b>1,935,247.82</b>	<b>2,136,132.92</b>	<b>6,200,876.20</b>	<b>2,444,689.08</b>	<b>2,028,291.81</b>	<b>1,853,592.16</b>	<b>2,050,298.63</b>	<b>2,076,451.88</b>	<b>2,031,032.67</b>	<b>2,012,960.58</b>	<b>1,865,231.82</b>	<b>28,502,414.40</b>
<b>collections less expenses</b>	<b>88,796.25</b>	<b>(234,939.48)</b>	<b>76,990.05</b>	<b>2,322,584.64</b>	<b>(731,321.69)</b>	<b>(2,504.02)</b>	<b>(277,671.59)</b>	<b>(197,272.89)</b>	<b>(43,591.00)</b>	<b>537,002.12</b>	<b>556,752.88</b>	<b>(61,317.89)</b>	<b>2,033,507.38</b>
													<b>average</b>
													<b>ending balance</b>
ENDING AP BALANCE	1,013,872.08	1,132,077.05	1,305,706.83	377,638.39	645,938.98	721,352.79	598,892.07	403,865.06	547,616.67	347,724.18	323,072.08	216,464.14	636,185.03
ENDING CREDIT LINE BALANCE	0.00	0.00	3,260,000.00	619,335.86	319,335.86	69,335.83	0.00	0.00	0.00	0.00	0.00	0.00	355,667.30

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2015

	2014						2015						average
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	980,471.43	1,232,599.52	1,272,257.94	1,388,723.95	1,821,302.90	2,173,373.21	2,146,874.66	1,687,925.20	1,308,150.91	1,300,042.47	1,337,748.06	1,183,437.60	1,486,075.65
BEGINNING CREDIT LINE BALANCE	400,000.00	400,000.00	500,000.00	500,000.00	500,000.00	500,000.00	829,734.25	829,734.25	829,734.25	829,734.25	829,734.25	829,734.25	648,200.46
													<b>YTD total</b>
<b>CASH COLLECTIONS</b>													<b>cash collections</b>
PATIENT PAYMENTS	1,496,890.63	1,369,613.42	1,487,665.14	1,480,839.31	1,283,745.97	1,640,277.89	1,567,631.09	1,829,690.82	1,854,531.02	1,367,876.56	1,596,060.62	2,207,585.85	19,182,408.32
COST REPORT SETTLEMENTS	0.00	159,001.00	0.00	0.00	0.00	0.00	885,913.00	0.00	0.00	0.00	0.00	0.00	1,044,914.00
DSH (Disproportionate Share)	0.00	0.00	0.00	8,659.00	19,041.00	2,105.00	0.00	9,367.00	8,464.00	49,575.19	8,969.00	8,468.00	114,648.19
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	84,864.00	84,864.00
DPNF SUPPLEMENTAL	0.00	537,195.56	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	179,442.93	716,638.49
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	115,703.67	0.00	0.00	0.00	269,888.87	0.00	0.00	385,592.54
IGT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	323,206.00	0.00	490,098.00	813,304.00
HQARF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	40,899.31	40,899.31
TAXES	7,745.59	10,737.24	26,962.07	6,286.60	896.57	184,331.99	69,955.12	47,206.96	618.41	299.67	180,006.68	36,531.31	571,578.21
RENTS	0.00	0.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	22,320.00
VENDING / CAFETERIA	4,124.75	3,571.84	4,412.26	4,011.64	3,583.90	3,901.37	2,492.07	3,662.87	3,436.76	3,712.85	3,543.65	3,401.46	43,855.42
MISC (REBATES/REIMB ETC)	7,785.03	11,398.02	26,222.85	15,296.51	22,749.65	68,387.58	6,367.74	27,160.62	7,180.96	34,319.81	67,120.08	253,150.24	547,139.09
<b>TOTAL COLLECTIONS</b>	<b>1,516,546.00</b>	<b>2,091,517.08</b>	<b>1,547,494.32</b>	<b>1,517,325.06</b>	<b>1,332,249.09</b>	<b>2,016,939.50</b>	<b>2,534,591.02</b>	<b>1,919,320.27</b>	<b>1,876,463.15</b>	<b>2,051,110.95</b>	<b>1,857,932.03</b>	<b>3,306,673.10</b>	<b>23,568,161.57</b>
													<b>YTD total</b>
<b>EXPENSES</b>													<b>expenses</b>
INCOME STATEMENT EXPENSES	1,795,254.38	1,755,225.53	1,689,257.20	1,829,618.61	1,616,226.37	1,708,118.30	1,650,989.48	1,523,669.47	1,716,187.61	1,596,779.29	1,722,460.00	1,937,571.00	20,541,357.24
ASSET EXPENSES	0.00	0.00	33,500.00	6,485.00	0.00	0.00	11,462.01	0.00	0.00	0.00	0.00	598,052.30	649,499.31
CIP EXPENSES	34,831.35	45,325.65	78,472.11	15,161.34	27,198.06	77,680.10	19,733.54	0.00	32,730.34	15,161.34	27,667.80	19,661.34	393,622.97
IGT EXPENSES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	177,586.00	0.00	0.00	0.00	0.00	177,586.00
EMR LOAN	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	717,280.56
2007 REVENUE BOND	41,240.21	41,240.21	41,240.21	41,240.21	41,240.21	41,238.74	41,238.74	41,238.74	41,238.74	41,238.74	41,238.74	40,773.59	494,407.08
DSH PAYMENT	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	0.00	190,586.88
MEDICARE REPAYMENT PLANS	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	32,650.48	254,945.30
CHFFA	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	147,769.44
CAPITAL LEASES	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	110,028.36
PG & E RETROFIT PAYMENT	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	24,249.96
LINE OF CREDIT Prin/Int Paymts	1,916.67	1,980.56	2,587.50	2,395.83	2,475.69	116,675.47	2,577.71	3,873.49	4,007.06	4,140.62	4,007.06	831,192.54	977,830.20
<b>TOTAL EXPENSES</b>	<b>1,994,054.67</b>	<b>1,964,584.01</b>	<b>1,965,869.08</b>	<b>2,015,713.05</b>	<b>1,807,952.39</b>	<b>2,064,524.67</b>	<b>1,846,813.54</b>	<b>1,867,179.76</b>	<b>1,914,975.81</b>	<b>1,778,132.05</b>	<b>1,916,185.66</b>	<b>3,543,178.61</b>	<b>24,679,163.30</b>
<b>collections less expenses</b>	<b>(477,508.67)</b>	<b>126,933.07</b>	<b>(418,374.76)</b>	<b>(498,387.99)</b>	<b>(475,703.30)</b>	<b>(47,585.17)</b>	<b>687,777.48</b>	<b>52,140.51</b>	<b>(38,512.66)</b>	<b>272,978.90</b>	<b>(58,253.63)</b>	<b>(236,505.51)</b>	<b>(1,111,001.73)</b>
													<b>average</b>
ENDING AP BALANCE	1,232,599.52	1,272,257.94	1,388,723.95	1,821,302.90	2,173,373.21	2,146,874.66	1,687,925.20	1,308,150.91	1,300,042.47	1,337,748.06	1,183,437.60	1,403,293.12	1,521,310.80
ENDING CREDIT LINE BALANCE	400,000.00	400,000.00	500,000.00	500,000.00	500,000.00	829,734.25	829,734.25	829,734.25	829,734.25	829,734.25	829,734.25	0.00	606,533.79
													<b>ending balance</b>





Rural Development

Alturas Field Office

221 W. 8<sup>th</sup> Street  
Alturas, CA  
96101-3211

December 29, 2020

Voice 530.233.4137  
Fax 844.206.6796

Mr. Travis Lakey, CFO  
Mayers Memorial Hospital District  
PO Box 459  
Fall River Mills, CA 96028

Subject: Hospital Expansion Project  
Partial Payment Estimate No. 43A

Dear Mr. Lakey:

Enclosed is a copy of the accepted Form RD 1924-18, Partial Payment Estimate No. 43A, reflecting total "Other Costs" of \$14,760.00 for the period of 12/1/2020 through 12/31/2020 as itemized on the attached Outlay Report.

Please let this letter serve as authorization to issue payments in the amount of \$14,760.00 from the project account.

The sources of funds for this payment are as follows:

Mayers Memorial Hospital District	\$14,760.00
USDA Loan Funds:	\$ .00

If you have any questions or need further information, please do not hesitate to contact me at (530) 233-4137, ext. 112 or [mike.colbert@ca.usda.gov](mailto:mike.colbert@ca.usda.gov).

Sincerely,

J. Michael Colbert  
Community Programs Specialist

Enclosures

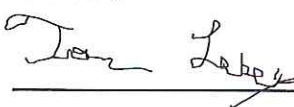
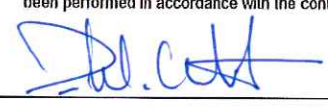
Form RD 1924-18 (Rev. 6-97)	UNITED STATES DEPARTMENT OF AGRICULTURE RURAL DEVELOPMENT FARM SERVICE AGENCY  <b>PARTIAL PAYMENT ESTIMATE</b>	CONTRACT NO.  PARTIAL PAYMENT ESTIMATE NO. 43A  PAGE 1 of 1  PERIOD OF ESTIMATE FROM <u>12/1/2020</u> TO <u>12/31/2020</u>
OWNER: MAYERS MEMORIAL HOSPITAL DISTRICT	"NON-CONTRACTOR COSTS"	

**CONTRACT CHANGE ORDER SUMMARY**

NO.	Agency Approval Date	Amount			
		Additions	Deductions		
2	02/08/19		\$13,273.65	1. Original Contract .....	\$10,704,586.10
3	05/20/19	\$29,228.81		2. Change Orders .....	\$196,004.30
1-A	06/05/19		\$10,992.62	3. Revised Contract (1+2) .....	\$10,900,590.40
4-10	08/14/19		\$302,519.04	4. Work Completed* .....	\$10,657,644.63
11-16	10/03/19		\$53,219.29	5. Stored Materials* .....	
18	10/23/19		\$6,172.64	6. Subtotal (4+5) .....	\$10,657,644.63
20-24	02/27/20	\$340,561.15	\$25,689.46	7. Retainage* .....	
25-32	06/22/20	\$4,118.29	\$100,612.96	8. Previous Payments .....	\$10,642,884.63
<b>TOTALS</b>		\$373,908.25	\$512,479.66	9. Amount Due (6-7-8) .....	\$14,760.00
<b>NET CHANGE</b>			-\$138,571.41	* Detailed breakdown attached	

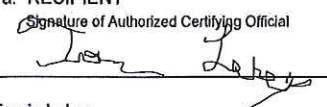
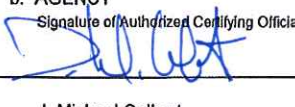
**CONTRACT TIME**

Original (days)	390		___ Yes	Starting Date	6/11/2018
Revised		On Schedule	<u>X</u> No	Projected Completion	7/6/2019
Remaining	-544				

<p>APPROVED BY OWNER</p> <p>Owner <u></u></p> <p>By <u>CFO</u></p> <p>Date <u>12/29/2020</u></p>	<p>ACCEPTED BY AGENCY</p> <p>The review and acceptance of this estimate does not attest to the correctness of the quantities shown or that the work has been performed in accordance with the contract documents.</p> <p>By <u></u></p> <p>Title <u>Community Programs Specialist</u></p> <p>Date <u>12/29/2020</u></p>
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According to the Paperwork Reduction Act of 1995, no persons are required to respond to a collection of information unless it displays a valid OMB control number. The valid OMB control number for this information collection is 0575-0042. The time required to complete this information collection is estimated to average 30 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information.



OUTLAY REPORT AND REQUEST FOR REIMBURSEMENT FOR CONSTRUCTION PROGRAMS (See Instructions on Back)		OMB Approval No. 0348-0002		Page 1 of 1		
		1. Type of Request Final _____ Partial <u>X</u>		2. Basis of Request <u>X</u> Cash _____ Accrual		
3. Federal Sponsoring Agency <b>USDA Rural Development</b>		4. Federal Grant ID Number		5. Partial Payment Request No. <b>43A</b>		
6. Employer ID Number 04-045-754413938		PERIOD COVERED BY THIS REQUEST				
		From 12/1/2020		To: 12/31/2020		
9. Recipient Organization Name: <b>Mayers Memorial Hospital District</b> No. and Street: <b>PO Box 459</b> City, State and Zip Code: <b>Fall River Mills, CA 96028</b>		10. Payee Name: <b>Mayers Memorial Hospital District</b> No. and Street: <b>PO Box 459</b> City, State and Zip Code: <b>Fall River Mills, CA 96028</b>				
11 STATUS OF FUNDS						
CLASSIFICATION	PROGRAMS		FUNCTIONS		ACTIVITIES	TOTAL
	ORIGINAL BUDGET	REVISED BUDGET	COSTS THIS PERIOD	ACCUM TO DATE		
a. Administrative & Legal Expenses	\$ 100,000.00	\$ 199,942.35	\$ -	\$ 199,942.35		\$ -
b. Land & Right-of-Ways	\$ 10,000.00	\$ 10,289.32	\$ -	\$ 10,289.32		\$ -
c. Bond Issuance Fees	\$ 130,000.00	\$ 74,700.00	\$ -	\$ 74,700.00		\$ -
d. Moving Expenses	\$ 25,000.00	\$ -	\$ -	\$ -		\$ -
e. OSHPD Fees	\$ 250,000.00	\$ 256,561.87	\$ -	\$ 256,561.87		\$ -
f. Consultants - Speciality - Project Management	\$ 145,120.00 \$ 254,880.00	\$ 61,405.28 \$ 1,220,976.35	\$ - ##	\$ 61,405.28 \$ 1,220,976.35		\$ - ##
g. Special Inspection & IOR	District USDA \$ 505,000.00	\$ 75,206.74 \$ 463,163.19	\$ - \$ -	\$ 75,206.74 ## \$ 463,163.19		\$ - ##
h. County & Local Fees, Testing	District \$ 200,000.00	\$ 1,343.30 \$ 242,376.99	\$ - \$ -	\$ 1,343.30 \$ 242,376.99		\$ - ##
i. Pre-Design Architectural Seismic Demolition/Misc		\$ 99,323.10 \$ 244,639.40	\$ - \$ 14,760.00	\$ 99,323.10 \$ 244,639.40		\$ - ##
j. Equipment	District \$ 1,804,000.00	\$ 1,581,486.10	\$ -	\$ 1,338,189.11		\$ 243,296.99
k. Refinance Debt	2011 COP \$ 1,848,832.00 2011 GO Bond \$ 4,632,668.00	\$ 1,709,484.20 # \$ 4,599,365.63	\$ - ##	\$ 1,709,484.20 \$ 4,599,365.63		\$ - \$ -
l. Landscaping - District Forced Account	District	\$ -	\$ -	\$ -		\$ -
m. Miscellaneous	District	\$ 36,895.80 \$ 23,782.00	\$ - \$ -	\$ 36,895.80 \$ 23,782.00		\$ - ##
n. Contingencies	\$ 2,222,706.00	\$ -	\$ -	\$ -		\$ -
<b>TOTAL SOFT COSTS</b>	<b>\$ 12,128,206.00</b>	<b>\$ 10,900,941.62</b>	<b>\$ 14,760.00</b>	<b>\$ 10,657,644.63</b>		<b>\$ 243,296.99</b>
Design Build Contract - Design	\$ 1,080,000.00	\$ 1,239,760.00	\$ -	\$ 1,168,537.22		\$ 71,222.78
- Construction	\$ 9,596,894.00	\$ 11,995,581.00	##	\$ 11,323,018.82		\$ 672,562.18
- Change Orders		\$ 161,039.77	\$ -	\$ 127,250.20		\$ 34,389.57
- Contingency		# \$ 306,662.00	##	\$ 306,662.00		\$ -
<b>TOTAL DESIGN-BUILD COSTS</b>	<b>\$ 10,676,894.00</b>	<b>\$ 13,703,642.77</b>	<b>\$ -</b>	<b>\$ 12,925,466.24</b>		<b>\$ 778,174.53</b>
<b>o. TOTAL CUMULATIVE COSTS</b>	<b>\$ 22,805,100.00</b>	<b>\$ 24,604,584.39</b>	<b>\$ 14,760.00</b>	<b>\$ 23,583,112.87</b>		<b>\$ 1,021,471.52</b>
p. Applicant Contributions	\$ 1,000,100.00	\$ 2,799,584.39	\$ 14,760.00	\$ 2,469,419.24		\$ 330,165.15
<b>q. NET CUMULATIVE COSTS</b>	<b>\$ 21,805,000.00</b>	<b>\$ 21,805,000.00</b>	<b>\$ -</b>	<b>\$ 21,113,693.63</b>		<b>\$ 691,306.37</b>
r. Federal loan to date	97-01 \$ 9,900,000.00 97-02 RF \$ 1,709,484.20 97-02 \$ 4,300,000.00 97-03 RF \$ 4,674,000.00 97-04 B \$ 7,605,000.00	\$ 9,900,000.00 \$ 1,709,484.20 \$ 2,590,515.80 \$ 4,674,000.00 # \$ 3,031,000.00	\$ - \$ - \$ - \$ - \$ -	\$ 9,489,248.00 \$ 1,709,484.20 \$ 2,309,961.43 \$ 4,574,000.00 \$ 3,031,000.00		\$ 410,762.00 \$ - \$ 280,554.37 \$ - \$ -
<b>TOTAL FEDERAL SHARE TO DATE</b>	<b>\$ 21,805,000.00</b>	<b>\$ 21,805,000.00</b>	<b>\$ -</b>	<b>\$ 21,113,693.63</b>		<b>\$ 691,306.37</b>
s. Federal payments previously requested	\$ 21,805,000.00	\$ 21,805,000.00		\$ 21,113,693.63		
t. Amount requested for reimbursement	\$ 21,805,000.00	\$ 21,805,000.00	\$ -	\$ 21,113,693.63		\$ 691,306.37
u. Percentage of physical completion	100%		0.06%	95.85%		
12. CERTIFICATION						
I certify that to the best of my knowledge and belief the billed costs or disbursements are in accordance with the terms of the project and that the reimbursement represents the Federal share due which has not been previously requested and that an inspection has been performed and all work is in accordance with the terms of the award.						
a. RECIPIENT		b. AGENCY				
Signature of Authorized Certifying Official		Signature of Authorized Certifying Official		Date		
				12/29/2020		
Travis Lakey		J. Michael Colbert		530.233.4137 X 112		
(Typed or Printed Name and Title)		(Telephone)		(Telephone)		

Chief Executive Officer  
Louis Ward, MHA



Mayers Memorial Hospital District

Board of Directors  
Jeanne Utterback, President  
Beatriz Vasquez, Ph.D., Vice President  
Tom Guyn, M.D., Secretary  
Abe Hathaway, Treasurer  
Tami Vestal-Humphry, Director

January 27, 2020

Tri Counties Bank  
Fall River Mills Branch  
Attn: Manager  
43308 State HWY 299 E  
Fall River Mills, CA 96028

Subject: Change in Authorized Signatory  
Reference: Mayers Memorial Hospital District Account

Dear Manager,

The Board of Directors of Mayers Memorial Hospital District (MMHD) in its meeting held on January 27<sup>th</sup>, 2021 approved a change to the authorized signatories. Please accept this letter as notification to remove Allen Albaugh as a signer on the MMHD Account and replace with Jeanne Utterback. Jerry "Abe" Hathaway is to remain as a signer on the account.

If you have any questions, please feel free to reach out at 530-336-5511.

Sincerely,

Louis Ward  
CEO  
Mayers Memorial Hospital District

**Capital Expenditure Plan**  
(Tool for Grant Planning AND Equipment Acquisitions)

Department	Current Manager:	Item Description	Priority	Estimate	Status	Possible Funding Source	Submit Date	Board Reviewed	Notes
Acute	Theresa Overton	Hill-Rom Versa Care Beds (7) (replacement)	Med	\$0,000.00			12/9/2020		Purchased 14 beds in 2012 and needs replaced; total approximately \$1
		Hill-Rom Versa Care Beds (7) (replacement)	Low	\$50,000.00			12/9/2020		Purchased beds in 2012 -- these are replacement beds.
		Work Stations (4) (replacement)	Med	\$28,000.00			12/9/2020		Last purchase 11/2011--these are replacements. New \$7K/unit
Administration	Louis Ward	HVAC units (24 units)	High	\$3,000,000.00			2/11/2015	3/25/2015	\$2-\$4 million.
		Electronic Sign (Front of FR)	PLANNED	\$8,000.00			2/16/2015	3/25/2015	
		OSHDP 3 Code Compliance OP Clinic Burney	High	\$2,000,000.00	In Process		2/11/2015	3/25/2015	\$2M-\$4M: \$1.5 CHFFA Loan 2% 20 years; balance funding needed.
Cardiac Rehab	Trudi Burns	Holter Monitor (3)	High!!	\$3,300.00	In Process	Donor-Advised FUNDING	8/7/2020		Total Quote: \$3,300 for 3 monitors w/trade in
Clinic (Hospital-Based) Burney	Amanda Ponti	UltraSound (Burney Clinic)	High	\$60,000.00			12/31/2020		\$50K-\$60K. MHF may have \$10K today to put toward project (12.31.20).
Food & Nutrition	Susan Garcia	3-compartment sink (FRM)	Medium	\$8,000.00			11/21/2019	4/22/2020	Efficiency, safety (sanitize), workflow,
		Dishwasher	Low	\$15,000.00			6/15/2011	6/27/2012	Needed for Burney facility.
		Emergency Food Supplies (20-25 year shelf life)	High	\$30,000.00		Grant denied '19.	10/24/2018	10/24/2018	FRM & Burney Facilities (\$30K for both).
		Walk in Refrigerator (FRM) w/Shelving Racks	High	\$20,000.00		PRIME?	10/10/2016	11/30/2016	Safety (flooring), more and efficient storage.
		Freezer	Low	\$24,000.00			10/10/2016	11/30/2016	Needed for both Burney* (1st) and FR (2nd): more storage, efficiency, safety
Emergency	JD Phipps	Work Stations (3) (replacement)	Low	\$21,000.00			12/9/2020		Last purchased 11/2011--these are replacements. New \$7K/unit (LW).
Environmental Services	Sherry Rodriguez								
HR	Libby Mee								
Imaging	Alan Northington	Automated door opening system/CT room	High	\$6,000.00			11/23/2020		JD
		Point Click Care	High	\$25,000.00			6/27/2017	12/20/2017	?? Project deferred to IT 2.11.19
		Paragon Interface		\$10,000.00			6/27/2017	12/20/2017	?? Project deferred to IT 2.11.19
		C-Arm (Portable) (digital vs analog)	High!!	\$169,000.00			10/15/2015	12/16/2015	Impacts: clinic outpatient, ED, surgery, etc.
IT	Ryan Nicholls	HIPAA security data destruction:		\$11,100.00			12/5/2019	4/22/2020	Garner HD-2XT Hard Drive Degausser – erases data off drives \$3695. Garner PD-5 Solid State and Flash Destroyer – data disk and media destruction NSA compliant \$7395Prices from-https://www.markertek.com/
		SIEM (Security Information & Event Mgmt) Tool	Medium						AlienVault (now AT&T Cybersecurity) vendor; "Regular" plan @ \$1695/mo + install and training. https://cybersecurity.att.com/pricing
Laboratory									
Facility Operations	Alex Johnson	Keypad/Access Control Exterior Door Locks / FRM	Medium	\$30,000.00			10/10/2016	11/30/2016	\$17,500 each (FRM & Burney done \$30K)
		New Vacuum Pump System	High	\$10,000.00			10/10/2016	11/30/2016	Project pending completion of NHW.
		Curtain Upgrade - Patient Rooms (Infection Control)	High				11/21/2019	4/22/2020	What patient areas?
		New ADA Doors in PT (2)	High	\$25,000.00			12/9/2020		Replace 2 doors (LW).
		Resurface Parking Lot in Burney	High	\$200,000.00			10/10/2016	11/30/2016	With new clinic project in Burney. \$175K-\$250K
		New Boilers in Burney (need 2)	Low	\$5,000.00			10/10/2016	11/30/2016	Heats water - needs replaced. Better efficiency.

**Capital Expenditure Plan**  
(Tool for Grant Planning AND Equipment Acquisitions)

Outpatient Medical / Wound Care	Michelle Peterson	Pressure Injury Prevention Equipment (pillows, wedges, cushions)	High	\$30,000.00	Partial/In Process	Donor-Advised FUNDING	11/23/2020		Low Air Loss Bed mattress, glide or slide sheets, pillows, posey boots, cradles, wedges, seat cushions	
		Wound & Skin Assessment Tool (hardware/software)	Medium	\$35,000.00	Pending	Donor-Advised FUNDING	11/21/2019	4/22/2020	Advanced, intuitive, and affordable technology for better wound care and patient outcomes. Hardware/Software solutions that streamline workflows and evaluate treatment effectiveness	
		Bariatric Wheelchair	Medium	\$1,000.00			11/11/2020			
Pharmacy	Keith Earnest	PCA for Acute	Low-Med	\$3,000.00			11/12/2015	12/16/2015	Pain control pumps. LW reaching out to KE.	
Physical Therapy	Daryl Schneider	PhysioMill Rehabilitation Treadmill	High	\$5,500.00	In Process	Donor-Advised FUNDING	11/16/2020			
		Shuttle MiniPress	Medium	\$900.00			11/16/2020			
		Shuttle MVP Elite Plus Leg Press System	Low	\$7,000.00			11/16/2020			
		SportsArt Leg Extension/Leg Curl	Low	\$3,500.00			11/16/2020			
		Metron Value Convertible Staircase	Medium	\$2,250.00			11/16/2020			
		NuStep T4R (Burney Annex SNF)	Medium	\$4,160.00			4/18/2019	4/22/2020		
Quality	Jack Hathaway	McKesson InterQual Quality Software & Training	High	\$85,000.00			10/10/2016	11/30/2016		
Respiratory		Neonatal High Flow	High	\$4,700.00			12/9/2020		New to department. Without equipment, transfer. Used <1 year.	
Skilled Nursing	Diana Groendyke	Recliner Chairs (Burney x 4)	Medium	\$1,596.00		Possible donor-advised	6/27/2012	6/27/2012	Need 4 @ cost of \$400/ea. (Golden Technologies?)	
		Hoyer Lift (up to 500#)	High	\$6,512.00			4/14/2020	4/22/2020	1 Lift (Burney)	
		EverFlow Oxygen Concentrators (2)	High	\$2,000.00			4/14/2020	4/22/2020	\$835/provide oxygen for residents vs. wall oxygen (more \$)...need some we own otherwise some insurance pays some do not. Brand: Respironics	
		ADA Compliant Automatic Doors/Burney	Medium				3/25/2015	3/25/2015	Verified need RH/4.14.20.	
		SNF Refresh Décor Project (FRM)				In Process	MHF Funds/District	12/20/2017	12/20/2017	
		Resident Room Decor: Privacy curtains, window blinds	Medium					6/27/2017	12/20/2017	(49 beds/preferred color greens, creams)
SNF - Activities	Sondra Camocho	KwickScreen-Pro (4-2-B/2-FRM)	High	\$2,590.00			7/23/2020		Candy request--at least 2 now but best to get 4. See brochures from Candy.	
		SNF Activities Social Distancing Events		\$2,500.00			9/9/2020		Sondra is to respnd with more details, \$, and priority status.	
		Sidewalk Trail					9/9/2020		Sondra is to respnd with more details, \$, and priority status.	
		Gazebo					9/9/2020		Sondra is to respnd with more details, \$, and priority status.	
Clinical Education / Staff Development	Brigid Doyle	Greenhouse					9/9/2020		Sondra is to respnd with more details, \$, and priority status.	
Safety/EP	Val Lahey									
Surgery	Theresa Overton	Flooring	High	\$30,000.00			6/27/2017	12/20/2017	Safety/Infection Control. Ryan has quote	
		Stryker Refurb Insufflator & Refurb Cameras & New Light Source	High	\$86,778.49			10/8/2018	10/24/2018	General & orthopedic surgeries	
		Stryker Ortho Power System w/Battery Pack (New)	High	\$37,085.90			10/8/2018	10/24/2018	Ortho only surgeries	
		Work Stations 1) (replacement)	Low	\$7,000.00			12/9/2020		Last purchase 11/2011--these are replacements. New \$7K/unit. (LW)	
		(2) DPM-6 Cardiac Monitors	High	\$19,600.00			10/2/2013	3/25/2015	need one for each room - already have 2	
Telemedicine	Amanda Harris	COVID-19 Telehealth (services/devices/equipment)				HRSA Grant?	4/13/2020	4/22/2020		

Updated Mgmt: 7/5/2020, 9/2/20, 11/12/20, 12/31/20 (m.mcarthur)

\$6,136,072.39

Board Review/Acceptance: District Board 12/20/17, 10/24/18, 04/22/20, 2021

Foundation Board Finance Review: 6/24/20