

Chief Executive Officer
Louis Ward, MHA



Mayers Memorial Hospital District

Board of Directors
Beatriz Vasquez, PhD, President
Abe Hathaway, Vice President
Laura Beyer, Secretary
Allen Albaugh, Treasurer
Jeanne Utterback, Director

Finance Committee Meeting Agenda

October 28th, 2020 – 10:30 am

Due to COVID-19 shelter in place orders and under the authority of the Governor's Executive Order N-29-20, this meeting will be conducted entirely by teleconference. No physical location will be available. Members of the public can attend and provide public comment via teleconference at the following link and number:

Zoom Meeting: [LINK](#)

Zoom Call In Number: 1 669 900 9128, Meeting ID: 998 1017 6986

In observance of the Americans with Disabilities Act, please notify us at 530-336-5511, ext 1264 at least 48 hours in advance of the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations. The District will make every attempt to accommodate your request.

Attendees

Abe Hathaway, Chair, Board Member
Allen Albaugh, Board Member
Louis Ward, CEO
Travis Lakey, CFO

				Approx. Time Allotted
1	CALL MEETING TO ORDER			
2	CALL FOR REQUEST FROM THE AUDIENCE - PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS			
3	APPROVAL OF MINUTES			
3.1	Regular Meeting – August 26, 2020	<i>Attachment A</i>	Action Item	2 min.
3.2	Regular Meeting – September 30, 2020	<i>Attachment B</i>	Action Item	2 min.
4	DEPARTMENT REPORTS:			
4.1	Radiology	<i>Attachment C</i>	Report	2 min.
4.2	Director of Human Resources	<i>Attachment D</i>	Report	2 min.
4.3	Director of Nursing - SNF	<i>Attachment E</i>	Report	2 min.
5	FINANCIAL REVIEWS/BUSINESS			
5.1	September 2020 Financials	<i>Attachment F</i>	Action Item	5 min.
5.2	Accounts Payable (AP)/Accounts Receivable (AR)		Action Item	5 min.
6	NEW BUSINESS			Report 10 min.
6.1	Burney Clinic Electronic Health Records Program – recommendation to full board for approval	<i>Attachment G</i>	Action Item	5 min.
7	ADMINISTRATIVE REPORT			Report 10 min.
8	OTHER INFORMATION/ANNOUNCEMENTS			Information
9	ADJOURNMENT: Next Regular Meeting –December 2nd, 2020			

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Posted 10/23/2020

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Posted 04/17/2020 | 2

Chief Executive Officer
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Mayers Memorial Hospital District

Board of Directors
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Board of Directors
Finance Committee
Minutes

August 26, 2020 – 10:30 am
Teleconference Call – FULLY Remote

These minutes are not intended to be a verbatim transcription of the proceedings and discussions associated with the business of the board's agenda; rather, what follows is a summary of the order of business and general nature of testimony, deliberations and action taken.

1	CALL MEETING TO ORDER: Abe Hathaway called the meeting to order at 10:3 am on the above date.		
	BOARD MEMBERS PRESENT: Abe Hathaway, Committee Chair Allen Albaugh, Board Member ABSENT:	STAFF PRESENT: Keith Earnest, CCO Ryan Harris, COO Travis Lakey, CFO Louis Ward, CEO Jessica DeCoito, Board Clerk	
2	CALL FOR REQUEST FROM THE AUDIENCE – PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS - None		
3	APPROVAL OF MINUTES		
	3.1	A motion/second carried; committee members accepted the minutes of July 29, 2020	<i>Albaugh, Hathaway</i> All Approved Albaugh – Y Hathaway - Y
4	DEPARTMENT REPORTS: All Department Reports for August have been pushed back to be presented at September 30 th Finance Meeting, due to move into New Hospital Wing.		
5	FINANCIAL REVIEWS		
	5.1	July 2020 Financials: Cash on hand is 293. In April or May of 2021 we will renegotiate with Partnership. Retail Pharmacy mailer with a discount just went out today (8/26) and marketing materials have been created with photographs. Conversations have occurred with other pharmacy business managers to help us understand the ins and outs.	<i>Albaugh, Hathaway</i> All Approved Albaugh – Y Hathaway - Y
	5.2	Accounts Payable (AP) & Accounts Receivable (AR): AR is up because Dr. Watson was unlinked for some reason – now shows true numbers since he has been relinked. AR Days is 66.4.	
	5.3	401K Annual Report: John Grimmatt with Tri-Counties Bank: numbers are as of June 30 th – numbers are updated quarterly. Currently in the plan is \$6.3 million – with 35 different options to choose from. 135 Participants in the plan. Plan is growing. Dip in plan in March 2020 when the pandemic started. But by June 2020, our level is almost back up to pre-pandemic level. Recommendation to move account management to Raymond James – we will report back to John Grimmatt after having a discussion and approval at the September 30 th Finance and Regular Board meeting.	
6	NEW BUSINESS		
	6.1	Bank Account Name Change from OLD: USDA DEBT SERVICE to NEW: CHFFA CONSTRUCTION. Motion was made seconded and approved to send to full board for approval to make the change on account name.	<i>Hathaway, Albaugh</i> All Approved Albaugh – Y Hathaway - Y
	6.2	New Skilled Nursing Facility Van: Quotes from Corning Ford and Crown Motors: recommendation to send to full board for approval was moved, seconded and approved. Suggestion is to have MMHD team make the decision that works best for their operations.	<i>Albaugh, Hathaway</i> All Approved Albaugh – Y Hathaway - Y
6	ADMINISTRATIVE REPORT – will provide full report to Regular Board meeting.		
7	OTHER INFORMATION/ANNOUNCEMENTS: no announcement		
8	ADJOURNMENT – 11:58 AM		
	Next Finance Committee Meeting: September 30, 2020		

Chief Executive Officer
Louis Ward, MHA



Mayers Memorial Hospital District

Board of Directors
Finance Committee
Minutes

September 30, 2020 – 10:30 am
Teleconference Call – FULLY Remote

Board of Directors
Beatriz Vasquez, PhD, President
Abe Hathaway, Vice President
Laura Beyer, Secretary
Allen Albaugh, Treasurer
Jeanne Utterback, Director

These minutes are not intended to be a verbatim transcription of the proceedings and discussions associated with the business of the board's agenda; rather, what follows is a summary of the order of business and general nature of testimony, deliberations and action taken.

1	CALL MEETING TO ORDER: Abe Hathaway called the meeting to order at 10:32 am on the above date.		
	BOARD MEMBERS PRESENT: Abe Hathaway, Committee Chair Beatriz Vasquez, Board Member ABSENT: Allen Albaugh, Board Member		STAFF PRESENT: Candy Vculek, CNO Keith Earnest, CCO Ryan Harris, COO Travis Lakey, CFO Louis Ward, CEO Jessica DeCoito, Board Clerk
2	CALL FOR REQUEST FROM THE AUDIENCE – PUBLIC COMMENTS OR TO SPEAK TO AGENDA ITEMS - None		
3	APPROVAL OF MINUTES		
	3.1	Without full committee present, a vote could not be taken on Minutes. Committee members will review August 26 th minutes at the October meeting on the 28 th for final approval and acceptance.	
4	DEPARTMENT REPORTS:		
	Emergency: minor improvements on the ED, like a door stop. No negative feedback. And everyone is starting to settle in.		
	Environmental Services: we are struggling to get the permit for the laundry facility renovation and restoration. An engineer had to be hired to make changes to the original design. The EVS team has been working really hard to pick up the extra work with the laundry services.		
	IT: new server room move has occurred. Citrix phasing is in process. Windows 7 phase out is occurring with a completion date projected at January 2021. And an order has been placed for all the new computers. We are slightly over budget with the addition of the Thin Clients but an upgrade in computers was planned for years ago.		
5	FINANCIAL REVIEWS		
	5.1	August 2020 Financials: Audit process is in currently in place remotely. Working on cost reports. 256 Days Cash on Hand. Lots of unknowns with CARES Act. COVID Sick Bank set up now – supplied to everyone but strict guidelines have been set in place. Retail Pharmacy reports look better but suggestion made by Auditors to change reports over to CASH basis. Amount of prescriptions has gone up by month.	<i>Hathaway, Lakey</i> All Approved recommendation to full board for approval.
	5.2	Accounts Payable (AP) & Accounts Receivable (AR): 66.4 days AR and AP 370,659	
6	NEW BUSINESS		
	6.1	Possible Change in 401K Investment Manager: plan still stays with Mass Mutual. The transition is seamless to the participants. The proposal is to bring Raymond James as oversight and have them act as an Investment Manager over the plan with fiduciary responsibility. It would shift the liability to Raymond James from MMHD. Each participant will get a letter notifying them of this transition with information about all changes, mapping of like to like investments and where to direct their questions. Risk profiles will stay the same but some accounts will change. Recommendation from District staff is to make the transition happen. Recommendation to send to full board for approval was moved, seconded and approved.	<i>Hathaway, Lakey</i> All Approved recommendation to full board for approval.
6	ADMINISTRATIVE REPORT – A Clinic Committee has been developed with multiple purposes but a priority has been set on an EMR choice – top 3 are ECW, Epix and Paragon. Lots of things to consider with each program – back end and front end ease of use, patient		

	use, costs, set up time, etc. SNF Van has been purchased through Crown Motors. Facility Master Plan is being discussed and actively being worked on as we look into the future of our facilities. Negotiations on Provider contracts are occurring.
7	OTHER INFORMATION/ANNOUNCEMENTS: no announcement
8	ADJOURNMENT – 11:46 AM
	Next Finance Committee Meeting: October 28th, 2020

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Mayers Memorial Hospital District Financial Report FY 2020

Matthews Imaging Department

Conclusion

Over the past year, expenses were in line with exam volumes and operations. There was a 7% increase in Ultrasound volume, CT volume was unchanged and there was a 10% decrease in general X-Ray studies. This was, more than likely, due to the pandemic scare, which resulted in low numbers entering the facility.

Staffing

Staffing continues to be a challenge with the use of travelers and increases cost. We are hopeful the new equipment will allow us a more competitive edge in the recruitment of permanent staff.

Computed Tomography CT

CT volumes are relatively unchanged from last year's numbers completing only 5 more exams or 823 total exams for the year. Demographically, CT exams should be increasing as our populous ages. There is only one conclusion, these exams are going elsewhere. Research shows approximately 80 CT exams per month, or more are leaving our service area.

Referral patterns play a significant role in where outpatient CTs are done and with the upcoming opening of Mayers' outpatient clinic, a larger percentage of outpatient CTs will be done at Mayers providing, the out of pocket costs can be controlled. Out of pocket costs continue to play a part in the number of CT exams traveling to Redding.

Ultrasound

Ultrasound exam numbers increased from 720 to 769 exams representing a 7% increase year over year.

General Diagnostic X-ray

General X-ray exam numbers decreased by 10 percent to 3,143 exams and was, more than likely, due to the pandemic scare and the decreased numbers entering the facility. We are anticipating these numbers to return to normal and have already seen an increase.

Respectfully Submitted By: Alan Northington, MHA/MBA, R.T., Imaging Manager

Board Finance Committee – Human Resources

Wednesday October 28, 2020

Presented by: Libby Mee – Director of Human Resources

The Human Resource department major financial initiative continues to be the elimination of registry staff.

Departments currently using Registry staff

Skilled Nursing Facility LVN and CNA
Emergency Department RN
Clinical Laboratory Scientist
Radiology/CT Tech

We have successfully eliminated registry use in the following departments:

Acute RN
Skilled Nursing RN
Ultrasound Tech

Recruitment

MMHD continues to collaborate with Shasta College for our CNA program. We graduated 4 students from the August class and have another 4 students that started the program in October. MMHD leadership will continue to meet with Shasta College Administration to streamline enrollment process with the hope we can move more students through the program.

Retention

Over the past year, we have re-evaluated and implemented new wage scales for Nursing and Certified Nursing Assistants. Administration is currently evaluating staff wages for January 2021 minimum wage increases.

Continue to market education assistance and scholarship programs. Currently, we are supporting one LVN moving to RN and two CNAs moving to LVN.

Additional Projects

Recently completed Insurance Open Enrollment for employees. Premiums did go up this year. The District plans to look at alternate options or possibly moving to a self-insured model

The Districts unemployment claims were previously monitored by CAHHS. CAHHS has recently decided to close their Unemployment Insurance division, so we will be moving our claims management to Employers Edge. This transition will allow us to streamline our claims processing as everything will be managed by an online portal. We will also have the ability to monitor claims in real time, rather than receiving quarterly notifications as we had before. Currently, I am managing 21 unemployment claims.

Implementation, tracking and management of new CA COVID-19 Supplemental Paid Sick Leave for employees.

SNF BOARD FINANCE REPORT

OCTOBER 2020

- Revenue is up. For the first quarter of this fiscal year 2020-2021 our gross revenue of \$2,995,936.00 is an increase over the previous 2019-2020 of \$2,779,344.00
- Our average census has increased. The average census now is 81 (2021) compared to 75 (2020) Residents this time last year. Our census right now is 80 Residents with 4 pending admissions ready.
- Admission challenges have been resolved. Our Admission Process consists of cohesive teamwork--allowing the increase in our average census to occur.
- Our #1 expense remains staffing. Overall, registry usage has dropped 33 shifts from March to September at the Burney Annex. However, for Station 2—we rose by 73 shifts during the same time period due to the need to add an additional nurse to the Night Shift and an additional CNA position. Scheduling our own Staff continues to improve as we hire and precept nurses as well as CNA's for MMHD. Shasta College CNA Classes at Burney Annex are going well. Our first class has graduated and provided us with 4 new CNA's scheduled to begin work November 9, 2020. The second class began on October 12, 2020
- Shasta College LVN classes at Burney Annex are will begin March 1, 2021.
- Four new, entry-level positions have been created, 'Unit Assistant', to take some of the load off CNA's especially. They are working out well while making a huge difference in the quality of care we are able to provide for the Residents at a less expensive hourly rate than certified or licensed personnel.
- Burney Annex-MMHD Staff: 2 RN's (1 Days and 1 Noc) 9 LVN's (2 on LOA) and 15 CNA's (1 on LOA). Plus, one Ward Clerk. We utilize 1 FT LVN from Registry for Noc and we need another fulltime LVN for Days (total = 2). We need 10 additional FT CNA's.
- Fall River Station 2 MMHD Staff: 7 LVN's, 1 RN (half time) and 10 CNA's (1 on LOA) plus one Ward Clerk. Station 2 needs: 2 LVN, 1 RN and 8 CNA's.
- Staff are advancing their careers as We are continuing the 'Grow Your Own' Project. We have 2 CNA's participating in our 'Education-Work Match Program' at the Annex. Also 2 LVN's are taking prerequisite courses for the RN Program and 1 CNA is taking courses for the RN Program. The 2 'CNA's to LVN' will fill the two LVN positions open at the Annex.
- Thankfully, due to our extreme caution—we have kept Covid-19 out of Skilled Nursing. Resident well-being and safety remain our main focus. We follow State and Federal Covid-19 regulations. Also we staff according to State and Federal guidelines. Our Memory Care Unit offers special challenges and concerns related to staffing.

Respectfully Submitted,

Diana Groendyke, RN, DON SNF, MMHD

Finance Notes September FY 21

Summary of Financial Ratio			
Ratio	Period	YTD or Average where Applicable	
Cash on Hand	265	165	Average PY
Net Income	304,677	295,868	Average Monthly FY 19
Current Ratio	10.27		N/A
AR Days	65	55	Average PY
AP	460,063	546,822	Average PY
Daily Gross Revenue YE	116,762	106,397	Average PY
% of Gross Revenue Collected	60%	61%	PY Year End

1. We are continuing to work with our auditors on our FY 20 Audit, Medicare, Medi-Cal and Hospice Cost Reports. The Cost Reports are all due on November 1st and the audit will probably be late this year as we continue to get updated Cares Act guidance. The Cares Act is on a Calendar year so we need to make a determination if we are going to use estimates for the audit or wait to finish that section of it until after December 31st. New guidance just came out on 10/22 which at first glance looks like it might be giving the flexibility to go back to the original guidance for lost revenue.
2. On the clinic project I just had to request our second disbursement from CHFFA as they split the 1.5 million dollar loan into 800K, 500K and 200K outlays.
3. The Clinic's EMR selection committee has chosen to go with Epic. It's much more provider friendly than Paragon and the upfront set up cost of 154K range vs Paragon's 319K. Epic is available through OCHIN which is a nonprofit health care innovation center designed to provide knowledge solutions that promote quality, affordable health care for all. We have worked with them for years through their California Telehealth Network arm. There is an opportunity in the near future as they are looking for a pilot critical access hospital to offer Epic Inpatient. Obviously we have quite a bit to look at first but initially it looks pretty intriguing. Here's a link to their website. <https://ochin.org/>
4. I have a meeting with Fitch next week to go over our financials for our bond rating on the Capital Appreciation Bonds that still are outstanding from our original bond sales back in 2011. When we refinanced the majority of our Bonds with USDA we were told we fell under the amount outstanding to require a rating. Apparently their position has changed since then and we'll restart our annual process of ratings reviews. I hope to get our rating above a BBB minus as we've had that rating since we were in rough shape financially and it never actually improved. I've been told it's more indicative of rural hospitals in general vs our specific performance.
5. I'm hopeful our 2019 Medi-Cal Audit is close to wrapped as I haven't heard much from them lately.
6. We are working with Jon Grimmet from Tri-Counties to change our 401K plan as approved last time. It takes about 45 to 60 days to get everything processed.

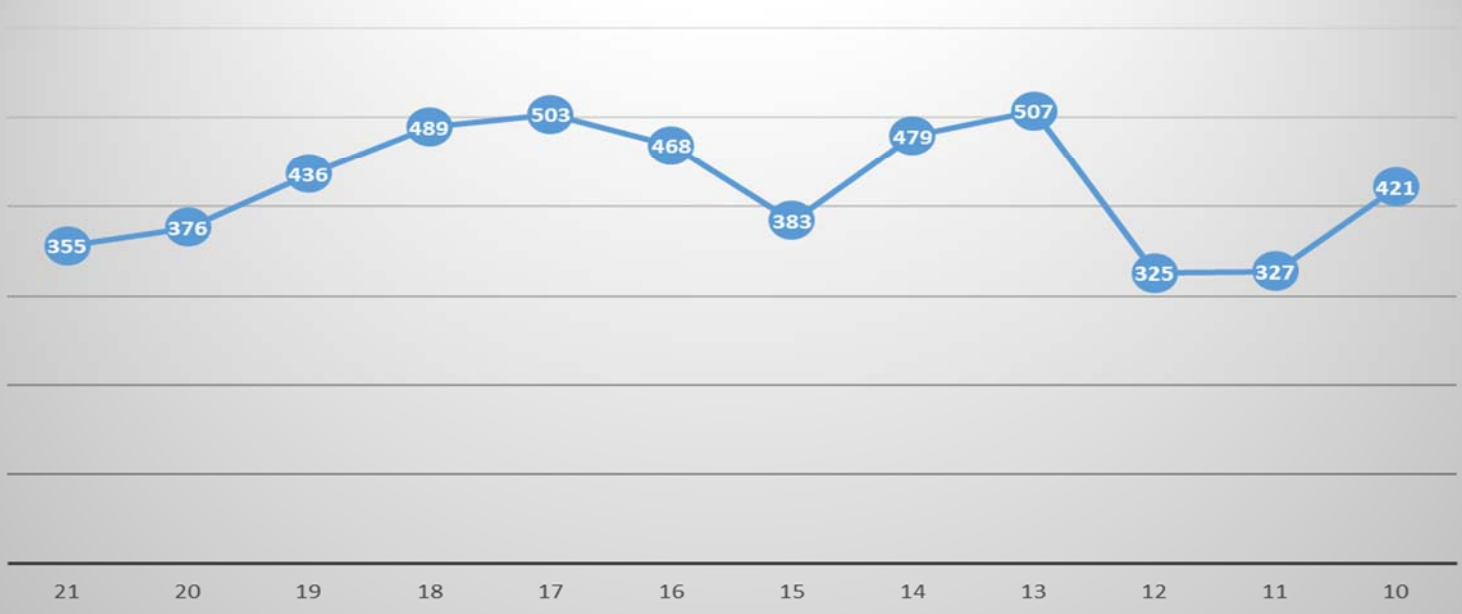
7. Starting next week we will start working on our PPP loan forgiveness packet. Talking with Cornerstone and studying the forgiveness criteria I feel pretty confident since we used all the funds for payroll expenses it will be forgiven. Applications are supposed to be processed on the federal level within 90 days but in the articles I've read it doesn't sound like any have been forgiven yet.
8. We are putting in our IGT for the last round of Prime in early November. Currently it's unclear whether Prime will continue or we will move into a new QIP program in the future. All indications are that whatever the new program is it will be heavy into primary care metrics and there won't be any more payments until FY23 at the earliest.
9. There's also a QAF IGT in December so we'll monitor whether we need to move funds from LAIF or if the timing with the Prime IGT works and we can leave all of our LAIF funds where they are at.
10. Gross Revenue is only about 2% off of our Pre-Covid pace when you take annual Chargemaster increases into account. We are down an estimated 2.7 million in gross revenue due to Covid.

	March	April	May	June	July	August	September	Total
Total Reduction in Gross Revenue	\$ 430,493.59	\$ 904,760.12	\$ 781,714.33	\$ 329,964.99	\$ 176,563.27	\$ 101,237.34	\$ 82,941.04	\$ 2,724,733.63
Reduction in Average Daily Revenue	12%	26%	23%	10%	5%	3%	2%	13%
Total Expected Reduction in Collections (Cash)	\$ 258,296.15	\$ 542,856.07	\$ 469,028.60	\$ 197,978.99	\$ 105,937.96	\$ 60,742.40	\$ 49,764.62	\$ 1,634,840.18

Statistics

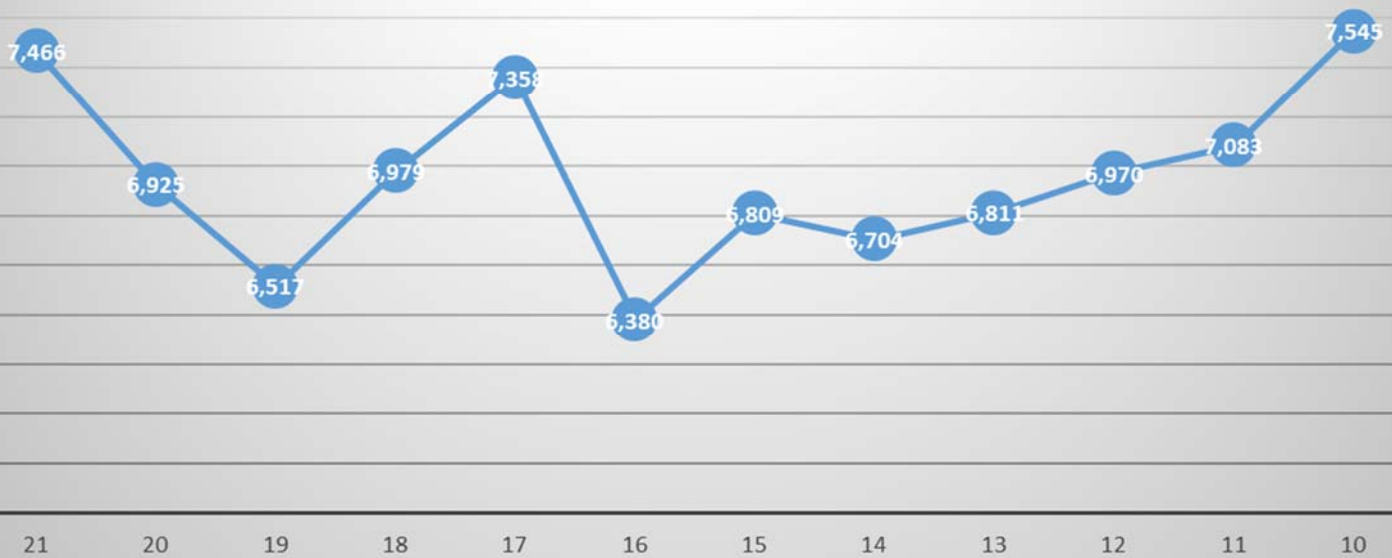
1. I like to analyze where we are at after the first quarter with how we've historically performed. Most departments except SNF still show a drop due to Covid. Acute and Swing days are down but not as low as FY 11 and 12.

Acute & Swing Days Quarter One FY 10 to 21



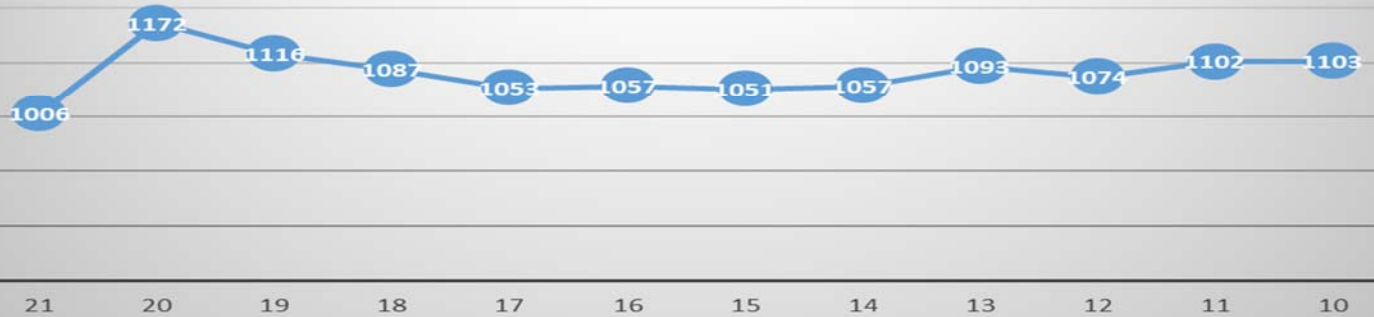
2. Skilled Nursing has had the best first quarter patient days wise since 2010. The staff has done an amazing job.

SNF Days Quarter One FY10 to 21



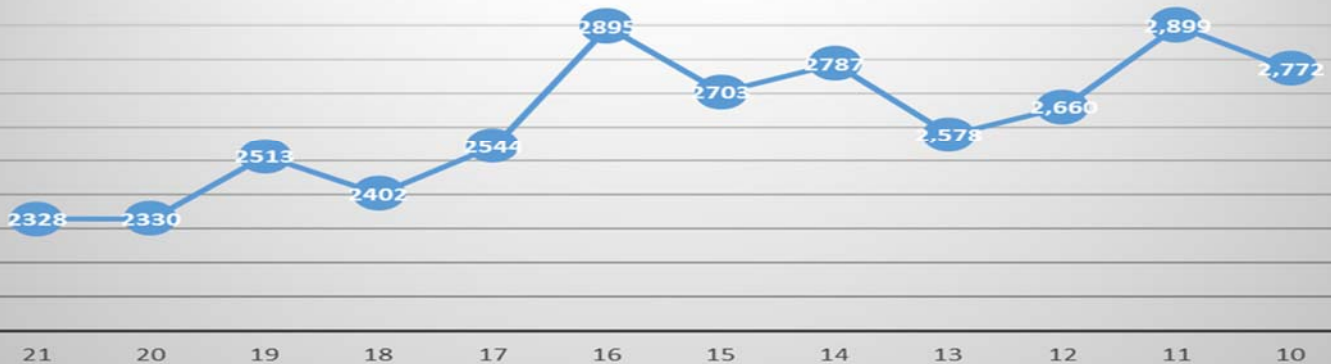
3. ER visits are down to the lowest point in over 10 years in the first quarter due to Covid.

ER Visits Quarter 1

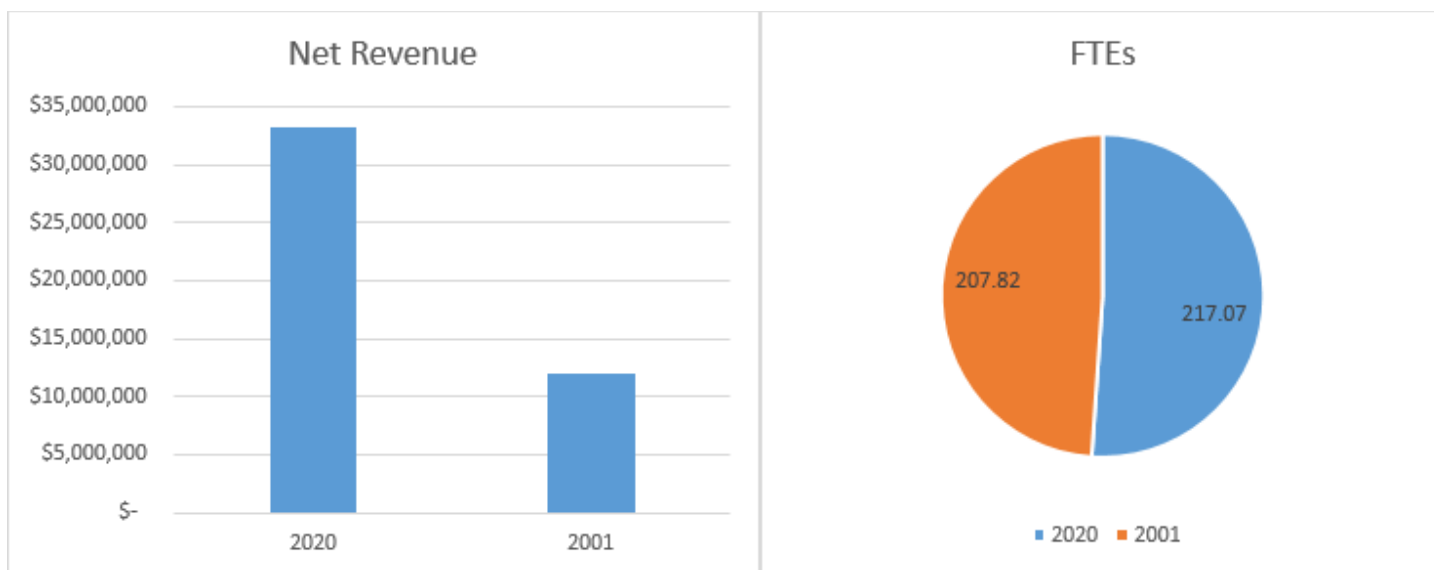


4. Lab visits have declined over the years even though prices have stayed static for 6 years. The recent bump in lab visits is due to all the Covid testing which includes our own employees.

Lab Visits Quarter 1



5. Surgery visits are down due to it being closed in September.
6. Radiology is down due to Covid but not as much as you would expect given we know primary care visits
7. Hospice patient days are down 40% compared to last year. Hospice is all over the board from year to year.
8. Telemedicine continues to grow despite Covid.
9. Acute Nursing FTE's are up by 5.6 which reflects on the much lower traveler spend.
10. Ancillary FTEs are up and traveler spend is down almost 15%
11. I was comparing some historical data and thought these were some interesting Net Revenue and FTE figures. 2001 is the furthest back that FTEs were tracked reliably.



Income Statement

1. September Revenue was strong on the inpatient side due to SNF and Swing.
2. Outpatient Revenue is down 9.9% due what I'd noted above.
3. Contractuals may still be reduced as we get further into the year and I'm surer on the timing of some supplemental payments.
4. Productive and Non Productive Salaries are higher than last year due to increased FTEs and an annual increase in wages for cost of living adjustments.
5. Supplies are up which is to be expected with having to have more on hand and the costs of masks and other Covid related supplies from this time last year to now.
6. Travelers (Acute,SNF,Ancillary) are down 300K YTD compared to last year.
7. Other Purchased Services are up as we had a lot of software related costs through Allscripts in 15 upgrade. We seem to be strong armed into an upgrade every year so we can meet meaningful use.
8. Repairs are down which is something you would expect as Ryan's crew has addressed years of deferred maintenance.
9. Utilities are down as we aren't paying for the construction crew's utilities. I was actually expecting this to be up as we have the new building and haven't torn down the old building yet and it's still being conditioned.
10. Insurance is up as our rates have gone up due to claims and the market in general.
11. Rental is up due to bed rentals. I'm working with nursing to see if we need to purchase a couple beds.

12. Total Expenses are up 2.61% which is less than what we'd budgeted.
13. Net Income for the month is 304K which is great given the overall reduction in revenue and small increase in expenses.

Balance Sheet

1. Reserve Cash is down as USDA took their bi-annual payment on September 1st.
2. AR is up slightly. It's looking like Watson is relinked so we'll hopefully getting a lot of these old bills paid and off of our AR.
3. Accounts Receivable Other will continue to increase until we get our QAF payment.
4. Medicare/Medi-Cal Settlement will continue to increase until we get our Rate Range payment.
5. Land increased as we bought that piece next to the nursing home in Burney.
6. The Prime payable will be the last prime IGT possibly until 2022.
7. The Current Ratio is 10.2 which may be reduced in the near future depending on guidance from the auditors on how to treat the Cares Act Funds. Like I mentioned above new guidance came out as I'm writing my board notes.

Miscellaneous

1. AR days are at 65. AR as mentioned above is not where we would like it to be but we are working on it. I do enjoy having billing in house as when it was outsourced in the past and AR days were in the 80's or 90's and they would just write off balances vs working the accounts to bring AR down.
2. We had a good month in Patient Payments of 2.1 million.
3. Retail Pharmacy increased their number of prescriptions to the highest point so far. Deposits in October look strong with 106K on the 22nd.



4. At this point we haven't done another pay request to USDA yet as Layton hasn't finished all of the punch list items that are required of them. I've attached the last one approved and paid just in case you had questions for Ryan or myself.
5. I've attached the AP and AR Reports that I typically hand out in Finance as we are meeting by Zoom this month. AP is very low as we just did a check run today.
6. Collection vs Obligations typically runs in a deficit until we get supplemental payments later in the year.

MAYERS MEMORIAL HOSPITAL

Statistical Data

Fiscal Year Ending JUNE 30, 2021

COMPARISON TO ACTUAL

2020		2020		FY 2021		FYE 2020		Variance	% Increase or Decrease
SEPTEMBER	AUGUST	YTD	YTD	Actual	Actual	Actual	Actual		
Actual	Actual	VOLUME:							
DISCHARGES									
18	13	5	Acute	41	65	(24)	-36.91%		
9	6	3	Swing Bed	16	18	(2)	-11.11%		
5	-	5	Skilled Nursing Care (DISCHG)	7	16	(9)	-56.31%		
11	10	1	Observations	31	42	(11)	-26.21%		
PATIENT DAYS									
67	39	28	Acute	130	193	(63)	-32.61%		
100	87	13	Swing Bed	225	183	42	23.02%		
2,492	2,501	(9)	Skilled Nursing Care	7,466	6,925	541	7.82%		
LENGTH OF STAY									
3.72	3.00	1	Acute	3.17	2.97	0	6.82%		
11.11	14.50	(3)	Swing Bed	14.06	10.17	4	38.32%		
AVERAGE DAILY CENSUS									
2.23	1.26	1	Acute	1.41	2.26	(1)	-37.41%		
3.33	2.81	1	Swing Bed	2.45	1.97	0	24.32%		
83.07	80.68	2	Skilled Nursing Care	81.15	75.94	5	6.92%		
ANCILLARY SERVICES									
0	0	0	Surgery Inpatient Visits	0	1	(1)	-100.01%		
0	26	(26)	Surgery OP/ procedure visits	57	66	(9)	-13.61%		
313	339	(26)	Emergency Room Visits	1006	1,172	(166)	-14.21%		
112	144	(32)	Outpatient Services Procedures	418	455	(37)	-8.11%		
1001	652	349	Laboratory Visits	2328	2,330	(2)	-.11%		
417	409	8	Radiology Procedures	1278	1,355	(77)	-5.71%		
79	47	32	Hospice Patient Days	212	356	(144)	-40.41%		
198	244	(46)	Physcial Therapy visits	700	702	(2)	-.31%		
192	245	(53)	Cardiac Rehab	693	619	74	12.02%		
43	43	0	Telemedicine visits	115	80	35	43.82%		
28	19	9	Admissions from ER	64	94	(30)	-31.91%		
22	21	1	Transfers from ER	58	38	20	52.62%		
PRODUCTIVITY:									
Productive FTE's									
20.60	19.88		Nursing - Acute	19.06	13.46				
52.34	51.86		Long Term Care	52.12	51.88				
38.46	41.26		Ancillary	40.68	37.53				
82.36	82.76		Service	83.19	82.18				
193.76	195.76		Total Productive	195.05	185.05				
23.90	18.79		Non-Productive FTE's	20.79	20.58				
217.66	214.55		Paid FTE's	215.84	205.63				
PRODUCTIVE FTE PER ADJUSTED OCCUPIED BED									
3.19	2.94			2.98	2.66				

MAYERS MEMORIAL HOSPITAL

Statement of Revenue and Expenses

Fiscal Year Ending JUNE 30, 2021

COMPARISON TO ACTUAL

2020 SEPTEMBER ACTUAL	2019 SEPTEMBER ACTUAL	Variance		FY 2021 YTD ACTUAL	FY 2020 YTD ACTUAL	Variance	Increase Decrease %
PATIENT REVENUE							
600,158	326,202	273,956	Acute	1,274,026.00	1,081,207.90	192,818	17.82%
1,072,700	907,241	165,458	Skilled Nursing	3,138,912	2,842,475	296,438	10.42%
			Inpatient Ancillary				
265,293	155,539	109,754	Acute	608,639	579,711	28,929	5.02%
8	0	8	Skilled Nursing	1,230	0	1,230	
1,938,158	1,388,982	549,176	Total Inpatient Revenue	5,022,808	4,503,393	519,414	11.52%
1,596,770	2,030,839	(434,069)	Total Outpatient Revenue	5,613,274	6,226,714	(613,440)	-9.91%
3,534,928	3,419,821	115,107	Total Patient Revenue	10,636,081	10,730,107	(94,026)	-.91%
DEDUCTIONS FROM REVENUE							
737,552	1,190,065	452,513	Contractuals - Care/Cal	2,386,540	3,458,265	1,071,725	
77,300	95,572	18,272	Contractuals - PPO	291,225	329,100	37,876	
97	23,229	23,132	Charity and Write Offs	26,714	41,085	14,371	
22,262	56,094	33,833	Admin Adjmts/Emp Discounts	135,004	117,113	(17,891)	
70,261	(20,644)	(90,904)	Provision for Bad Debts	264,665	154,886	(109,780)	
907,471	1,344,316	436,845	Total Deductions	3,104,149	4,100,450	996,301	
14,739	18,708	(3,969)	Other Operating Revenues	114,068	70,319	43,749	
2,642,196	2,094,212	547,984	Net Revenue	7,646,000	6,699,976	946,024	
OPERATING EXPENSES							
966,440	970,269	3,829	Productive Salaries	3,053,838	2,854,070	(199,768)	-7.01%
127,846	105,704	(22,142)	Non-Productive Salaries	384,746	339,292	(45,454)	-13.41%
316,710	228,269	(88,441)	Employee Benefits	922,490	731,010	(191,480)	-26.21%
243,318	233,431	(9,888)	Supplies	732,824	715,708	(17,116)	-2.41%
132,917	161,045	28,128	Professional Fees	439,531	445,650	6,119	1.42%
4,092	53,318	49,227	Acute/Swing Travelers	23,218	160,164	136,947	85.52%
178,571	216,727	38,156	SNF Travelers	479,271	598,166	118,895	19.92%
97,285	142,190	44,905	Ancillary Travelers	279,392	327,377	47,985	14.72%
162,176	145,029	(17,148)	Other Purchased Services	425,964	383,747	(42,217)	-11.01%
20,914	24,262	3,348	Repairs	68,083	93,348	25,264	27.12%
33,131	61,538	28,407	Utilities	139,228	161,972	22,744	14.02%
25,419	22,331	(3,089)	Insurance	90,745	79,916	(10,829)	-13.61%
53,568	41,725	(11,843)	Other	161,189	133,463	(27,727)	-20.81%
62,316	66,759	4,443	Depreciation	188,263	201,474	13,211	6.62%
-	0	0	Bond Repayment Insurance	-	0	0	
17,911	17,911	0	Bond Repayment Interest	53,732	53,732	0	.02%
3,427	2,413	(1,015)	Interest	7,597	7,020	(578)	-8.21%
12,839	4,523	(8,316)	Rental - Lease	24,805	(3,452)	(28,257)	818.62%
2,458,880	2,497,444	38,563	Total Operating Expense	7,474,916	7,282,654	(192,262)	-2.61%
183,315	(403,232)	586,547	Income From Operations	171,084	(582,678)	753,762	
NON-OPERATING REVENUE AND EXPENSE							
270,604	158,439	112,165	Non-Operating Revenue	919,605	962,255	(42,650)	
425	0	425	Interest Income	53,978	0	53,978	
149,668	80,455	(69,213)	Non-Operating Expense	375,117	191,217	(183,901)	
121,362	77,984	43,377	Total Non-Operating	598,465	771,038	(172,573)	
304,677	(325,248)	629,925	NET INCOME	769,549	188,360	581,189	

MAYERS MEMORIAL HOSPITAL**Balance Sheet**

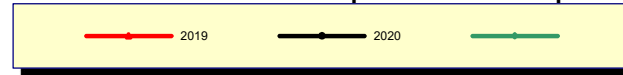
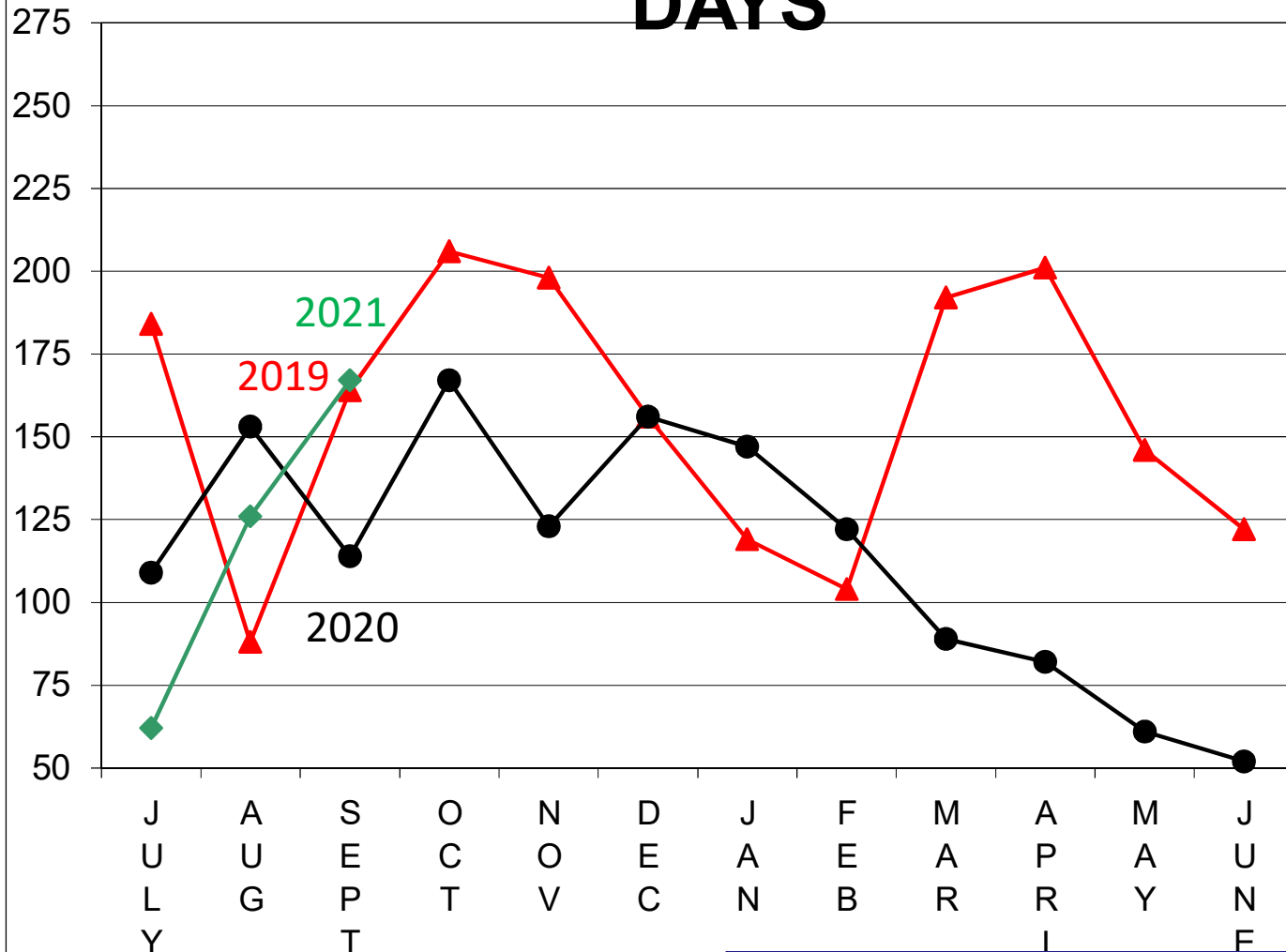
	SEPTEMBER 2020	AUGUST 2020
CURRENT ASSETS		
Cash (General/Payroll/Petty Cash)	3,883,109	4,295,361
Reserve Cash (unrestricted)	17,318,028	17,318,028
Reserve Cash (restricted) - USDA Debt Serv / Construction	1,794,693	2,622,869
Accounts Receivable	7,180,153	6,963,560
County Treasury receivable	283,441	187,802
Less: Reserve for Uncollectibles	(821,617)	(757,166)
Reserve for Medicare/Medi-Cal	(2,008,500)	(1,983,164)
Inventories	684,497	678,561
Accounts Receivable - Other	970,945	673,084
Prepaid Expenses	428,288	467,559
Medicare/Medi-Cal Settlement	2,628,721	2,292,363
TOTAL CURRENT ASSETS	32,341,758	32,758,857
PROPERTY, PLANT AND EQUIPMENT		
Land	817,533	753,510
Building and Fixed Equipment	12,266,274	12,266,274
Equipment	12,669,317	13,502,622
Construction in Progress (other)	2,864,857	2,624,479
Hospital expansion	21,399,826	19,890,024
LESS: Reserve for Depreciation	(22,437,447)	(22,372,324)
TOTAL PROPERTY, PLANT AND EQUIPMENT	27,580,361	26,664,585
OTHER ASSETS (includes 2007 Bond / AP Bond / G.O. BOND)		
Bond Reserve Funds held by trustee	700	700
Unamortized Bond Discount	0	0
Unamortized Cost of Bond Defeasance	-	-
G.O. Bond - issue / discount / cost	6,826	6,826
TOTAL OTHER ASSETS	7,526	7,526
TOTAL ASSETS	59,929,644.22	59,430,967.90
CURRENT LIABILITIES		
Accounts Payable	460,063	370,659
Accrued Payroll	482,836	436,389
Accrued Payroll Taxes	14,522	20,609
Accrued Vacation & Holiday	665,849	669,139
Accrued Health Insurance	43,159	31,925
Accrued Interest	(877,034)	(216,170)
PRIME PLAN	375,000	250,000
HQAF	235,131	156,754
Rate Range	71,719	47,813
NOTES & LOANS PAYABLE	898,638	901,352
Current Portion of Medicare/Medi-Cal Settlement	778,638	778,638
TOTAL CURRENT LIABILITIES	3,148,520	3,447,107
LONG-TERM DEBT		
G.O. Bond	1,189,599	1,189,599
Capital Leases / Settlement pymt		
Leases	6,212	8,270
Notes & Loans Payable	2,395,248	2,395,248
GO BOND SERIES B & REFUNDING	20,668,127	20,209,947
TOTAL LONG-TERM DEBT	24,259,186	23,803,063
FUND EQUITY	32,521,938	32,180,798
TOTAL LIABILITIES AND FUND BALANCE	59,929,644.22	59,430,967.90
CURRENT RATIO:	10.27	9.50

MAYERS MEMORIAL HOSPITAL
SUMMARY OF SERVICES - DEPOSITS - REFUNDS
- Fiscal Year 2021

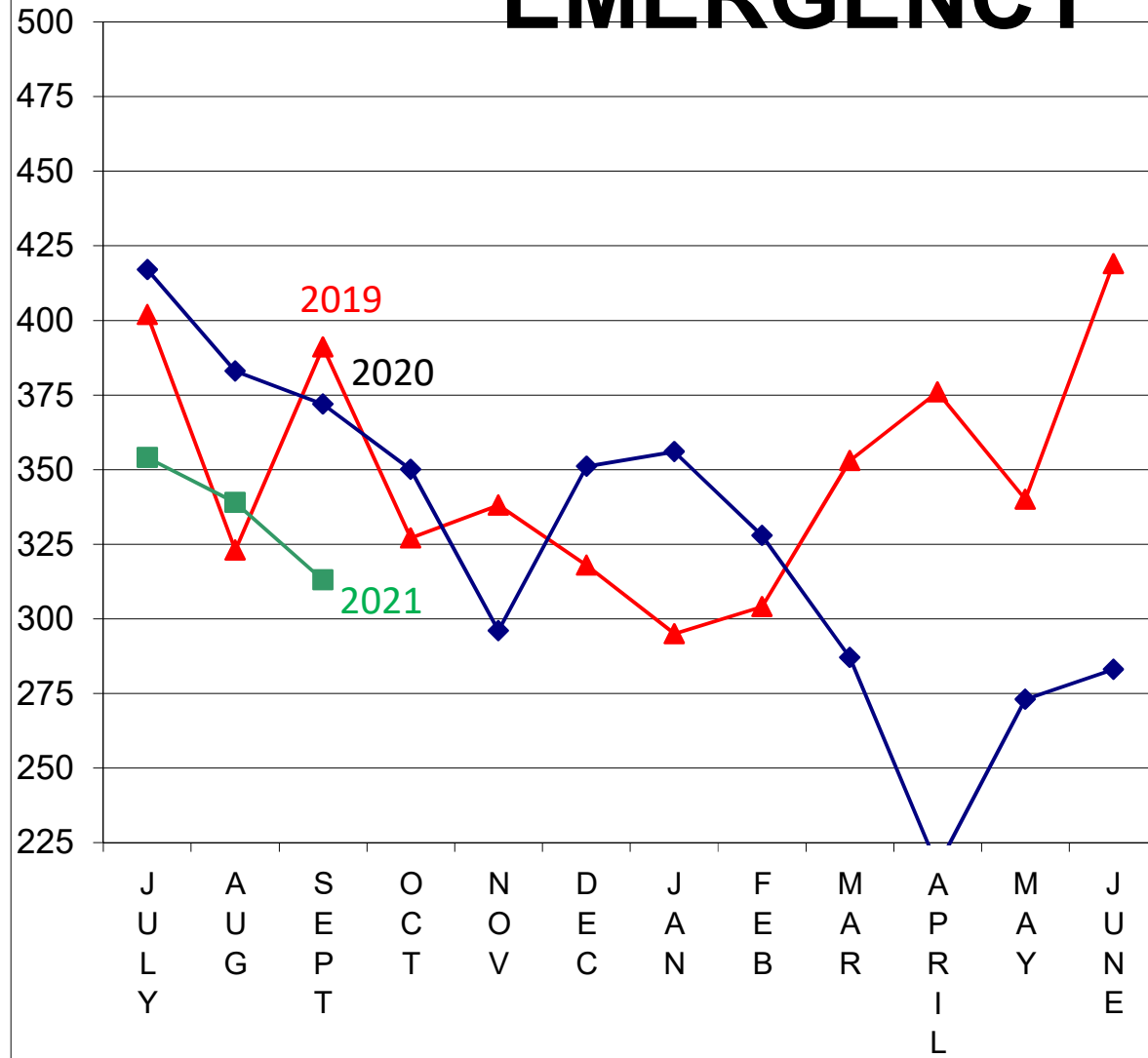
DATE:	REVENUE / SERVICES	AVERAGE DAILY REVENUE	TOTAL DEPOSITS	MISC. PAYMENTS	MISC. PYMTS PT RELATED	PATIENT PAYMENTS	ADJUSTMENT S & WRITE-OFFS	REFUNDS
July 31, 2020	3,206,828.01	103,446.06	1,721,141.25	107,164.97	15,578.00	1,598,398.28	1,274,600.67	15,524.07
August 31, 2020	3,566,316.27	115,042.46	2,266,956.33	476,865.38	-	1,790,090.95	1,169,945.29	45,898.87
September 30, 2020	3,502,869.43	116,762.31	2,267,356.01	59,885.97	103,687.50	2,103,782.54	1,348,338.98	3,153.96
October 31, 2020	-	-	-	-	-	-	-	-
November 30, 2020	-	-	-	-	-	-	-	-
December 31, 2020	-	-	-	-	-	-	-	-
January 30, 2021	-	-	-	-	-	-	-	-
February 28, 2021	-	-	-	-	-	-	-	-
March 31, 2021	-	-	-	-	-	-	-	-
April 30, 2021	-	-	-	-	-	-	-	-
May 31, 2021	-	-	-	-	-	-	-	-
June 30, 2021	-	-	-	-	-	-	-	-
YTD TOTAL	10,276,013.71	111,750.28	6,255,453.59	643,916.32	119,265.50	5,492,271.77	3,792,884.94	64,576.90

ACCOUNTS RECEIVABLE AGING					PAYOR MIX - YTD % OF REVENUE				
	SEPTEMBER \$ OUTSTANDING	SEPTEMBER DAYS OUT	AUGUST DAYS OUT	JULY DAYS OUT		AUGUST	AUGUST	JULY	3 MONTH AVERAGE
MEDICARE	2,211,807.15	58.53	63.31	71.24	MEDICARE	37.05%	38.57%	35.04%	36.89%
MEDI - CAL	2,506,328.79	50.51	46.94	48.99	MEDI - CAL	44.75%	44.06%	45.09%	44.63%
THIRD PARTY	2,022,890.53	114.38	104.66	116.69	THIRD PARTY	15.15%	15.74%	18.25%	16.38%
PRIVATE	535,845.23				PRIVATE	3.07%	1.64%	1.61%	2.11%
LTC ONLY (INCLUDE)	1,495,566.94	48.47	48.73	53.07					
OVERALL	7,276,871.70	65.15	65.90	66.40					

ACUTE / SWING PATIENT DAYS



EMERGENCY



Retail Pharmacy Financials**SEPTEMBER 2020**

Total Revenue			<u>114,714.38</u>
Opening Inventory 9/1/20		151,361.67	
+ Purchases			
RETAIL PHARMACY - PHARMACEUTICALS	9550-3810	77,900.70	
RETAIL PHARMACY - FREIGHT	9550-6810	-	
Less Closing Inventory 9/30/20		168,112.57	
Less Cost of Goods Sold			<u>61,149.80</u>
Gross Profit			<u>53,564.58</u>
Less Other Operating Expenses			
RETAIL PHARMACY - MANAGEMENT	9550-0000	11,422.68	
RETAIL PHARMACY - PHARMACIST	9550-0010	661.46	
RETAIL PHARMACY - TECH SPEC	9550-0110	7,425.51	
RETAIL PHARMACY - SICK PAY	9550-1210	-	
RETAIL PHARMACY - VAC & HOL PAY	9550-1810	745.72	
RETAIL PHARMACY - MEDICARE TAX	9550-0810	260.53	
RETAIL PHARMACY - FICA TAX	9550-1010	1,114.02	
RETAIL PHARMACY - WRKM'S COMP INS	9550-1610	606.19	
RETAIL PHARMACY - OTHER PURCHASED SERV	9550-6910	570.57	
RETAIL PHARMACY - REPAIRS & MAINT	9550-6210	-	
RETAIL PHARMACY - UTILITIES OTHER	9550-8010	545.69	
RETAIL PHARMACY - LICENSES & TAXES	9550-8310	2.39	
RETAIL PHARMACY - DUES & SUBSCRIP	9550-8610	-	
RETAIL PHARMACY - OUTSIDE TRAINING	9550-8710	-	
RETAIL PHARMACY - TRAVEL	9550-8810	-	
RETAIL PHARMACY - MILEAGE	9550-8811	-	
RETAIL PHARMACY - OTHER EXPENSES	9550-9010	-	
RETAIL PHARMACY - DEPRECIATION	9550-7410	2,806.64	
RETAIL PHARMACY - RENT / LEASE EQUIP	9550-7610	75.00	
RETAIL PHARMACY - IV SOLUTIONS	9550-3710	-	
RETAIL PHARMACY-340B Drug Expenses	9550-3811	44,428.78	
RETAIL PHARMACY - MEDICAL SUPPLIES	9550-4110	-	
RETAIL PHARMACY - OFFICE SUPPLIES	9550-4610	836.77	
RETAIL PHARMACY - MINOR EQUIPMENT	9550-4910	-	
RETAIL PHARMACY - NON-MED SUPPLIES	9550-5010	265.45	
RETAIL PHARMACY - OTHER PUR SERV TRAV	9550-6931	-	
Total Expenses			<u>71,767.40</u>
Net Profit (LOSS)			<u><u>(18,202.82)</u></u>
YTD Profit (LOSS)			(21,127)

**MAYERS MEMORIAL HOSPITAL
2019-2020 OPERATING ACTUAL**

													YEAR TO DATE	
	Julv-19	AUG	SEPT	OCT	NOV	DEC	Jan-20	FEB	MAR	APR	MAY	JUN	6/30/2020 ACTUAL	FY YTD ACTUAL
Operating Revenue:														
Routine														
Acute	313,479	441,527	326,202	470,186	346,791	432,220	412,581	363,080	258,135	227,123	209,359	180,213	3,980,896	1,081,208
SNF	984,709	950,524	907,241	949,841	909,367	966,344	1,014,373	1,027,280	1,081,897	1,020,940	1,038,132	1,023,147	11,873,796	2,842,475
Ancillary														
Acute	174,100	250,072	155,539	285,875	193,353	276,597	220,258	222,591	127,821	149,524	52,640	76,958	2,185,326	579,711
SNF	0	0	0	342	(2,487)	0	309	0	0	0	0	1,345	(491)	0
Outpatient	2,113,426	2,082,449	2,030,839	2,045,949	1,652,962	1,585,654	1,820,548	1,658,574	1,628,329	1,155,709	1,455,108	1,837,180	21,066,727	6,226,714
	3,585,714	3,724,572	3,419,821	3,752,193	3,099,986	3,260,815	3,468,068	3,271,525	3,096,182	2,553,296	2,755,239	3,118,843	39,106,255	10,730,107
Less Deductions:														
Contractuals - Care/Cal	971,035	1,297,165	1,190,065	596,876	477,284	843,277	765,277	185,586	98,423	(3,523,315)	707,076	93,012	3,701,762	3,458,265
Contractuals - PPO	121,937	111,592	95,572	92,679	84,337	86,074	67,618	215,396	162,839	109,519	57,605	74,562	1,279,729	329,100
Charity Care & Write off	0	17,856	23,229	1,767	3,008	61,704	(0)	(1,364)	9,247	0	117,071	6,071	238,589	41,085
Other Contractual write offs	19,195	41,824	56,094	22,071	69,207	45,691	44,806	103,350	34,826	67,207	109,711	23,867	637,848	117,113
Provision For Bad Debts	130,441	45,088	(20,644)	131,437	58,457	(101,104)	37,267	172,762	85,040	(15,978)	(68,955)	74,124	527,934	154,886
Total Deductions	1,242,608	1,513,526	1,344,316	844,829	692,293	935,641	914,967	675,729	390,376	(3,362,567)	922,508	271,636	6,385,862	4,100,450
Other Revenue	33,527	18,084	18,708	19,525	52,038	18,991	63,317	43,229	58,616	109,901	154,377	(29,379)	560,934	70,319
Net Revenue	2,376,634	2,229,130	2,094,212	2,926,890	2,459,731	2,344,165	2,616,419	2,639,024	2,764,421	6,025,764	1,987,108	2,817,828	33,281,326	6,699,976
Operating Expenses:														
Salaries - Productive	929,473	954,328	970,269	632,300	831,942	647,311	971,494	1,011,763	972,747	992,883	998,651	898,852	10,812,013	2,854,070
Salaries - Non-productive	99,188	134,399	105,704	90,738	80,226	100,770	136,688	156,696	91,150	84,521	88,893	105,344	1,274,316	339,292
Employee Benefits	251,993	250,748	228,269	223,467	224,331	233,356	250,093	274,797	298,546	270,193	260,913	273,443	3,040,149	731,010
Supplies	220,876	261,401	233,431	344,833	232,944	224,732	277,529	124,749	278,528	319,285	109,896	338,567	2,966,771	715,708
Professional Fees	145,243	139,362	161,045	140,243	134,589	162,455	131,880	133,609	171,414	146,500	143,783	152,257	1,762,379	445,650
Acute/Swing travelers	51,370	55,475	53,318	68,857	34,284	66,538	65,024	26,533	28,511	27,393	11,700	31,493	520,496	160,164
SNF travelers	200,578	180,861	216,727	176,638	119,779	308,370	158,349	164,041	152,163	147,535	129,502	169,649	2,124,191	598,166
Ancillary travelers	91,768	93,419	142,190	106,971	101,041	116,988	124,359	95,120	53,410	72,460	68,743	105,994	1,172,461	327,377
Other Purchased Services	91,018	147,700	145,029	134,194	128,421	160,136	191,655	160,467	204,222	102,842	141,471	167,462	1,774,618	383,747
Repairs & Maintenance	32,968	36,117	24,262	19,594	(20,077)	19,785	27,247	26,606	27,746	45,324	27,135	27,943	294,650	93,348
Utilities	47,035	53,399	61,538	48,331	53,643	55,659	57,818	59,578	54,787	53,520	48,250	70,123	663,681	161,972
Insurance	35,534	22,051	22,331	22,191	22,191	22,191	22,191	22,191	22,191	22,191	22,191	8,758	266,200	79,916
Other Expense	40,571	51,167	41,725	53,745	37,286	46,069	121,109	53,541	49,989	45,871	149,311	49,483	739,866	133,463
Depreciation	67,452	67,263	66,759	66,494	129,360	72,774	72,529	72,529	72,529	72,529	72,196	65,182	897,596	201,474
Bond Repayment Insurance	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bond Repayment Interest	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	17,911	214,930	53,732
Interest	2,225	2,382	2,413	2,616	2,517	2,091	2,204	1,991	2,353	2,491	2,398	2,045	27,726	7,020
Rent/Lease Equipment	(14,475)	6,500	4,523	3,408	2,275	4,438	4,061	7,088	8,342	8,224	5,206	8,583	48,172	(3,452)
Total Operating Expense	2,310,727	2,474,483	2,497,444	2,152,531	2,132,662	2,261,574	2,632,139	2,409,210	2,506,537	2,431,672	2,298,148	2,493,086	28,600,214	7,282,654
Net Operating Rev over Expense	65,907	(245,353)	(403,232)	774,359	327,068	82,592	(15,721)	229,814	257,884	3,594,092	(311,040)	324,742	4,681,112	(582,678)
Non-Operating Revenue:														
Non-operating Revenue	655,108	148,708	158,439	210,306	580,022	775,440	252,437	225,526	264,276	762,676	4,139,811	31,860	8,204,610	962,255
Interest Income	0	0	0	37,999	0	0	51,936	0	0	44,183	0	0	134,118	0
Other non-operating Expense	6,942	103,819	80,455	131,612	99,579	106,703	121,709	132,273	102,553	162,275	140,728	124,016	1,312,665	191,217
Total Non-Operating Revenue	648,165	44,889	77,984	116,694	480,442	668,737	182,664	93,254	161,722	644,584	3,999,082	(92,155)	7,026,063	771,038
Net Revenue over Expense	714,072	(200,465)	(325,248)	891,053	807,511	751,329	166,944	323,067	419,606	4,238,676	3,688,043	232,587	11,707,175	188,360

MAYERS MEMORIAL HOSPITAL DISTRICT
 FINANCIAL SNAPSHOT
 MONTH ENDED JULY 20

FISCAL 2021

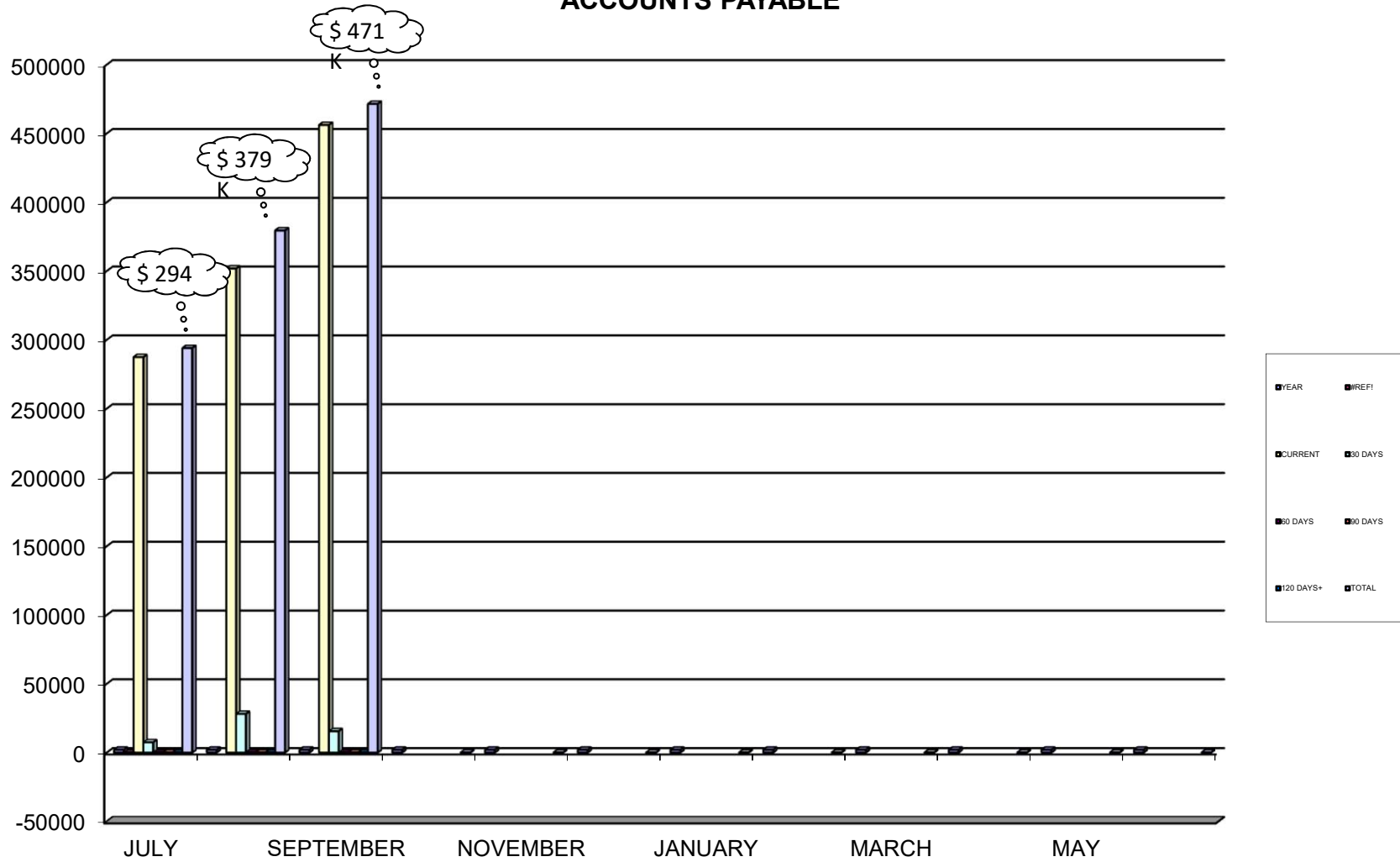
FINANCIAL DATA ACROSS ENTIRE ENTERPRISE
 ACTUAL YTD ACTUAL YTD

	SEPTEMBER 20	SEPTEMBER 19	Variance\$\$	Variance %
Inpatient Revenue				
Acute/OB/Swing	\$ 1,274,026	\$ 1,081,208	192,818.10	18%
SNF	\$ 3,138,912	\$ 2,842,475	296,437.54	10%
Inpatient Ancillary Revenue				
Acute/OB/Swing	608,639	579,711	28,928.75	5%
SNF	1,230	0	1,230.00	#DIV/0!
Outpatient Revenue	5,613,274	6,226,714	(613,440.07)	-10%
Total Gross Revenue	\$ 10,636,081	\$ 10,730,107	(94,025.68)	-1%

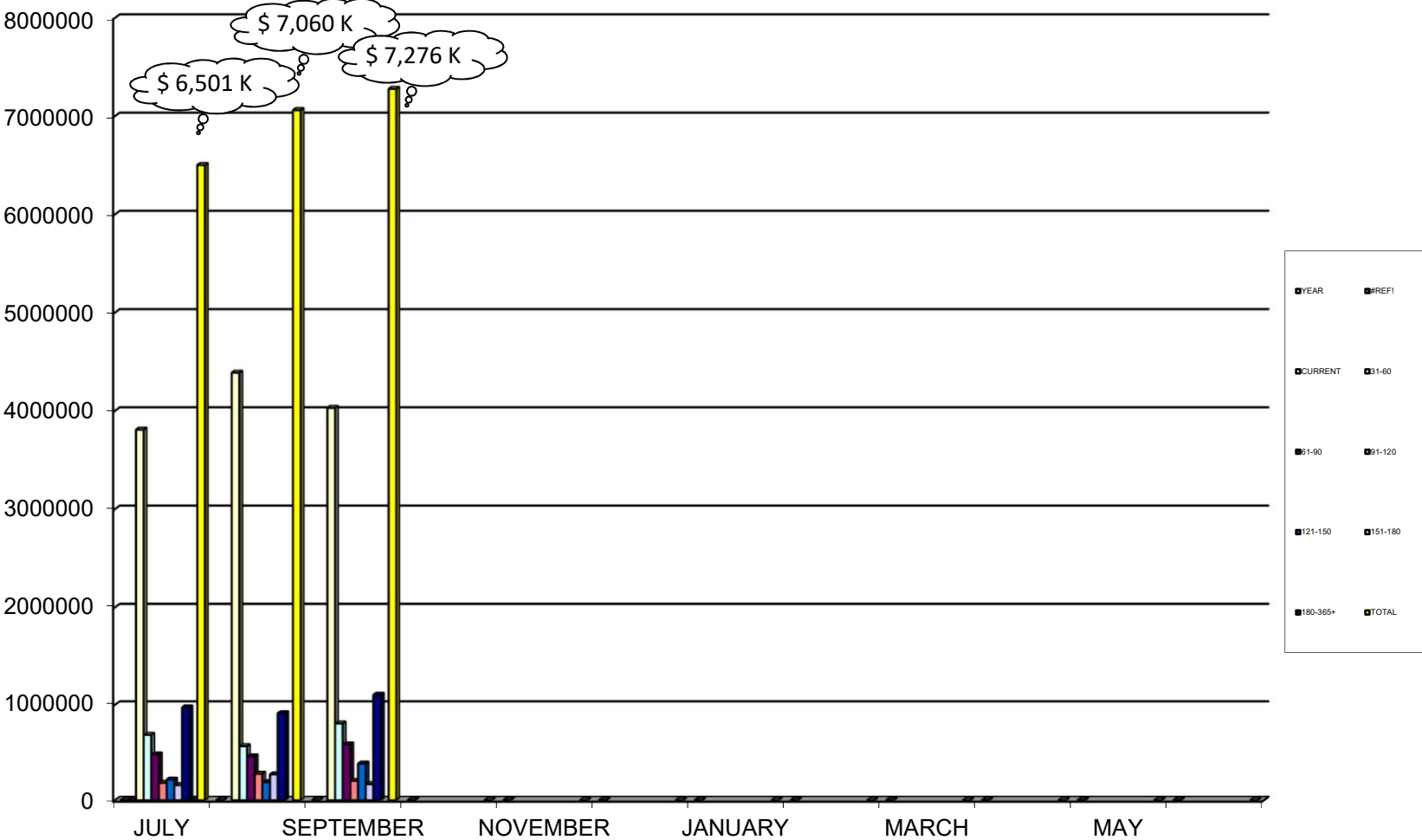
ACTUAL YTD ACTUAL YTD

<u>Statistics</u>	SEPTEMBER 20	SEPTEMBER 19	<u>Variance</u>	<u>Variance %</u>
Patient Days	7,821	7,301	520	7.1%
Outpatient Services	418	455	(37)	-8%
Labs	2,328	2,330	(2)	0%
Imaging	1,278	1,355	(77)	-6%
Hospice	212	356	(144)	-40%
PT	700	702	(2)	0%

ACCOUNTS PAYABLE



ACCOUNTS RECEIVABLE



ACCOUNTS RECEIVABLE

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>31-60</u>	<u>61-90</u>	<u>91-120</u>	<u>121-150</u>	<u>151-180</u>	<u>180-365+</u>	<u>TOTAL</u>
JULY	2020	3,808,505.41	684,081.14	478,769.78	182,797.53	216,095.25	158,177.56	972,686.12	6,501,112.79
AUGUST	2020	4,387,751.78	566,156.56	458,532.33	276,242.35	190,206.62	270,647.64	910,740.75	7,060,278.03
SEPTEMBER	2020	4,030,146.38	803,219.40	584,507.49	202,684.14	383,397.08	168,675.77	1,104,241.44	7,276,871.70
OCTOBER	2020								0.00
NOVEMBER	2020								0.00
DECEMBER	2020								0.00
JANUARY	2021								0.00
FEBRUARY	2021								0.00
MARCH	2021								0.00
APRIL	2021								0.00
MAY	2021								0.00
JUNE	2021								0.00

ACCOUNTS PAYABLE (includes accrued payables)

<u>MONTH</u>	<u>YEAR</u>	<u>CURRENT</u>	<u>30 DAYS</u>	<u>60 DAYS</u>	<u>90 DAYS</u>	<u>120 DAYS+</u>	<u>TOTAL</u>
JULY	2020	287,401.93	7,427.81	50.68	0.00	(909.90)	293,970.52
AUGUST	2020	351,774.23	28,113.84	220.99	0.00	(654.90)	379,454.16
SEPTEMBER	2020	456,106.23	15,505.86	0.00	(105.75)	(94.20)	471,412.14
OCTOBER	2020						0.00
NOVEMBER	2020						0.00
DECEMBER	2020						0.00
JANUARY	2021						0.00
FEBRUARY	2021						0.00
MARCH	2021						0.00
APRIL	2021						0.00
MAY	2021						0.00
JUNE	2021						0.00

Vendor ID	Vendor Name	Total Due	Due in Future	Due 10/22/2020	1 - 30 days	31 - 60 days	61 - 90 days	91 - 120 days	Over 120 days
288	DO IT BEST VALLEY HARDWARE	\$1,110.93	\$0.00	\$0.00	\$1,013.11	\$97.82	\$0.00	\$0.00	\$0.00
541	MCKESSON DRUG DC#8182	(\$280.90)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$280.90)
542	MCKESSON PLASMA & BIOLOGICS LLC	(\$74.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$74.00)
1634	PACIFIC MEDICAL SUPPLY	(\$300.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$300.00)
GRAND TOTALS:		\$456.03	\$0.00	\$0.00	\$1,013.11	\$97.82	\$0.00	\$0.00	(\$654.90)

Invoice Aging Report

001-MAYERS MEMORIAL HOSPITAL DISTRICT

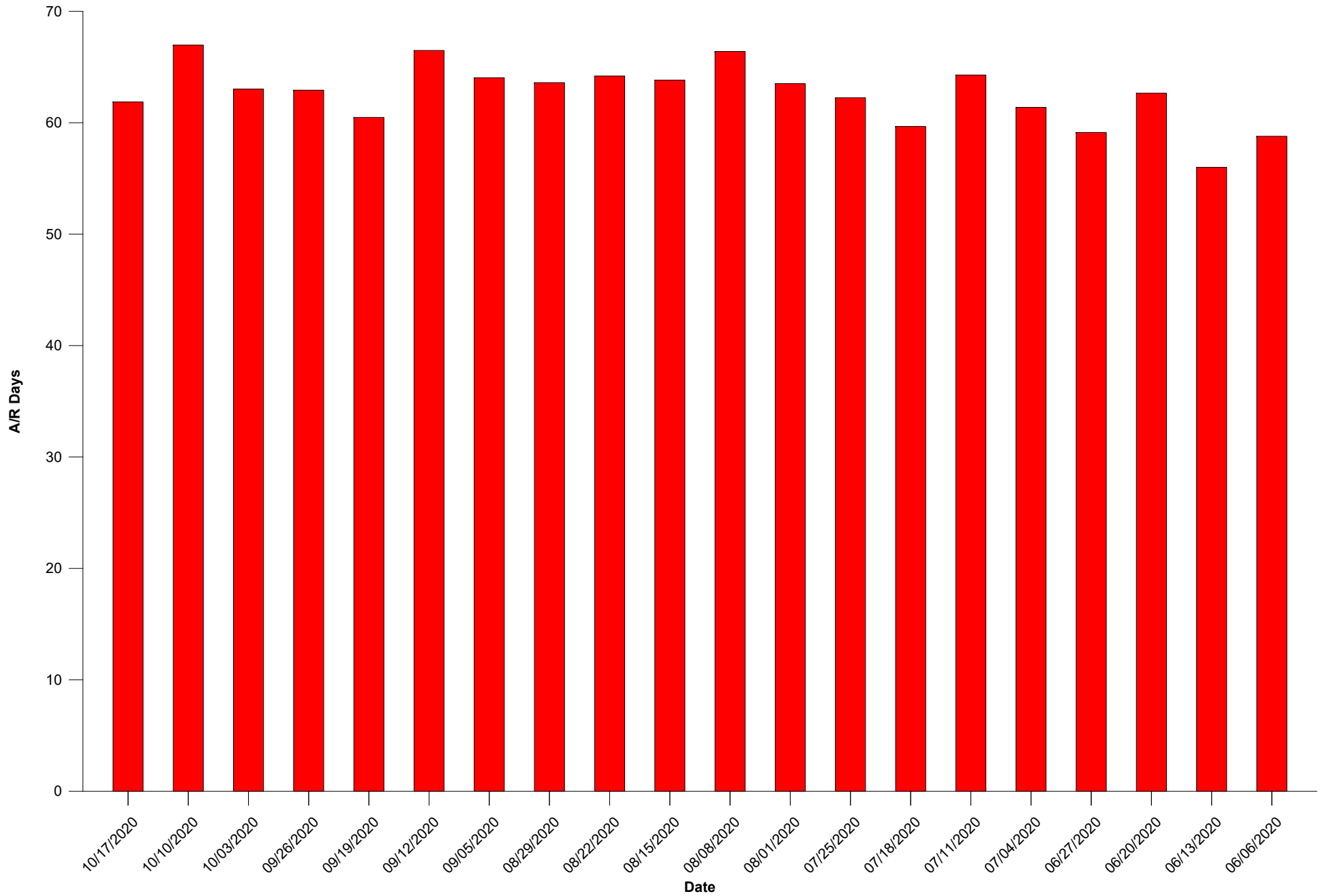
Age based on an invoice date of 10/22/2020

Today's Date: 10/22/2020 13:42

Report Date: 10/17/2020

Criteria: All Plans, All Charges

MAYERS MEMORIAL HOSPITAL DISTRICT
A/R Days



MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2021

	2020		2021										average	
	<u>JULY</u>	<u>AUGUST</u>	<u>SEPTEMBER</u>	<u>OCTOBER</u>	<u>NOVEMBER</u>	<u>DECEMBER</u>	<u>JANUARY</u>	<u>FEBRUARY</u>	<u>MARCH</u>	<u>APRIL</u>	<u>MAY</u>	<u>JUNE</u>	<u>beg balance</u>	
BEGINNING AP BALANCE	1,368,758.41	293,970.52	379,454.16	471,412.14	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	628,398.81
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<u>CASH COLLECTIONS</u>														<u>YTD total</u>
PATIENT PAYMENTS	1,665,061.10	1,965,024.61	2,125,689.76	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5,755,775.47
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DSH (Disproportionate Share)	15,578.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	15,578.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	539,674.67	127,021.99	458,180.92	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,124,877.58
PRIME	0.00	0.00	35,572.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	35,572.50
IGT RATE RANGE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQAF	0.00	0.00	103,687.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	103,687.50
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TAXES	30,014.65	290,715.00	772.47	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	321,502.12
RENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
VENDING / CAFETERIA	1,487.50	1,367.12	1,633.78	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,488.40
Teleded Grant (HRSA)	9,000.00	9,813.08	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	18,813.08
Mayers Healthcare Foundation	7,119.00	22,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	29,119.00
MISC (REBATES/REIMB, CARES ACT ETC)	36,771.73	153,550.00	23,541.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	213,862.73
<u>TOTAL COLLECTIONS</u>	2,304,706.65	2,569,491.80	2,749,077.93	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	7,623,276.38
<u>EXPENSES</u>														<u>YTD total</u>
INCOME STATEMENT EXPENSES	2,309,904.57	2,576,013.76	2,393,137.54	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	7,279,055.87
ASSET EXPENSES	0.00	6,000.00	39,923.21	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	45,923.21
CIP EXPENSES	318,690.83	591,238.33	916,874.32	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,826,803.48
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA PRIN-INT PYMTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,247.74
<u>TOTAL EXPENSES</u>	2,630,677.98	3,175,334.67	3,352,017.65	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	9,158,030.30
<u>collections less expenses</u>	(325,971.33)	(605,842.87)	(602,939.72)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(1,534,753.92)
														<u>average</u>
ENDING AP BALANCE	293,970.52	379,454.16	471,412.14	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	381,612.27
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2020

	2019						2020						average
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	464,958.41	489,204.13	565,004.61	500,949.55	606,967.36	294,555.16	460,952.68	493,266.07	242,261.91	448,978.72	469,315.46	621,654.80	457,568.88
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<u>CASH COLLECTIONS</u>													<u>YTD total</u>
PATIENT PAYMENTS	2,054,550.07	2,023,782.09	1,774,139.24	2,276,150.54	2,077,542.19	1,980,831.00	2,008,536.70	1,980,838.09	2,068,619.51	1,896,703.33	2,036,163.31	1,612,181.31	23,790,037.38
COST REPORT SETTLEMENTS	0.00	0.00	31,219.00	0.00	0.00	0.00	0.00	0.00	0.00	948,040.00	30,836.00	513,000.00	1,523,095.00
DSH (Disproportionate Share)	17,006.00	146.65	0.00	0.00	17,005.00	0.00	17,006.03	1,203.35	0.00	15,578.00	0.00	0.00	67,945.03
OUTPATIENT SUPPLEMENTAL	54,237.08	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	914,187.71	78,191.08	0.00	1,046,615.87
DPNF SUPPLEMENTAL	0.00	0.00	0.00	10,661.04	44,170.42	0.00	0.00	0.00	124,129.10	1,103,896.49	0.00	0.00	1,282,857.05
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	722,137.57	1,619,108.25	1,171,809.59	485,745.02	0.00	926,284.79	723,370.50	0.00	277,012.93	0.00	0.00	0.00	5,925,468.65
PRIME	0.00	0.00	0.00	0.00	675,000.00	0.00	0.00	0.00	0.00	0.00	573,750.00	0.00	1,248,750.00
IGT RATE RANGE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,425,504.48	0.00	0.00	4,425,504.48
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQAF	0.00	0.00	0.00	156,477.74	0.00	12,205.23	0.00	0.00	3,358,986.58	46,948.67	0.00	227,448.23	3,802,066.45
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TAXES	20,930.11	4,147.05	837.32	29,321.61	41.71	6,636.58	386,176.88	96,141.01	16.40	0.00	295,400.87	0.00	839,649.54
RENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
VENDING / CAFETERIA	3,564.40	3,884.73	4,564.52	2,391.97	3,204.59	2,952.59	4,534.07	4,257.74	1,139.10	0.00	0.00	850.00	31,343.71
MISC (REBATES/REIMB, CARES ACT ETC)	540,128.99	17,453.67	12,597.73	15,790.83	47,445.12	537,401.96	5,282.25	12,398.09	56,852.76	547,471.22	3,947,330.39	245,624.60	5,985,777.61
<u>TOTAL COLLECTIONS</u>	3,412,554.22	3,668,522.44	2,995,167.40	2,976,538.75	2,864,409.03	3,466,312.15	3,144,906.43	2,094,838.28	5,886,756.38	9,898,329.90	6,961,671.65	2,599,104.14	49,969,110.77
<u>EXPENSES</u>													<u>YTD total</u>
INCOME STATEMENT EXPENSES	2,241,050.00	2,404,838.00	2,428,272.00	2,083,420.82	2,000,784.87	2,186,708.20	2,557,406.62	2,336,681.35	2,431,655.70	2,356,651.67	2,223,553.92	2,425,859.21	27,676,882.36
ASSET EXPENSES	0.00	0.00	0.00	0.00	883,011.43	0.00	0.00	0.00	0.00	0.00	0.00	0.00	883,011.43
CIP EXPENSES	871,023.18	2,088,240.00	1,352,052.41	169,228.41	844,942.85	997,518.70	1,047,291.49	34,046.91	186,035.01	277,253.45	561,547.50	1,169,223.71	9,598,403.62
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	337,500.00	0.00	0.00	1,010,999.00	0.00	1,543,334.00	286,950.00	120,475.58	0.00	3,299,258.58
USDA PRIN-INT PYMTS	0.00	0.00	328,696.29	0.00	0.00	0.00	0.00	0.00	283,982.46	0.00	0.00	0.00	612,678.75
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	31,219.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	31,219.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.96
<u>TOTAL EXPENSES</u>	3,114,155.76	4,495,160.58	4,142,322.28	2,592,231.81	3,730,821.73	3,186,309.48	4,617,779.69	2,372,810.84	4,447,089.75	2,922,937.70	2,907,659.58	3,597,165.50	42,126,444.70
<u>collections less expenses</u>	298,398.46	(826,638.14)	(1,147,154.88)	384,306.94	(866,412.70)	280,002.67	(1,472,873.26)	(277,972.56)	1,439,666.63	6,975,392.20	4,054,012.07	(998,061.36)	7,842,666.07
													<u>average</u>
ENDING AP BALANCE	489,204.13	565,004.61	500,949.55	606,967.36	294,555.16	460,952.68	493,266.07	242,261.91	448,978.72	469,315.46	621,654.80	1,368,758.41	455,793.35
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>ending balance</u>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2019

	2018					2019						average	
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	376,923.71	272,028.97	234,986.52	406,231.17	345,087.81	254,834.80	458,399.76	636,982.41	720,959.31	192,824.43	394,889.29	211,741.55	390,377.11
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													YTD total
CASH COLLECTIONS													cash collections
PATIENT PAYMENTS	1,674,419.83	1,607,357.78	1,928,154.51	1,824,762.09	1,725,299.50	1,721,719.72	1,933,020.84	1,374,465.47	1,752,143.85	1,945,223.92	1,942,912.05	1,746,357.46	21,175,837.02
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	595,947.00	0.00	0.00	249,000.00	0.00	844,947.00
DSH (Disproportionate Share)	15,726.00	0.00	66,730.43	32,449.00	0.00	0.00	15,728.96	0.00	0.00	17,789.25	0.00	0.00	148,423.64
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	760,234.86	0.00	0.00	0.00	760,234.86
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	396,400.10	0.00	0.00	0.00	396,400.10
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	543,907.84	681,735.00	154,419.86	0.00	754,603.43	8,952.95	0.00	2,306,184.28	0.00	1,123,268.29	600,322.68	0.00	6,173,394.33
PRIME	0.00	0.00	0.00	0.00	1,250,000.00	0.00	0.00	0.00	0.00	0.00	0.00	675,000.00	1,925,000.00
IGT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,082,831.92	202,794.00	4,285,625.92
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
HQARF	0.00	206,704.81	0.00	22,485.09	223,467.90	0.00	0.00	223,467.90	0.00	9,246.71	4,695,888.93	186,775.56	5,568,036.90
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL - WINDMILL	0.00	400,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	400,000.00
TAXES	12,936.82	26,157.10	824.33	89,331.02	1,809.92	11,466.49	369,161.43	7,509.24	55,518.65	823.50	289,203.41	40,712.88	905,454.79
RENTS	4,464.00	0.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	0.00	6,696.00	0.00	2,232.00	26,784.00
VENDING / CAFETERIA	2,002.55	3,392.05	2,457.80	4,405.79	3,275.14	3,530.53	3,455.13	4,257.74	3,754.31	3,943.77	4,361.01	4,108.94	42,944.76
MISC (REBATES/REIMB ETC)	15,337.82	29,884.69	32,891.26	108,748.16	13,665.82	39,931.31	17,723.31	131,847.89	33,790.21	1,073,668.59	162,809.31	10,590.34	1,670,888.71
TOTAL COLLECTIONS	2,268,794.86	2,955,231.43	2,187,710.19	2,084,413.15	3,974,353.71	1,787,833.00	2,341,321.67	4,645,911.52	3,001,841.98	4,180,660.03	12,027,329.31	2,868,571.18	44,323,972.03
													YTD total
EXPENSES													expenses
INCOME STATEMENT EXPENSES	2,091,754.00	2,057,660.00	2,234,738.00	2,231,569.03	1,921,004.98	2,334,740.00	2,232,843.80	2,116,234.84	2,176,946.03	2,368,274.28	2,170,387.00	(72,671.53)	23,863,480.44
ASSET EXPENSES	102,330.40	11,529.08	0.00	0.00	66,348.46	43,314.13	327,117.63	0.00	0.00	66,987.64	0.00	8,168.79	625,796.13
CIP EXPENSES	503,438.88	713,227.49	81,174.16	131,966.85	786,444.04	249,334.41	282,502.70	2,052,770.19	18,360.38	2,816,412.00	618,712.47	621,416.37	8,875,759.94
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,436,322.00	0.00	0.00	540,417.96	0.00	1,976,739.96
USDA PRIN-INT PYMTS	0.00	0.00	231,613.83	0.00	0.00	0.00	0.00	0.00	150,124.66	0.00	0.00	0.00	381,738.49
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CAPITAL LEASES	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.96
TOTAL EXPENSES	2,699,605.86	2,784,499.15	2,549,608.57	2,365,618.46	2,775,880.06	2,629,471.12	2,844,546.71	5,607,409.61	2,347,513.65	5,253,756.50	3,331,600.01	558,996.22	35,748,505.92
collections less expenses	(430,811.00)	170,732.28	(361,898.38)	(281,205.31)	1,198,473.65	(841,638.12)	(503,225.04)	(961,498.09)	654,328.33	(1,073,096.47)	8,695,729.30	2,309,574.97	8,575,466.12
													average
ENDING AP BALANCE	272,028.97	234,986.52	406,231.17	345,087.81	254,834.80	458,399.76	636,982.41	720,959.31	192,824.43	394,889.29	211,741.55	464,958.41	375,360.55
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													ending balance

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2018

	2017					2018						average	
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	491,563.75	485,512.66	639,395.06	558,925.42	355,527.91	593,900.07	461,633.94	538,591.60	498,960.16	514,902.93	436,268.36	418,115.89	499,441.48
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													YTD total
CASH COLLECTIONS													cash collections
PATIENT PAYMENTS	1,441,915.58	1,798,338.39	1,557,840.85	1,863,353.57	1,871,150.20	1,795,777.37	1,977,003.96	1,289,972.24	1,725,768.46	1,732,701.22	1,663,105.77	1,218,613.33	19,935,540.94
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	116,497.00	0.00	0.00	0.00	0.00	355,176.32	471,673.32
DSH (Disproportionate Share)	15,878.00	0.00	0.00	16,259.00	0.00	0.00	15,900.00	0.00	25,055.00	15,726.00	0.00	59,181.00	147,999.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	619,960.00	0.00	29,168.70	33,436.42	682,565.12
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USDA FUNDING	0.00	0.00	6,577,725.68	0.00	17,467.19	11,278.51	0.00	18,655.50	27,920.25	19,471.87	0.00	377,898.82	7,050,417.82
PRIME	0.00	0.00	0.00	0.00	0.00	750,000.00	0.00	0.00	0.00	0.00	250,000.00	0.00	1,000,000.00
IGT	0.00	0.00	0.00	1,178,883.84	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,903,411.98	3,082,295.82
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	73,178.24	0.00	73,178.24
HQARF	9,177.00	0.00	0.00	2,200,636.76	0.00	0.00	0.00	0.00	142,139.46	0.00	268,919.93	1,430,490.69	4,051,363.84
2017 G.O. BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	366,071.95	0.00	0.00	0.00	0.00	366,071.95
TAXES	51,004.54	10,215.64	24,861.80	4,126.29	1,233.12	11,391.39	363,208.46	63,626.36	0.00	150.30	369,374.19	44,114.10	943,306.19
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	3,562.05	4,502.52	3,006.44	4,351.11	4,049.86	3,971.67	4,475.59	3,256.05	5,016.43	4,107.83	3,557.30	1,614.50	45,471.35
MISC (REBATES/REIMB ETC)	22,819.31	23,206.89	41,026.39	45,608.77	83,227.95	114,832.58	81,892.46	65,370.02	15,649.69	56,598.57	61,059.23	4,193.82	615,485.68
TOTAL COLLECTIONS	1,546,588.48	1,838,495.44	8,206,693.16	5,315,451.34	1,979,360.32	2,689,483.52	2,561,209.47	1,809,184.12	2,563,741.29	1,830,987.79	2,720,595.36	5,430,362.98	38,492,153.27
													YTD total
EXPENSES													expenses
INCOME STATEMENT EXPENSES	1,856,257.47	2,011,328.71	1,957,430.54	1,829,451.00	1,869,280.65	1,820,704.38	1,940,167.00	1,823,190.95	2,065,286.00	1,978,214.00	2,035,883.00	2,190,434.91	23,377,628.61
ASSET EXPENSES	5,857.00	172,821.38	31,902.00	22,882.00	0.00	0.00	0.00	0.00	0.00	219,993.06	27,451.12	248,929.00	729,835.56
CIP EXPENSES	24,460.24	226,686.34	133,591.91	104,236.86	6,730.76	10,775.36	45,881.66	34,139.55	34,738.65	22,586.40	58,967.41	383,532.69	1,086,327.83
IGT EXPENSES / PRIME REPYMT/ HQAF	0.00	574,768.00	0.00	0.00	0.00	375,000.00	375,000.00	0.00	1,093,035.00	125,000.00	243,256.00	0.00	2,786,059.00
USDA EXP (PAYOFF AP & GO BOND,ETC)	0.00	0.00	6,384,249.83	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,384,249.83
EMR LOAN	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2007 REVENUE BOND	40,146.22	40,146.22	40,146.22	40,146.22	40,146.22	40,117.65	40,117.65	40,117.65	40,117.65	40,117.65	0.00	0.00	401,319.35
MEDICARE/MCAL REPAYMENT PLANS	268,003.05	0.00	0.00	0.00	0.00	0.00	95,610.00	0.00	0.00	0.00	556,000.00	0.00	919,613.05
CHFFA	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	0.00	0.00	123,147.20
CAPITAL LEASES	2,082.58	2,082.41	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	2,082.58	24,990.79
PG & E RETROFIT PAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL EXPENSES	2,209,121.28	3,040,147.78	8,561,717.80	2,011,113.38	1,930,554.93	2,260,994.69	2,511,173.61	1,911,845.45	3,247,574.60	2,400,308.41	2,923,640.11	2,824,979.18	35,833,171.22
collections less expenses	(662,532.80)	(1,201,652.34)	(355,024.64)	3,304,337.96	48,805.39	428,488.83	50,035.86	(102,661.33)	(683,833.31)	(569,320.62)	(203,044.75)	2,605,383.80	2,658,982.05
													average
ENDING AP BALANCE	485,512.66	639,395.06	558,925.42	355,527.91	593,900.07	461,633.94	538,591.60	498,960.16	514,902.93	436,268.36	418,115.89	376,923.71	489,888.14
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													ending balance

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2017

	2016					2017						<u>average</u>	
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	<u>beg balance</u>
BEGINNING AP BALANCE	527,868.70	810,222.00	557,832.00	591,046.00	595,175.00	691,239.61	527,937.85	607,821.46	666,491.81	765,971.95	471,784.83	355,815.39	597,433.88
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>YTD total</u>
<u>CASH COLLECTIONS</u>													<u>cash collections</u>
PATIENT PAYMENTS	1,806,490.48	1,651,767.47	1,974,628.45	1,851,149.13	1,780,383.29	1,828,309.48	1,874,504.56	1,689,841.39	1,835,622.31	1,602,859.88	1,616,872.18	1,780,304.70	21,292,733.32
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	124,388.00	0.00	0.00	0.00	0.00	124,388.00
DSH (Disproportionate Share)	229.00	11,746.00	0.00	16,771.00	27,949.00	306.00	22,384.00	0.00	0.00	45,759.50	15,878.00	69.00	141,091.50
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	599,425.00	0.00	0.00	0.00	0.00	599,425.00
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	93,471.28	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	93,471.28
PRIME	375,000.00	0.00	0.00	0.00	1,125,000.00	0.00	0.00	0.00	0.00	0.00	180,000.00	0.00	1,680,000.00
IGT	0.00	0.00	191,084.00	0.00	0.00	0.00	1,154,784.55	0.00	0.00	0.00	0.00	300,919.00	1,646,787.55
QIP LTC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	84,345.14	0.00	84,345.14
HQARF	0.00	27,854.38	0.00	0.00	33,528.24	0.00	1,269,333.08	462,362.80	0.00	36,308.31	0.00	486,495.96	2,315,882.77
TAXES	44,662.93	9,489.30	26,857.58	3,005.81	1,102.03	8,349.63	263,174.57	13,834.70	53,522.82	806.98	184,608.58	7,877.13	617,292.06
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	7,078.33	4,375.02	4,105.47	4,919.34	3,844.37	3,705.49	3,431.29	3,646.12	1,279.08	5,191.78	3,601.98	4,105.76	49,284.03
MISC (REBATES/REIMB ETC)	37,606.78	7,722.74	12,976.71	29,247.76	25,755.02	40,710.64	7,875.79	53,837.40	40,800.19	63,283.98	108,961.24	23,485.66	452,263.91
<u>TOTAL COLLECTIONS</u>	2,273,299.52	1,715,186.91	2,211,884.21	2,000,796.32	2,999,793.95	1,883,613.24	4,597,719.84	2,949,567.41	1,933,456.40	1,756,442.43	2,196,499.12	2,605,489.21	29,123,748.56
													<u>YTD total</u>
<u>EXPENSES</u>													<u>expenses</u>
INCOME STATEMENT EXPENSES	1,969,989.51	1,684,329.66	1,879,461.61	1,861,548.00	1,865,337.71	1,725,612.00	1,886,686.00	1,589,361.35	1,801,293.39	1,884,373.29	1,763,964.00	1,907,599.00	21,819,555.52
ASSET EXPENSES	0.00	0.00	60,467.32	24,282.99	0.00	0.00	49,049.20	203,263.75	0.00	0.00	0.00	12,175.20	349,238.46
CIP EXPENSES	25,161.34	18,249.89	15,161.34	118,820.13	171,225.00	243,250.67	83,578.56	120,645.34	149,929.59	28,310.59	175,156.00	197,468.56	1,346,957.01
IGT EXPENSES	18,750.00	104,991.00	0.00	1,143,836.00	646,050.00	0.00	0.00	0.00	0.00	0.00	165,340.00	0.00	2,078,967.00
EMR LOAN	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2007 REVENUE BOND	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,581.92	40,581.92	40,581.92	40,581.92	40,581.92	40,581.92	40,146.22	487,456.29
MEDICARE/MCAL REPAYMENT PLANS	0.00	0.00	0.00	21,860.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	21,860.00
CHFFA	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	12,314.72	147,776.64
CAPITAL LEASES	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	13,586.73	9,598.42	9,598.42	2,082.58	2,082.58	132,055.84
PG & E RETROFIT PAYMENT	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	758.65	758.65	758.65	758.37	0.00	0.00	0.00	13,138.47
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<u>TOTAL EXPENSES</u>	2,082,586.84	1,876,256.54	2,023,776.26	3,239,033.11	2,751,298.70	2,036,104.69	2,086,555.78	1,980,512.46	2,014,476.41	1,975,178.94	2,159,439.22	2,171,786.28	26,397,005.23
<u>collections less expenses</u>	190,712.68	(161,069.63)	188,107.95	(1,238,236.79)	248,495.25	(152,491.45)	2,511,164.06	969,054.95	(81,020.01)	(218,736.51)	37,059.90	433,702.93	2,726,743.33
													<u>average</u>
ENDING AP BALANCE	810,222.00	557,832.00	591,046.00	595,175.00	691,239.61	527,937.85	607,821.46	666,491.81	765,971.95	471,784.83	355,815.39	491,563.75	594,408.47
ENDING CREDIT LINE BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
													<u>ending balance</u>

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2016

	2015					2016						average	
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	1,403,293.12	1,013,872.08	1,132,077.05	1,305,706.83	377,638.39	645,938.98	721,352.79	598,892.07	403,865.06	547,616.67	347,724.18	323,072.08	735,087.44
BEGINNING CREDIT LINE BALANCE	0.00	0.00	0.00	3,260,000.00	619,335.86	319,335.86	69,335.83	0.00	0.00	0.00	0.00	0.00	355,667.30
CASH COLLECTIONS													YTD total
													cash collections
PATIENT PAYMENTS	1,883,382.57	1,616,045.61	1,590,689.00	1,787,501.58	1,682,418.83	1,972,278.35	1,168,136.67	1,736,601.26	2,001,580.43	1,657,473.88	1,801,967.04	1,750,613.13	20,648,688.35
COST REPORT SETTLEMENTS	0.00	0.00	0.00	0.00	0.00	1,674.00	0.00	0.00	0.00	0.00	0.00	0.00	1,674.00
DSH (Disproportionate Share)	8,969.00	2,781.00	0.00	10,550.00	9,978.00	781.00	0.00	16,052.00	0.00	0.00	0.00	11,155.00	60,266.00
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	578,479.00	51,546.50	0.00	630,025.50
DPNF SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	237,831.64	14,562.76	0.00	252,394.40
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	615,735.79	0.00	0.00	150,000.00	0.00	0.00	0.00	115,703.67	0.00	881,439.46
IGT	0.00	0.00	0.00	6,074,536.45	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,074,536.45
HQARF	20,534.40	20,367.44	555,742.00	0.00	0.00	29,552.61	1,945.64	29,978.39	0.00	0.00	328,291.68	0.00	986,412.16
TAXES	11,721.21	11,270.56	27,279.98	2,060.37	950.01	6,970.90	235,957.32	52,433.69	678.84	570.12	167,082.00	7,510.96	524,485.96
RENTS	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	26,784.00
VENDING / CAFETERIA	5,278.89	5,561.60	3,069.86	3,321.78	3,138.49	3,893.59	3,841.51	2,916.59	2,845.52	3,589.15	3,141.35	3,823.57	44,421.90
MISC (REBATES/REIMB ETC)	24,287.01	42,050.13	34,110.13	27,522.87	14,650.06	8,405.34	13,807.43	12,811.81	25,524.09	87,859.00	85,186.46	28,579.27	404,793.60
TOTAL COLLECTIONS	1,956,405.08	1,700,308.34	2,213,122.97	8,523,460.84	1,713,367.39	2,025,787.79	1,575,920.57	1,853,025.74	2,032,860.88	2,568,034.79	2,569,713.46	1,803,913.93	30,535,921.78
													YTD total
EXPENSES													expenses
INCOME STATEMENT EXPENSES	1,688,086.00	1,743,624.19	1,686,399.15	1,735,665.68	1,547,755.00	1,696,560.00	1,685,764.00	1,613,736.17	1,923,875.00	1,932,278.00	1,881,979.00	1,749,764.00	20,885,486.19
ASSET EXPENSES	0.00	19,760.86	0.00	20,939.89	32,000.00	0.00	0.00	0.00	47,860.72	0.00	33,575.00	8,043.88	162,180.35
CIP EXPENSES	22,821.40	15,161.34	15,161.34	24,591.10	345,987.40	15,161.34	32,440.33	15,161.34	34,904.92	28,943.43	27,595.34	37,612.70	615,541.98
IGT EXPENSES	0.00	0.00	277,871.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	277,871.00
EMR LOAN	59,773.38	59,773.38	59,773.38	1,343,911.14	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,523,231.28
E.H.R STAGE 1 REPAYMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	355,578.79	0.00	0.00	0.00	0.00	355,578.79
2007 REVENUE BOND	40,773.59	40,773.59	40,773.59	40,773.59	40,773.59	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	40,763.71	489,213.92
MEDICARE REPAYMENT PLANS	32,650.48	32,650.48	32,650.48	350,613.70	153,907.49	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	3,207.83	624,927.44
CHFFA	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.72	12,314.72	12,314.72	12,314.72	147,771.84
CAPITAL LEASES	9,169.03	9,169.03	9,169.03	7,515.84	7,515.84	7,515.84	7,515.84	7,515.84	11,504.15	11,504.15	11,504.15	11,504.15	111,102.89
PG & E RETROFIT PAYMENT	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	24,249.96
LINE OF CREDIT Prin/Int Paymts	0.00	0.00	0.00	2,662,530.31	302,414.81	250,748.14	69,565.50	0.00	0.00	0.00	0.00	0.00	3,285,258.76
TOTAL EXPENSES	1,867,608.83	1,935,247.82	2,136,132.92	6,200,876.20	2,444,689.08	2,028,291.81	1,853,592.16	2,050,298.63	2,076,451.88	2,031,032.67	2,012,960.58	1,865,231.82	28,502,414.40
collections less expenses	88,796.25	(234,939.48)	76,990.05	2,322,584.64	(731,321.69)	(2,504.02)	(277,671.59)	(197,272.89)	(43,591.00)	537,002.12	556,752.88	(61,317.89)	2,033,507.38
													average
													ending balance
ENDING AP BALANCE	1,013,872.08	1,132,077.05	1,305,706.83	377,638.39	645,938.98	721,352.79	598,892.07	403,865.06	547,616.67	347,724.18	323,072.08	216,464.14	636,185.03
ENDING CREDIT LINE BALANCE	0.00	0.00	3,260,000.00	619,335.86	319,335.86	69,335.83	0.00	0.00	0.00	0.00	0.00	0.00	355,667.30

MONTHLY COLLECTIONS - OBLIGATIONS FISCAL YEAR 2015

	2014						2015						average
	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	beg balance
BEGINNING AP BALANCE	980,471.43	1,232,599.52	1,272,257.94	1,388,723.95	1,821,302.90	2,173,373.21	2,146,874.66	1,687,925.20	1,308,150.91	1,300,042.47	1,337,748.06	1,183,437.60	1,486,075.65
BEGINNING CREDIT LINE BALANCE	400,000.00	400,000.00	500,000.00	500,000.00	500,000.00	500,000.00	829,734.25	829,734.25	829,734.25	829,734.25	829,734.25	829,734.25	648,200.46
CASH COLLECTIONS													YTD total
													cash collections
PATIENT PAYMENTS	1,496,890.63	1,369,613.42	1,487,665.14	1,480,839.31	1,283,745.97	1,640,277.89	1,567,631.09	1,829,690.82	1,854,531.02	1,367,876.56	1,596,060.62	2,207,585.85	19,182,408.32
COST REPORT SETTLEMENTS	0.00	159,001.00	0.00	0.00	0.00	0.00	885,913.00	0.00	0.00	0.00	0.00	0.00	1,044,914.00
DSH (Disproportionate Share)	0.00	0.00	0.00	8,659.00	19,041.00	2,105.00	0.00	9,367.00	8,464.00	49,575.19	8,969.00	8,468.00	114,648.19
OUTPATIENT SUPPLEMENTAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	84,864.00	84,864.00
DPNF SUPPLEMENTAL	0.00	537,195.56	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	179,442.93	716,638.49
E.H.R. MCAL/MCARE INCENTIVES	0.00	0.00	0.00	0.00	0.00	115,703.67	0.00	0.00	0.00	269,888.87	0.00	0.00	385,592.54
IGT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	323,206.00	0.00	490,098.00	813,304.00
HQARF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	40,899.31	40,899.31
TAXES	7,745.59	10,737.24	26,962.07	6,286.60	896.57	184,331.99	69,955.12	47,206.96	618.41	299.67	180,006.68	36,531.31	571,578.21
RENTS	0.00	0.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	2,232.00	22,320.00
VENDING / CAFETERIA	4,124.75	3,571.84	4,412.26	4,011.64	3,583.90	3,901.37	2,492.07	3,662.87	3,436.76	3,712.85	3,543.65	3,401.46	43,855.42
MISC (REBATES/REIMB ETC)	7,785.03	11,398.02	26,222.85	15,296.51	22,749.65	68,387.58	6,367.74	27,160.62	7,180.96	34,319.81	67,120.08	253,150.24	547,139.09
TOTAL COLLECTIONS	1,516,546.00	2,091,517.08	1,547,494.32	1,517,325.06	1,332,249.09	2,016,939.50	2,534,591.02	1,919,320.27	1,876,463.15	2,051,110.95	1,857,932.03	3,306,673.10	23,568,161.57
													YTD total
EXPENSES													expenses
INCOME STATEMENT EXPENSES	1,795,254.38	1,755,225.53	1,689,257.20	1,829,618.61	1,616,226.37	1,708,118.30	1,650,989.48	1,523,669.47	1,716,187.61	1,596,779.29	1,722,460.00	1,937,571.00	20,541,357.24
ASSET EXPENSES	0.00	0.00	33,500.00	6,485.00	0.00	0.00	11,462.01	0.00	0.00	0.00	0.00	598,052.30	649,499.31
CIP EXPENSES	34,831.35	45,325.65	78,472.11	15,161.34	27,198.06	77,680.10	19,733.54	0.00	32,730.34	15,161.34	27,667.80	19,661.34	393,622.97
IGT EXPENSES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	177,586.00	0.00	0.00	0.00	0.00	177,586.00
EMR LOAN	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	59,773.38	717,280.56
2007 REVENUE BOND	41,240.21	41,240.21	41,240.21	41,240.21	41,240.21	41,238.74	41,238.74	41,238.74	41,238.74	41,238.74	41,238.74	40,773.59	494,407.08
DSH PAYMENT	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	17,326.08	0.00	190,586.88
MEDICARE REPAYMENT PLANS	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	20,208.62	32,650.48	254,945.30
CHFFA	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	12,314.12	147,769.44
CAPITAL LEASES	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	9,169.03	110,028.36
PG & E RETROFIT PAYMENT	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	2,020.83	24,249.96
LINE OF CREDIT Prin/Int Paymts	1,916.67	1,980.56	2,587.50	2,395.83	2,475.69	116,675.47	2,577.71	3,873.49	4,007.06	4,140.62	4,007.06	831,192.54	977,830.20
TOTAL EXPENSES	1,994,054.67	1,964,584.01	1,965,869.08	2,015,713.05	1,807,952.39	2,064,524.67	1,846,813.54	1,867,179.76	1,914,975.81	1,778,132.05	1,916,185.66	3,543,178.61	24,679,163.30
collections less expenses	(477,508.67)	126,933.07	(418,374.76)	(498,387.99)	(475,703.30)	(47,585.17)	687,777.48	52,140.51	(38,512.66)	272,978.90	(58,253.63)	(236,505.51)	(1,111,001.73)
													average
													ending balance
ENDING AP BALANCE	1,232,599.52	1,272,257.94	1,388,723.95	1,821,302.90	2,173,373.21	2,146,874.66	1,687,925.20	1,308,150.91	1,300,042.47	1,337,748.06	1,183,437.60	1,403,293.12	1,521,310.80
ENDING CREDIT LINE BALANCE	400,000.00	400,000.00	500,000.00	500,000.00	500,000.00	829,734.25	829,734.25	829,734.25	829,734.25	829,734.25	829,734.25	0.00	606,533.79



Rural Development

Alturas Field Office

221 W. 8th Street
Alturas, CA
96101-3211

Voice 530.233.4137
Fax 844.206.6796

August 28, 2020

Mr. Travis Lakey, CFO
Mayers Memorial Hospital District
PO Box 459
Fall River Mills, CA 96028

Subject: Hospital Expansion Project
Partial Payment Estimate No. 40A

Dear Mr. Lakey:

Enclosed is a copy of the accepted Form RD 1924-18, Partial Payment Estimate No. 40A, reflecting total "Other Costs" of \$99,624.45 for the period of 7/1/2020 through 7/31/2020 as itemized on the attached Outlay Report.

Please let this letter serve as authorization to issue payments in the amount of \$99,624.45 from the project account.

The sources of funds for this payment are as follows:

Mayers Memorial Hospital District	\$99,624.45
USDA Loan Funds:	\$.00

The loan funds have been ordered and should be deposited into the project account within five business days of the date of this letter.

If you have any questions or need further information, please do not hesitate to contact me at (530) 233-4137, ext. 112 or mike.colbert@ca.usda.gov.

Sincerely,

J. Michael Colbert
Community Programs Specialist

Enclosures

Form RD 1924-18 (Rev. 6-97)	UNITED STATES DEPARTMENT OF AGRICULTURE RURAL DEVELOPMENT FARM SERVICE AGENCY PARTIAL PAYMENT ESTIMATE	CONTRACT NO. PARTIAL PAYMENT ESTIMATE NO. 40A PAGE 1 of 1 PERIOD OF ESTIMATE FROM 07/01/2020 TO 07/31/2020
OWNER: MAYERS MEMORIAL HOSPITAL DISTRICT	"NON-CONTRACTOR COSTS"	

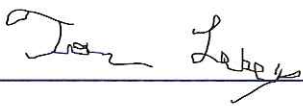
CONTRACT CHANGE ORDER SUMMARY

NO.	Agency Approval Date	Amount			
		Additions	Deductions		
2	02/08/19		\$13,273.65	1. Original Contract	\$10,704,586.10
3	05/20/19	\$29,228.81		2. Change Orders	\$63,681.00
1-A	06/05/19		\$10,992.62	3. Revised Contract (1+2)	\$10,768,267.10
4-10	08/14/19		\$302,519.04	4. Work Completed*.....	\$10,493,942.40
11-16	10/03/19		\$53,219.29	5. Stored Materials*.....	
18	10/23/19		\$6,172.64	6. Subtotal (4+5).....	\$10,493,942.40
20-24	02/27/20	\$340,561.15	\$25,689.46	7. Retainage*.....	
25-32	06/22/20	\$4,118.29	\$100,612.96	8. Previous Payments.....	\$10,394,317.95
TOTALS		\$373,908.25	\$512,479.66	9. Amount Due (6-7-8)	\$99,624.45
NET CHANGE			-\$138,571.41	* Detailed breakdown attached	

CONTRACT TIME

Original (days)	390		Yes	Starting Date	06/11/2018
Revised		On Schedule	No	Projected Completion	07/06/2019
Remaining	-391				

APPROVED BY OWNER

Owner 

By CFO

Date 8/28/2020

ACCEPTED BY AGENCY

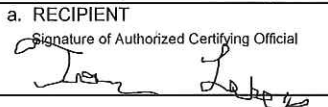
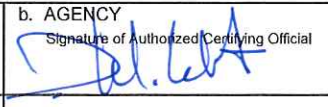
The review and acceptance of this estimate does not attest to the correctness of the quantities shown or that the work has been performed in accordance with the contract documents.

By 

Title Community Programs Specialist

Date 8/28/2020

According to the Paperwork Reduction Act of 1995, no persons are required to respond to a collection of information unless it displays a valid OMB control number. The valid OMB control number for this information collection is 0575-0042. The time required to complete this information collection is estimated to average 30 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information.

OUTLAY REPORT AND REQUEST FOR REIMBURSEMENT FOR CONSTRUCTION PROGRAMS (See Instructions on Back)		OMB Approval No. 0348-0002		Page 1 of 1		
3. Federal Sponsoring Agency USDA Rural Development		1. Type of Request Final _____ Partial <u>X</u>		2. Basis of Request <u>X</u> Cash _____ Accrual		
6. Employer ID Number 04-045-754413938		4. Federal Grant ID Number		5. Partial Payment Request No. 40A & 41		
9. Recipient Organization Name: Mayers Memorial Hospital District No. and Street: PO Box 459 City, State and Zip Code: Fall River Mills, CA 96028		10. Payee Name: Mayers Memorial Hospital District No. and Street: PO Box 459 City, State and Zip Code: Fall River Mills, CA 96028				
6. PERIOD COVERED BY THIS REQUEST From 07/01/2020 To: 07/31/2020						
11. STATUS OF FUNDS						
CLASSIFICATION	PROGRAMS		FUNCTIONS		ACTIVITIES	TOTAL
	ORIGINAL BUDGET	REVISED BUDGET	COSTS THIS PERIOD	ACCUM TO DATE		
a. Administrative & Legal Expenses	\$ 100,000.00	\$ 152,778.57	\$ 10,881.90	\$ 152,778.57	\$ -	\$ -
b. Land & Right-of-Ways	\$ 10,000.00	\$ 10,289.32	\$ -	\$ 10,289.32	\$ -	\$ -
c. Bond Issuance Fees	\$ 130,000.00	\$ 74,700.00	\$ -	\$ 74,700.00	\$ -	\$ -
d. Moving Expenses	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ -
e. OSHPD Fees	\$ 250,000.00	\$ 256,561.87	\$ 2,774.77	\$ 256,561.87	\$ -	\$ -
f. Consultants - Speciality - Project Management	\$ 145,120.00 \$ 254,880.00	\$ 61,405.28 \$ 1,219,896.35	\$ - ## \$ 11,762.07	\$ 61,405.28 \$ 1,219,896.35	\$ - \$ -	\$ - \$ -
g. Special Inspection & IOR	District USDA \$ 505,000.00	\$ 61,944.74 \$ 463,163.19	\$ 52,002.25 \$ -	\$ 61,944.74 ## \$ 463,163.19	\$ - ## \$ -	\$ - \$ -
h. County & Local Fees, Testing	District \$ 200,000.00	\$ 1,343.30 \$ 242,376.99	\$ - \$ -	\$ 1,343.30 \$ 242,376.99	\$ - \$ -	\$ - \$ -
i. Pre-Design Architectural Seismic Demolition/Misc		\$ 99,323.10 \$ 180,400.29	\$ - \$ 19,682.50	\$ 99,323.10 \$ 180,400.29	\$ - ## \$ -	\$ - \$ -
j. Equipment	District \$ 1,804,000.00	\$ 1,581,486.10	\$ 457.55	\$ 1,307,161.40	\$ -	\$ 274,324.70
k. Refinance Debt	2011 COP 2011 GO Bond	\$ 1,848,832.00 \$ 4,632,668.00	\$ 1,709,484.20 # \$ 4,599,365.63	\$ - ## \$ -	\$ 1,709,484.20 \$ 4,599,365.63	\$ - \$ -
l. Landscaping - District Forced Account	District	\$ -	\$ -	\$ -	\$ -	\$ -
m. Miscellaneous	District	\$ 29,966.17 \$ 23,782.00	\$ 2,063.41	\$ 29,966.17 \$ 23,782.00	\$ - \$ -	\$ - \$ -
n. Contingencies	\$ 2,222,706.00	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL SOFT COSTS	\$ 12,128,206.00	\$ 10,768,267.10	\$ 99,624.45	\$ 10,493,942.40	\$ 274,324.70	\$ 274,324.70
Design Build Contract - Design	\$ 1,080,000.00	\$ 1,239,760.00	\$ 3,708.80	\$ 1,153,509.81	\$ 86,250.19	\$ 86,250.19
- Construction	\$ 9,596,894.00	\$ 11,995,581.00	## \$ 313,806.57	\$ 11,239,687.24	\$ 755,893.76	\$ 755,893.76
- Change Orders		\$ 138,571.41	\$ 140,665.55	\$ 10,043.40	\$ 128,528.01	\$ 128,528.01
- Contingency		# \$ 306,662.00	## \$ -	\$ 306,662.00	\$ -	\$ -
TOTAL DESIGN-BUILD COSTS	\$ 10,676,894.00	\$ 13,680,574.41	\$ 458,180.92	\$ 12,709,902.45	\$ 970,671.96	\$ 970,671.96
o. TOTAL CUMULATIVE COSTS	\$ 22,805,100.00	\$ 24,448,841.51	\$ 557,805.37	\$ 23,203,844.85	\$ 1,244,996.66	\$ 1,244,996.66
p. Applicant Contributions	\$ 1,000,100.00	\$ 2,643,841.51	\$ 99,624.45	\$ 2,305,717.41	\$ 338,124.10	\$ 338,124.10
q. NET CUMULATIVE COSTS	\$ 21,805,000.00	\$ 21,805,000.00	\$ 458,180.92	\$ 20,898,127.44	\$ 906,872.56	\$ 906,872.56
r. Federal loan to date	97-01 \$ 9,900,000.00	\$ 9,900,000.00	\$ -	\$ 9,273,681.81	\$ 626,318.19	\$ 626,318.19
	97-02 RF \$ 1,709,484.20	\$ 1,709,484.20	\$ -	\$ 1,709,484.20	\$ -	\$ -
	97-02 \$ 4,300,000.00	\$ 2,590,515.80	\$ 458,180.92	\$ 2,309,961.43	\$ 280,554.37	\$ 280,554.37
	97-03 RF \$ 4,574,000.00	\$ 4,574,000.00	\$ -	\$ 4,574,000.00	\$ -	\$ -
	97-04 B \$ 7,605,000.00	# \$ 3,031,000.00	\$ -	\$ 3,031,000.00	\$ -	\$ -
TOTAL FEDERAL SHARE TO DATE	\$ 21,805,000.00	\$ 21,805,000.00	\$ 458,180.92	\$ 20,898,127.44	\$ 906,872.56	\$ 906,872.56
s. Federal payments previously requested	\$ 21,805,000.00	\$ 21,805,000.00		\$ 20,439,946.52		
t. Amount requested for reimbursement	\$ 21,805,000.00	\$ 21,805,000.00	\$ 458,180.92	\$ 20,898,127.44	\$ 906,872.56	\$ 906,872.56
u. Percentage of physical completion	100%		2.28%	94.91%		
12. CERTIFICATION						
I certify that to the best of my knowledge and belief the billed costs or disbursements are in accordance with the terms of the project and that the reimbursement represents the Federal share due which has not been previously requested and that an inspection has been performed and all work is in accordance with the terms of the award.						
a. RECIPIENT			b. AGENCY			
Signature of Authorized Certifying Official		Date	Signature of Authorized Certifying Official		Date	
		8/28/2020			8/28/2020	
Travis Lakey		530.336.7512	J. Michael Colbert		530.233.4137 X 112	
(Typed or Printed Name and Title)		(Telephone)	(Typed or Printed Name and Title)		(Telephone)	